



Staff Report

Finance – Budgets & Accounting

Report To: Committee of the Whole
Meeting Date: October 19, 2021
Report Number: FAF.21.175
Title: Bi-Monthly Financial Report – July 2021 and August 2021
Prepared by: Sam Dinsmore, Deputy Treasurer/Manager of Accounting and Budgets

A. Recommendations

THAT Council receive Staff Report FAF.21.175, entitled “Bi-Monthly Financial Report – July 2021 and August 2021” for information purposes.

B. Overview

This report outlines the Town’s unaudited financial activities as of July 31 and August 31, 2021.

C. Background

On a bi-monthly basis Finance staff provide Council with an update on the financial activities of the Town. This report is broken down into 3 sections; Taxation, which looks at all tax funded departments, Water and Wastewater, and User Fees, which includes the Building Department and Harbour. Also attached are charts that highlight major areas of the Town, such as Development Charges collected, Salaries and Benefits, and other important financial indicators.

Charts are also included to outline Bid Awards and Contract Extensions more than \$25,000, as awarded by Staff as per the Town’s Purchasing Policy. These charts will reflect the contracts awarded and extended.

D. Analysis

Tax Supported Services

After eight months, the expenses for the taxation supported services are trending as expected and are sitting at 58% overall.

Operating Expenses (94%), Communications (109%) and Premise and Site (74%) appear to be over budget for this time of year, however this is due to commitments. Operating Expenses include a commitment for gravel (\$580,000) as well as dust control (\$98,670). Communications includes the Corporate Phone System expenses being committed for the year, while Premise

and Site includes commitments for cleaning of the facilities for the year as well as rent for the Roads Division office trailer.

The Inter-functional Transfers are now being done as per the Interfunctional Transfer Policy POL.COR.20.04 that was approved by Council through [Staff Report FAF.20.099](#) in June 2020.

Water and Wastewater Operations

Much like the taxation funded Divisions, the expenses in the Water and Wastewater Divisions are as expected after eight months of operations. Expenses are on budget at 49% overall.

The expense categories that are sitting above budget are due to commitments, including Equipment Related at 87% due to Water SCADA upgrades and repairs being committed, and Premise and Site at 87% due to the Wastewater Biosolids removal being committed for the full year.

Revenues have been collected for the first eight months of the year and are currently sitting at 71% of budget.

User Fee Supported Operations (Building and Harbour)

The User Fee Supported Divisions are at 82% of expenses overall, which is to be expected as the Harbour season is almost complete, and therefore all expense categories are on budget.

The Harbour is trending on budget for the year with the seasonal mooring revenues being collected for the full year. The Building Department is trending well over-budget in revenues as the Town has seen a sharp increase in permit applications. August 2021 revenues are sitting almost double of what the department had by June 2020. There is no indication that this trend will slow down in 2021.

E. Strategic Priorities

1. Communication and Engagement

We will enhance communications and engagement between Town Staff, Town residents and stakeholders.

2. Organizational Excellence

We will continually seek out ways to improve the internal organization of Town Staff and the management of Town assets.

3. Community

We will protect and enhance the community feel and the character of the Town, while ensuring the responsible use of resources and restoration of nature.

4. Quality of Life

We will foster a high quality of life for full-time and part-time residents of all ages and stages, while welcoming visitors.

F. Environmental Impacts

None.

G. Financial Impacts

Included in the charts attached to this report.

H. In Consultation With

Kris Couture, Manager of Revenue
Mylene McDermid, Account Analyst
Serena Wilgress, Manager of Purchasing and Risk Management

I. Public Engagement

The topic of this Staff Report has not been subject to a Public Meeting and/or a Public Information Centre as neither a Public Meeting nor a Public Information Centre are required. Comments regarding this report should be submitted to Sam Dinsmore, Deputy Treasurer/Manager of Accounting and Budgets at finance@thebluemountains.ca.

J. Attached

1. July and August 2021 Flash Report
2. July and August 2021 Budget Variance Report Tax Levy Summary
3. July and August 2021 Budget Variance Report Water and Wastewater Services Summary
4. July and August 2021 Budget Variance Report User Fee Summary
5. July and August 2021 Budget Variance Report Committees of Council Summaries
6. July and August 2021 Cheque Register

Respectfully submitted,

Sam Dinsmore
Deputy Treasurer/Manager of Accounting & Budgets

Ruth Prince
Director Finance & Information Technology Services

For more information, please contact:
Sam Dinsmore, Deputy Treasurer/Manager of Accounting and Budgets
finance@thebluemountains.ca
519-599-3131 extension 274

2021 Development Charges Collected

Month	2021 Monthly Actuals	2020 Monthly Actuals
January	\$ 109,765	\$ 35,614
February	\$ 237,728	\$ 427,208
March	\$ 823,462	\$ 169,895
April	\$ 685,324	\$ 1,359,545
May	\$ 397,303	\$ 243,132
June	\$ 521,566	\$ 1,899,813
July	\$ 2,234,121	\$ 1,357,672
August	\$ 296,670	\$ 1,048,707
September		\$ 393,596
October		\$ 710,839
November		\$ 502,535
December		\$ 1,279,423
Total	\$ 5,305,939	\$ 9,427,979

Reserve Fund	Reserve Fund Balance	YE Forecasted Balance
General Government	\$ 153,101	\$ -90,650
Fire	\$ 912,736	\$ 413,596
Police	\$ 44,762	\$ 35,263
Parking & By-Law	\$ -146,186	\$ -565,711
Public Works	\$ 1,460,045	\$ 1,321,685
Roads and Related	\$ 10,457,578	\$ 8,501,365
Solid Waste	\$ 165,769	\$ 174,290
Parks and Recreation	\$ 3,038,725	\$ 1,344,546
Library	\$ 2,188,019	\$ 2,243,912
Water	\$ 8,016,248	\$ 4,145,199
Wastewater	\$ 4,213,819	\$ 1,046,691
Total	\$ 30,504,616	\$ 18,570,186

Estimated from the DC Background Study	\$ 8,169,227
2021 Year to Date Actual	\$ 5,305,939
2020 Year to Date Actual	\$ 6,541,586
Percent of Budget	64.9%

2021 Legal Fees

Month	2021 Monthly Actual	2021 Monthly Budget	Variance \$	Variance %	2021 YTD Actual	2021 YTD Budget	Variance \$	Variance %
January	\$(2,473)	\$1,686	\$(4,159)	-146.7%	\$(2,473)	\$1,686	\$(4,159)	-146.7%
February	\$6,122	\$7,179	\$(1,057)	85.3%	\$3,649	\$8,865	\$(5,216)	41.2%
March	\$23,159	\$14,315	\$8,844	161.8%	\$26,808	\$23,180	\$3,628	115.7%
April	\$6,307	\$14,212	\$(7,904)	44.4%	\$33,115	\$37,392	\$(4,277)	88.6%
May	\$32,650	\$14,010	\$18,640	233.1%	\$65,765	\$51,401	\$14,364	127.9%
June	\$27,002	\$13,656	\$13,347	197.7%	\$92,767	\$65,057	\$27,710	142.6%
July	\$13,455	\$12,987	\$468	103.6%	\$106,222	\$78,044	\$28,178	136.1%
August	\$10,269	\$14,846	\$(4,577)	69.2%	\$116,491	\$92,890	\$23,601	125.4%
September		\$13,279				\$106,168		
October		\$18,268				\$124,436		
November		\$25,347				\$149,784		
December		\$59,001				\$208,785		
Total	\$116,491	\$208,785			\$116,491	\$208,785		

Department	2021 Actual	% of Total
CAO	\$(1,350)	-1.5%
Integrity Commissioner	\$22,265	24.0%
Human Resources	\$2,823	3.0%
Legal Services	\$0	0.0%
By-law Services	\$0	0.0%
STA	\$1,115	1.2%
Operations	\$6,742	7.3%
DC Appeal	\$5,877	6.3%
Appeals to LPAT	\$35,234	38.0%
Planning	\$5,874	6.3%
Development Engineering	\$6,221	6.7%
Building	\$7,965	8.6%
Total	\$92,767	100%

	2021	2020
Annual Budget	\$208,785	\$225,000
Year to Date Actual	\$116,491	\$140,503
Year to Date Budget	\$92,890	n/a
Year to Date Budget to Actual	\$23,601	n/a
Percent of Budget	55.8%	62.4%

2021 Town Salaries and Benefits

Month	2021 Monthly Actual	2021 Monthly Budget	Variance \$	Variance %	2021 YTD Actual	2021 YTD Budget	Variance \$	Variance %
January	\$1,125,522	\$1,135,515	\$(9,994)	99.1%	\$1,125,522	\$1,135,515	\$(9,994)	99.1%
February	\$1,163,499	\$1,179,915	\$(16,416)	98.6%	\$2,289,020	\$2,315,430	\$(26,410)	98.9%
March	\$1,266,277	\$1,299,786	\$(33,509)	97.4%	\$3,555,297	\$3,615,216	\$(59,919)	98.3%
April	\$1,242,926	\$1,299,786	\$(56,860)	95.6%	\$4,798,223	\$4,915,002	\$(116,779)	97.6%
May	\$1,288,217	\$1,347,926	\$(59,709)	95.6%	\$6,086,440	\$6,262,928	\$(176,488)	97.2%
June	\$1,313,746	\$1,380,020	\$(66,274)	95.2%	\$7,400,186	\$7,642,948	\$(242,762)	96.8%
July	\$1,309,207	\$1,432,367	\$(123,160)	91.4%	\$8,709,393	\$9,075,315	\$(365,922)	96.0%
August	\$1,345,060	\$1,427,733	\$(82,673)	94.2%	\$10,054,453	\$10,503,049	\$(448,596)	95.7%
September		\$1,421,030				\$11,924,079		
October		\$1,351,136				\$13,275,214		
November		\$1,325,787				\$14,601,002		
December		\$1,445,738				\$16,046,740		
Totals	\$10,054,453	\$16,046,740			\$10,054,453	\$16,046,740		

	2021	2020
Annual Budget	\$16,046,740	\$14,508,909
Year to Date Actual	\$10,054,453	\$9,188,521
Year to Date Budget	\$10,503,049	n/a
Year to Date Budget to Actual	\$(448,596)	n/a
Percent of Budget	62.7%	63.3%

The Salaries and Benefits noted above represent all wages and health benefits for Town employees, including Taxation funded Departments, as well as Water, Wastewater, and the User Fee funded Departments (Harbour and Building).

The Salaries and Benefits also includes volunteer firefighters, overtime, as well as any allowances, such as travel and car allowances.

Salaries and Benefits are accrued each month to accurately represent the expenses during each month.

2021 Hydro Costs and Consumption

Month	2021 Monthly Consumption	2021 Monthly Actual	2021 Monthly Budget	Variance \$	Variance %	2021 YTD Actual	2021 YTD Budget	Variance \$	Variance %
January	514,701	\$81,421	\$93,689	\$(12,268)	86.9%	\$81,421	\$93,689	\$(12,268)	86.9%
February	541,777	\$91,763	\$93,873	\$(2,110)	97.8%	\$173,184	\$187,562	\$(14,378)	92.3%
March	499,847	\$78,562	\$87,127	\$(8,564)	90.2%	\$251,747	\$274,689	\$(22,942)	91.6%
April	422,110	\$63,293	\$75,577	\$(12,285)	83.7%	\$315,039	\$350,266	\$(35,227)	89.9%
May	432,311	\$75,698	\$75,307	\$391	100.5%	\$390,737	\$425,573	\$(34,836)	91.8%
June	433,871	\$80,601	\$76,437	\$4,164	105.4%	\$471,338	\$502,010	\$(30,672)	93.9%
July	456,713	\$73,592	\$76,101	\$(2,508)	96.7%	\$544,930	\$578,110	\$(33,180)	94.3%
August	18,185	\$3,285	\$73,059	\$(69,774)	4.5%	\$548,215	\$651,169	\$(102,954)	84.2%
September			\$76,972				\$728,141		
October			\$78,055				\$806,196		
November			\$80,870				\$887,067		
December			\$87,933				\$975,000		
Totals	3,319,515	\$548,215	\$975,000			\$548,215	\$975,000		

	2021	2020
Annual Budget	\$975,000	\$1,022,079
Year to Date Actual	\$548,215	\$659,689
Year to Date Budget	\$651,169	n/a
Year to Date Budget to Actual	\$(102,954)	n/a
Percent of Budget	56.2%	64.5%

The above chart includes the hydro costs for all Town facilities, including streetlights. Staff continue to be conscious about energy consumption; however, certain Town facilities require large uses of hydro to operate, including the water and wastewater plants. The \$975,000 hydro budget for 2021 includes \$430,000 for the Wastewater Plants and its pumping and lift stations, as well as \$265,000 for the Water Plant, reservoirs, and water distribution.

The Hydro Bills for June have been accrued, as the Town has not received most of the Hydro bills for June as of the time of writing this report.

2021 Covid 19 Expenses

	July/August	YTD Cost
Expenses		
Salaries and Benefits	\$ 24,084	\$ 106,332
Operating Expenses	\$ 1,732	\$ 15,254
Communications	\$ 2,778	\$ 4,564
Purchased Services	\$ 2,826	\$ 11,981
Health and Safety	\$ 451	\$ 1,627
Personnel	\$ 960	\$ 1,425
Vehicle Expenses	\$ 15,161	\$ 36,050
IT Expenses	\$ 0	\$ 0
Community Grants	\$ 0	\$ 6,000
Total Expenses	\$ 47,992	\$ 183,233
Transfers		
Interfunctional Transfers	\$ 1,557	\$ 21,921
Total Transfers	\$ 1,557	\$ 21,921
Lost Revenues		
BVCC	\$ 11,620	\$ 109,220
Small Halls	\$ 1,495	\$ 5,645
Penalty and Interest	\$ 0	\$ 102,560
Total Lost Revenue	\$ 13,115	\$ 217,425
Total Transfers, Expenses and Lost Revenue	\$ 62,664	\$ 422,579

	June	YTD Revenues
Revenue		
Provincial Grants	\$ 0	\$ 173,262
Municipal Grants	\$ 0	\$ 0
External Revenue	\$ 0	\$ 0
Grants & Donations	\$ 0	\$ 0
Total Revenue	\$ 0	\$ 173,262

The above charts summarize the Town's 2021 expenses, revenues and lost revenues related to Covid-19 to date. Additional details regarding these figures are noted on the following page.

Expenses

Salaries and Benefits expenses include By-law and BVCC staff that have been specifically hired due to Covid-19. Operating expenses consist of no-parking signs, related hardware and privy rentals. Communications consists of Advertising.

Health and Safety Expenses are made up of purchases of hand sanitizer, face masks, gloves, and sanitizing wipes and Purchased Services is made up of video development, shop local campaign expenses, Apple Pie Trail promotions, and some winter trail grooming expenses.

Vehicle Expenses includes fuel for the additional vehicles that the Town has leased for the By-law Department due to Covid-19, as well as expenses for the Georgian Trail Grooming, such as fuel.

Community Grants are grants distributed to community organizations to help with relief due to the pandemic from the Donations that were received from the community.

Transfers

Interfunctional Transfers includes any staff time committed to Covid-19 tasks. This is not an additional expense item, but staff time that has already been included in the 2021 Proposed Budget.

Staff Salaries and Benefits for additional hires related to Covid-19 are reported in the Salaries and Benefits category and are not included here.

Lost Revenue

Due to the provincial shutdowns throughout much of the first half of 2021, the Town has lost significant revenues. The Beaver Valley Community Centre and Small Halls (Craigleith Community Centre and Ravenna Hall) have been affected by these shutdowns.

Penalty and Interest has been waived for April, May and June.

Revenue

Provincial Grants are made up of the Safe Ontario Safe Restart Program – Phase 2 funding as well as the 2021 COVID-19 Recovery Funding.

By-law fines have not been included in this chart; however, 130 tickets were issued in June at a value of \$7,210.

2021 Grants

Grant	2021 Funding Received	Total 2021 Grant	2020 Funding Received
Municipal Modernization Fund	\$ 0	\$ 146,250	\$ 40,000
L.E. Shore Memorial Library	\$ 0	\$ 0	\$ 77,871
Stewardship	\$ 81,102	\$ 151,755	\$ 159,451
Gas Tax	\$ 436,980	\$ 436,799	\$ 213,122
Ontario Community Infrastructure Fund	\$ 456,459	\$ 912,915	\$ 912,915
Ontario Municipal Partnership Fund	\$ 972,900	\$ 1,299,600	\$ 1,299,800
O.P.P Ride Program	\$ 8,692	\$ 0	\$ 8,773
O.P.P Proceeds of Crime Grant	\$ 100,000	\$ 300,000	\$ 0
County of Grey – Community Improvement Plan	\$ 20,000	\$ 20,000	\$ 20,000
Ontario Safe Restart Program – Phase 1	\$ 0	\$ 0	\$ 493,500
Ontario Safe Restart Program – Phase 2	\$ 99,000	\$ 99,000	\$ 385,000
2021 COVID-19 Recovery Funding	\$ 74,262	\$ 148,523	\$ 0
Clean Water & Wastewater Fund–Infrastructure Ontario	\$ 0	\$ 0	\$ 64,007
Community, Culture & Recreation Infrastructure Grant	\$ 0	\$ 1,260,359	\$ 0
Total	\$ 2,249,395	\$ 4,775,201	\$ 3,674,439

The Stewardship Grant funds 50% of the net costs of the Blue Box Program by making payments to municipalities on a quarterly basis. The Town will receive \$151,755 in funding in 2021. This funding is determined by the Resource Productivity and Recovery Authority.

The Town receives Federal Gas Tax annually that can be used against the cost of operating or capital programs that meet the criteria as set out by the Association of Municipalities of Ontario (AMO).

The Ontario Community Infrastructure Fund (OCIF) Grant is being used for the Thornbury West Road Reconstruction (combination of Elma Street and Alice Street and Victoria Street and Louisa Street Reconstruction Projects).

The Ontario Municipal Partnership Fund (OMPF) is the Province's main transfer payment to municipalities and is automatically calculated by the Province. The Town's annual budget reflects the funding amount that the Town will receive through the OMPF each year.

The Ontario Safe Restart Program – Phase 2, in partnership with the federal government, provides 48 of the hardest hit municipalities by Covid-19 with additional 2020 funding, as well as providing all 444 of Ontario's municipalities with 2021 funding to help address municipal operating pressures related to the COVID-19 pandemic.

The 2021 COVID -19 Recovery Funding provides Ontario's municipalities with funding to help municipalities respond to the ongoing and unprecedented operating pressures from COVID-19. This

funding is based on the proportion of COVID-19 cases in our Public Health Unit, for the period of January 1, 2021 to February 18, 2021.

The Community, Culture, and Recreation Infrastructure Grant – With funding from both the Provincial and Federal Governments, this grant will be used to revitalize the facilities at the Beaver Valley Community Centre.

2021 Long-Term Debt Payments

Debt	Principal	Interest	Annual Payments	Principal Balance
Town Hall	\$112,400	\$13,086	\$255,735	\$1,439,262
OPP Station	\$10,223	\$7,166	\$37,375	\$462,640
Water Reservoir	\$80,000	\$23,134	\$123,955	\$800,000
Harbour Docks/Dredging	\$48,593	\$1,435	\$56,845	\$469,192
Landfill Mining & Expansion	\$0	\$0	\$66,121	\$985,000
Land Purchases	\$0	\$0	\$92,102	\$2,795,822
Total	\$251,215	\$44,821	\$632,133	\$6,951,916

The Town Hall Facility loan was taken out in 2012 for \$3,300,000 at a 2% interest rate. The final payment will be made in June 2027.

The OPP Station loan was taken out in 2013 for \$614,000 at a 3.58% interest rate. The final payment will be made in 2037.

The Thornbury Water Reservoir loan was taken out in 2006 for \$2,000,000 at an interest rate of 5.045%. Final payment will be made in 2031.

The Harbour Docks and Dredging loan was taken out in 2018 for \$612,000 at an interest rate of 3.21%. Final payment will be made in 2033.

The Landfill Mining and Expansion loan was taken out in 2021 for \$985,000 at an interest rate of 2.74%. Final payment will be made in 2046. Payments for this loan do not start until 2022.

The Land Purchases loan was taken out in 2021 for \$2,795,822 at an interest rate of 2.61%. Final payment will be made in 2046. Payments for this loan do not start until 2022.

Blue Mountains Attainable Housing Loan

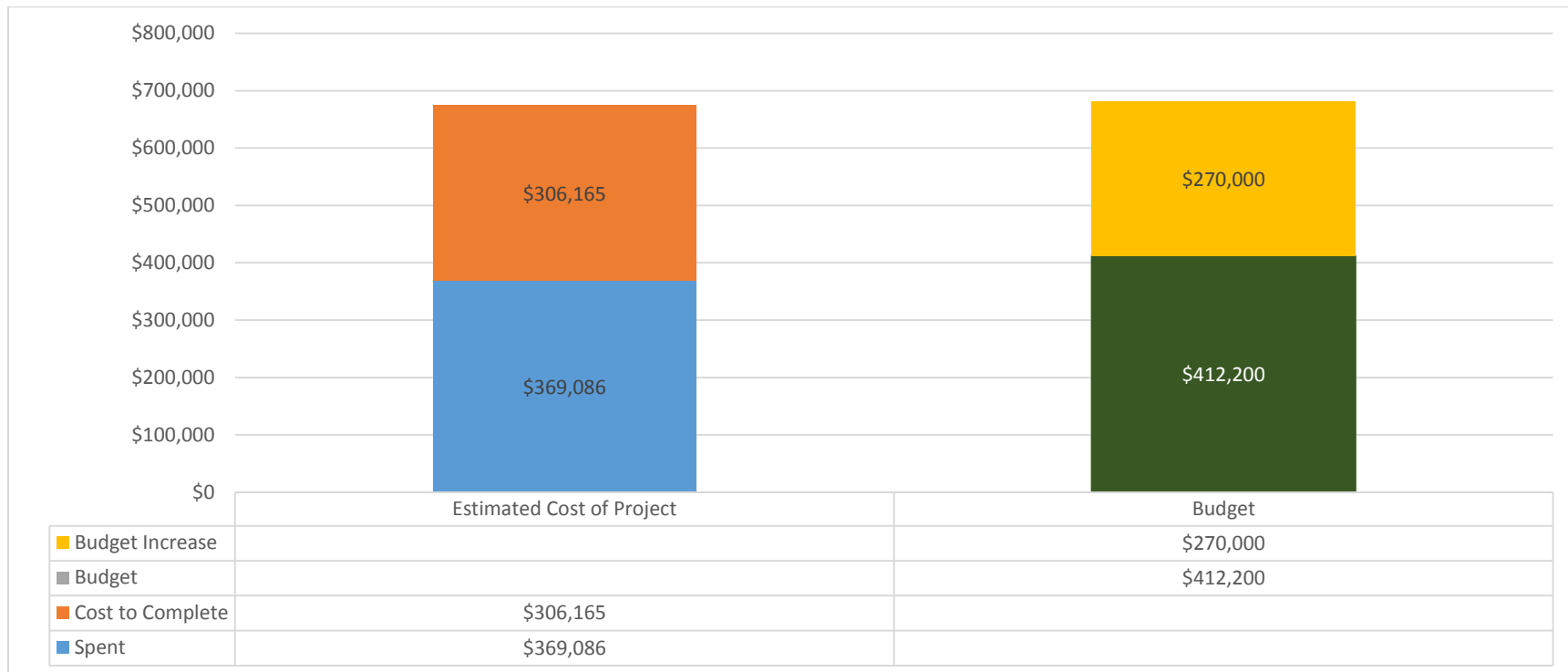
	July/August	Total
Principal Balance	\$ 170,000	\$ 270,000
Interest Charge	\$ 1,372	\$ 3,750
Payments	\$ -	\$ -
Total Balance	\$ 171,372	\$ 273,750

The Blue Mountains Attainable Housing Loan was issued on October 20, 2020 for \$100,000 at an interest rate of 2.99%.

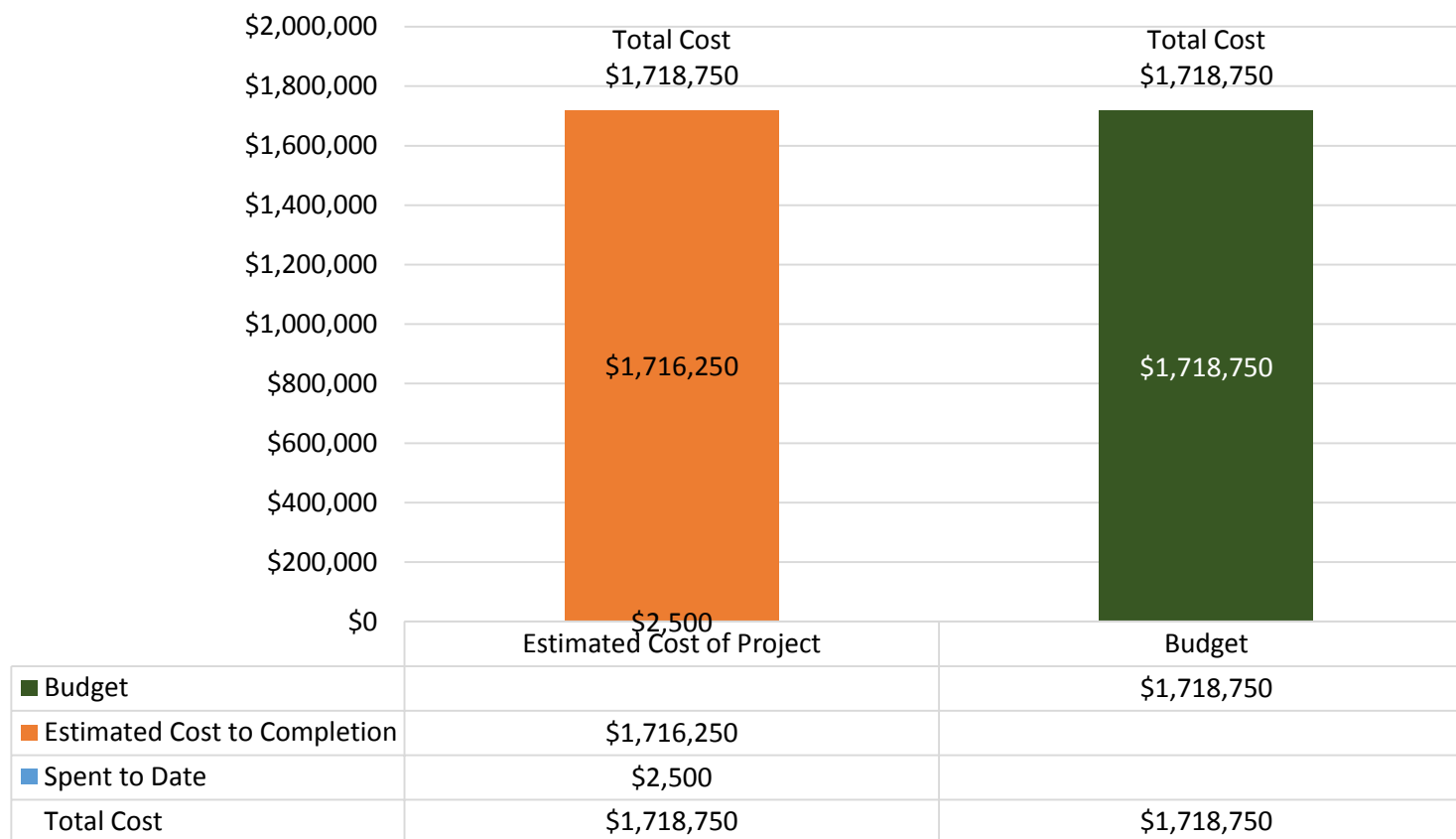
An additional amount was issued on June 8, 2021 for \$170,000 at the same interest rate.

Major Capital Projects

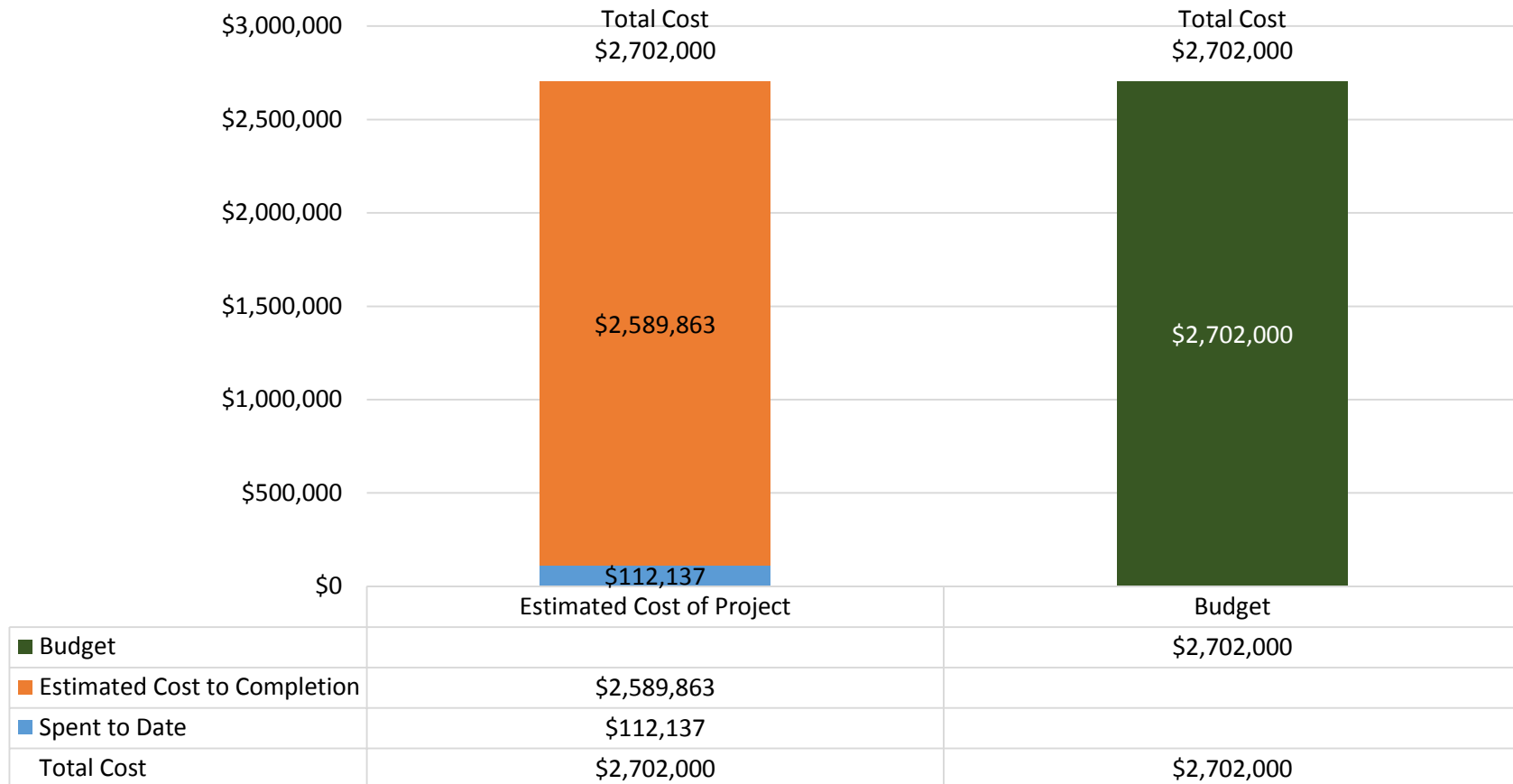
Thornbury Pier Resurfacing

[illegible]

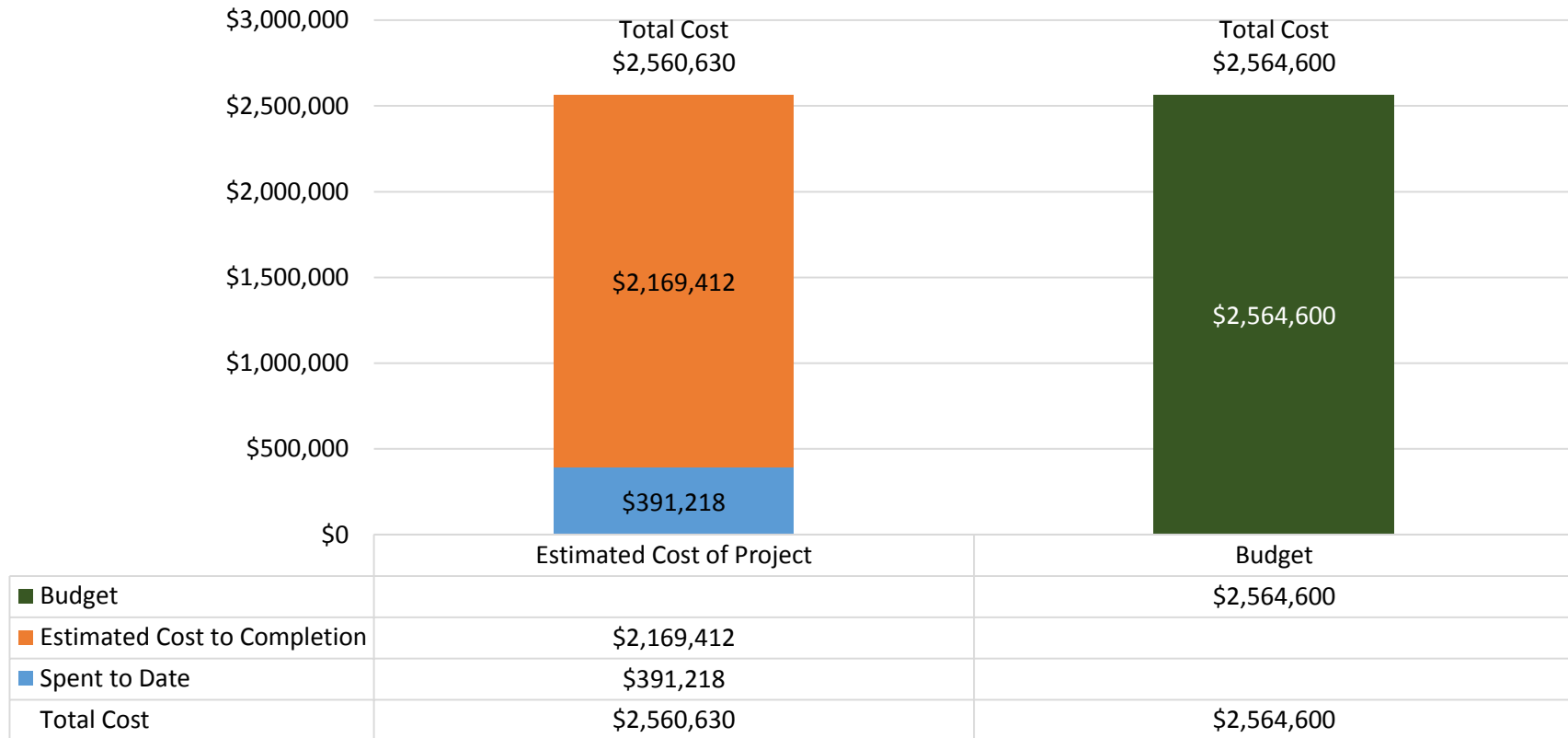
Beaver Valley Community Centre Renovations

[illegible]

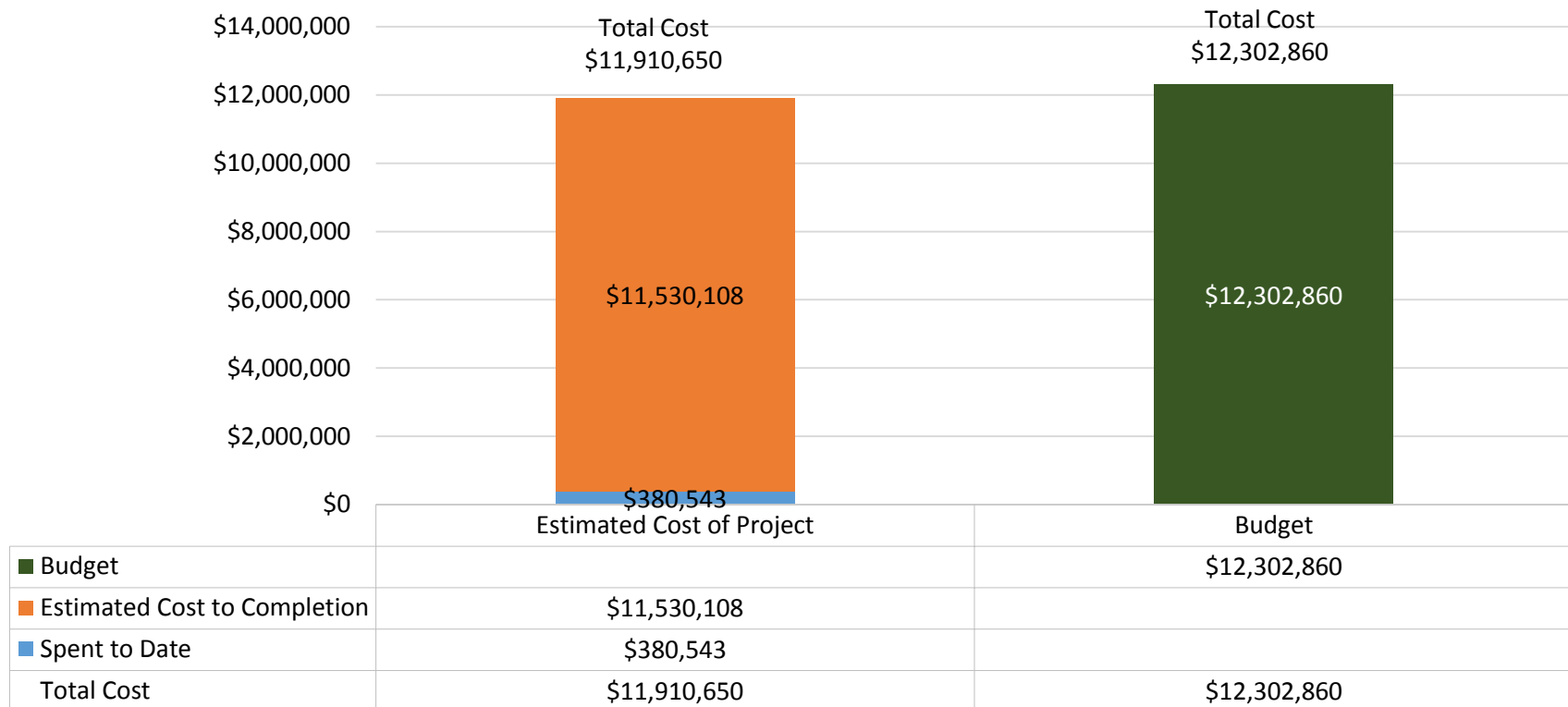
Peel Street Reconstruction

[illegible]

Price's Subdivision Wastewater Extensions

[illegible]

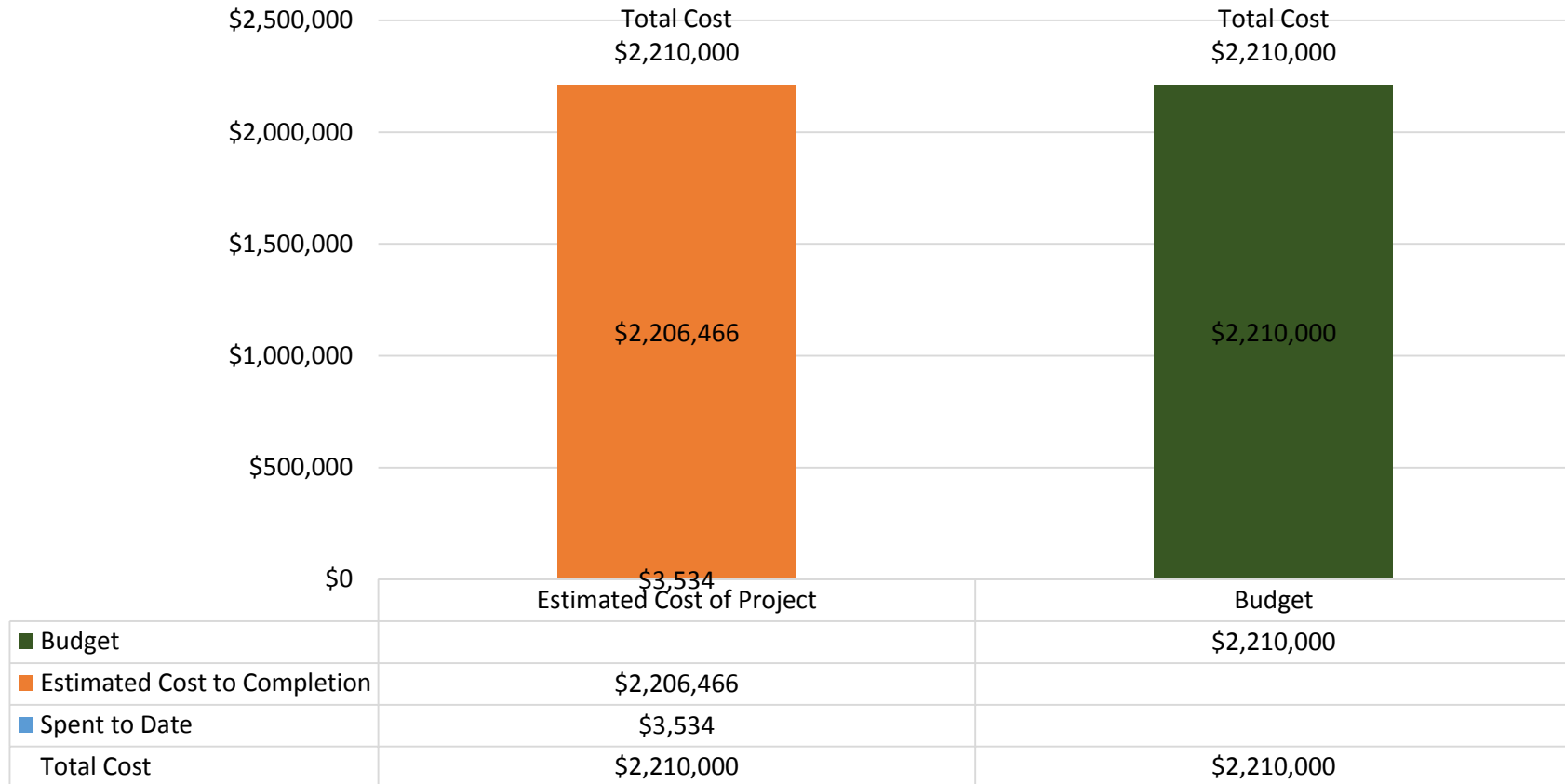
Thornbury Road Improvement Project Phase 1



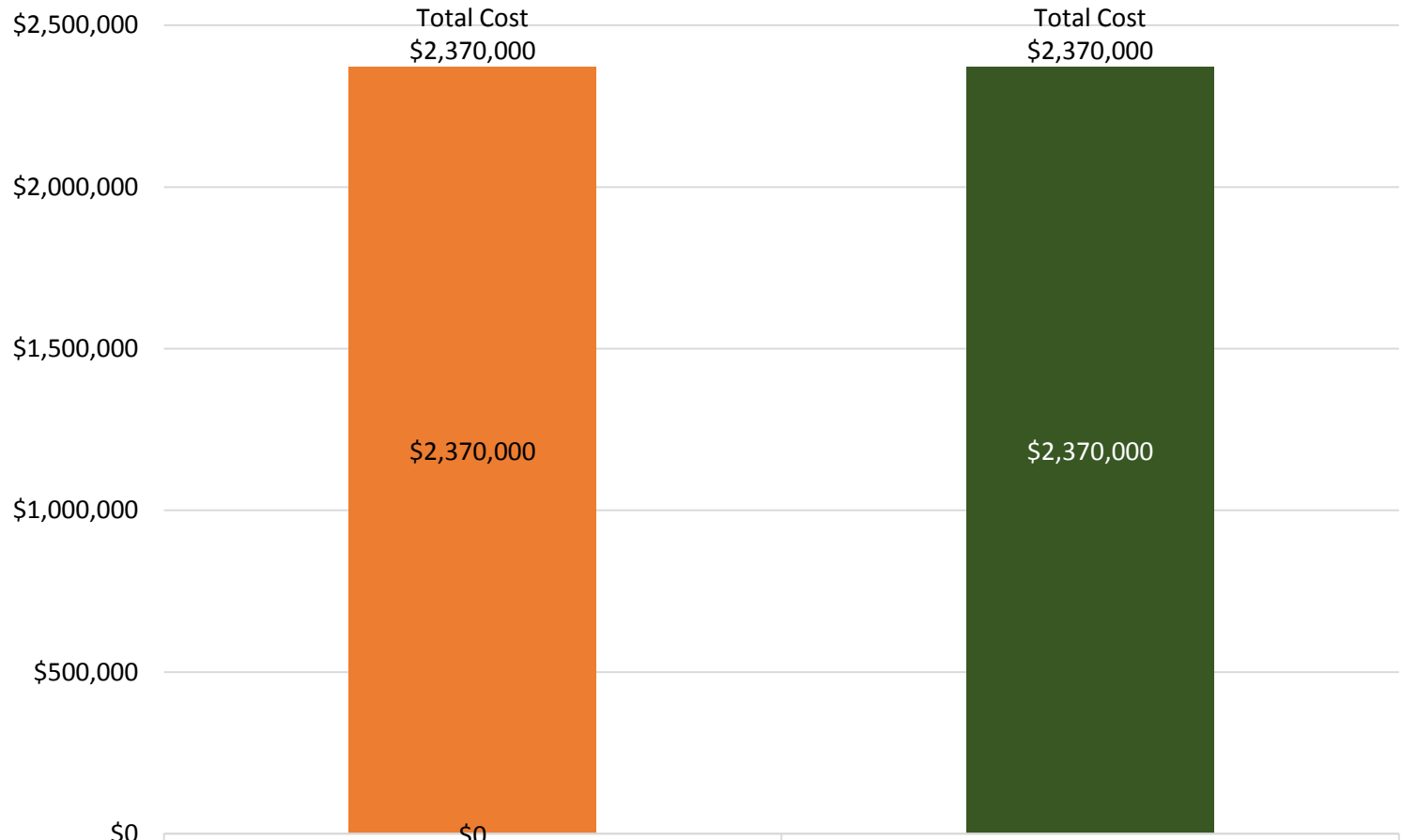
The preliminary engineering and final design portions of the project came in under-budget and the total project is forecasting to be under-budget.

[illegible]

Bridge #2 and #3 Replacement

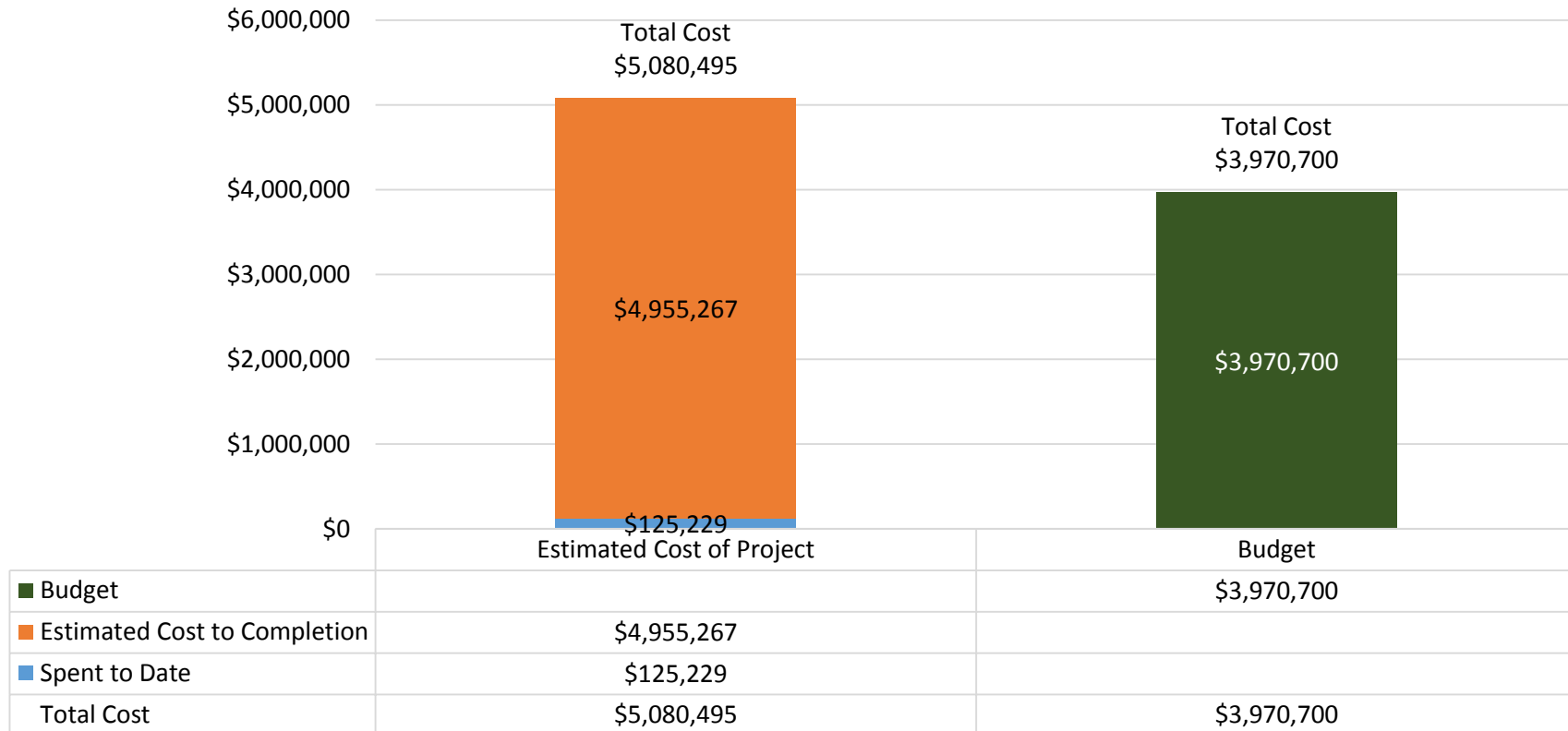
[illegible]

Jozo Weider Boulevard Phase 3



	Estimated Cost of Project	Budget
■ Budget		\$2,370,000
■ Estimated Cost to Completion	\$2,370,000	
■ Spent to Date	\$0	
Total Cost	\$2,370,000	\$2,370,000

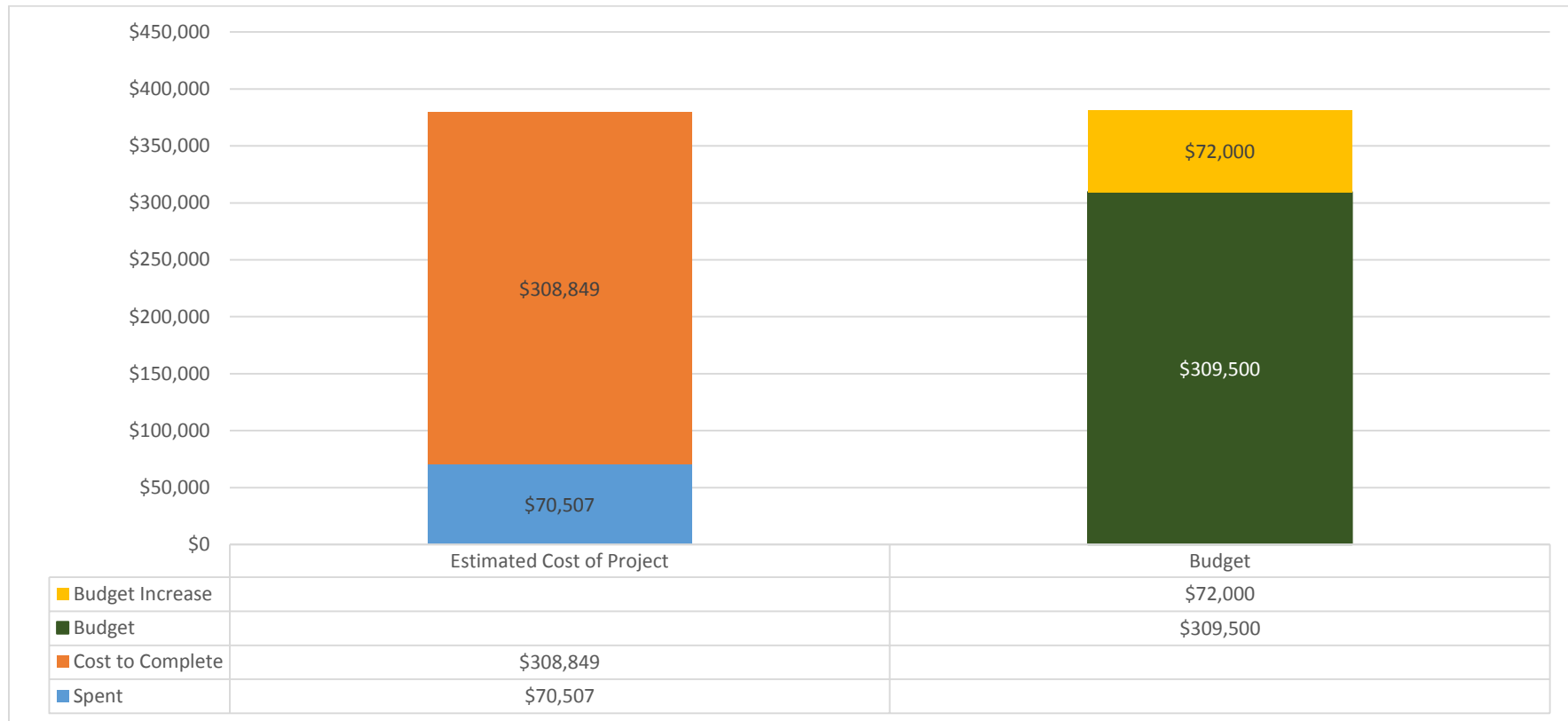
Tyrolean Village Watermain Replacement and Wastewater Extension



Engineer's estimate is higher than construction budget.

[illegible]

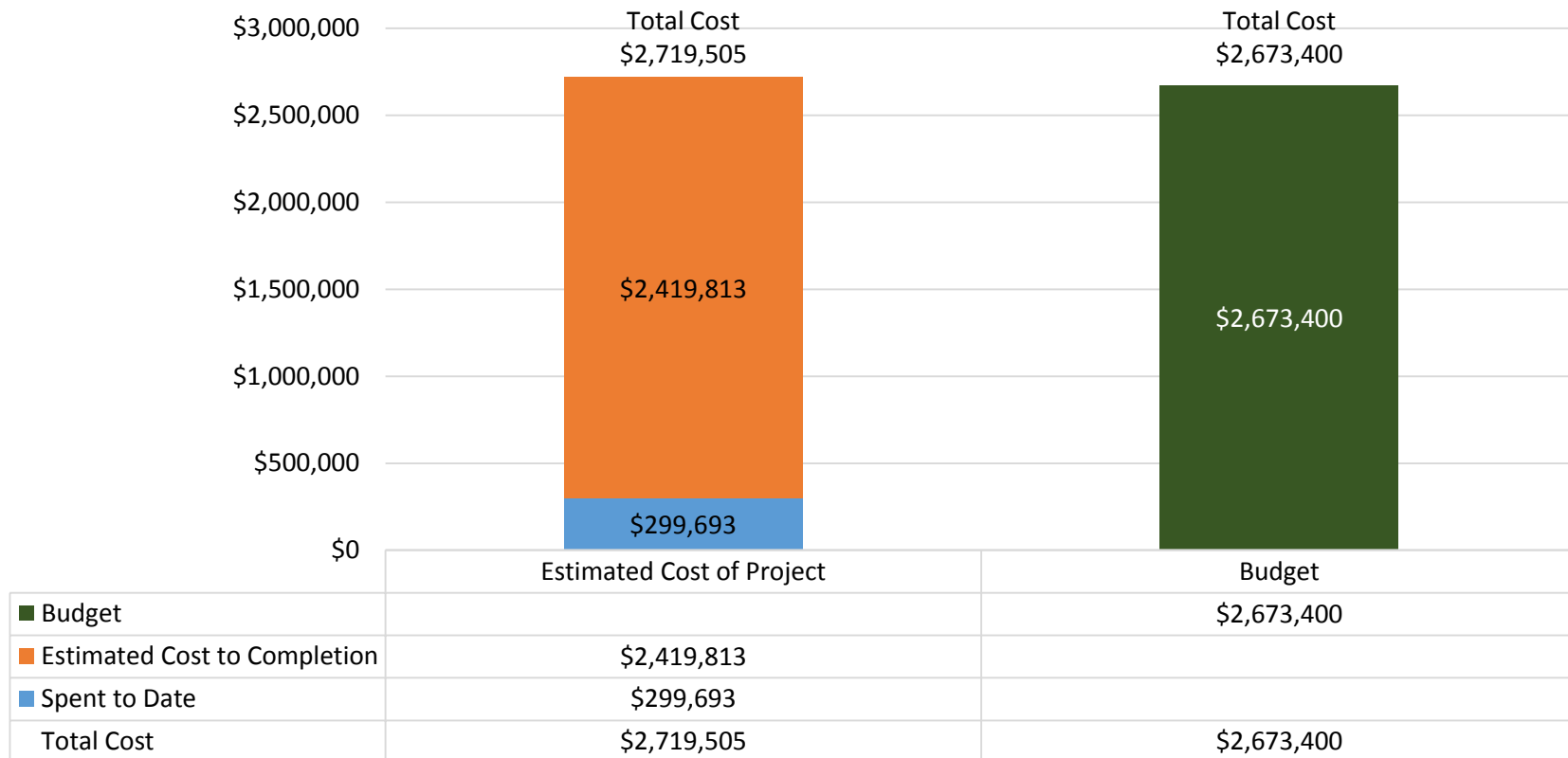
Harbour Fuel Storage Delivery



The budget for this project has been increased as per Staff Report CSOPS.21.017.

[illegible]

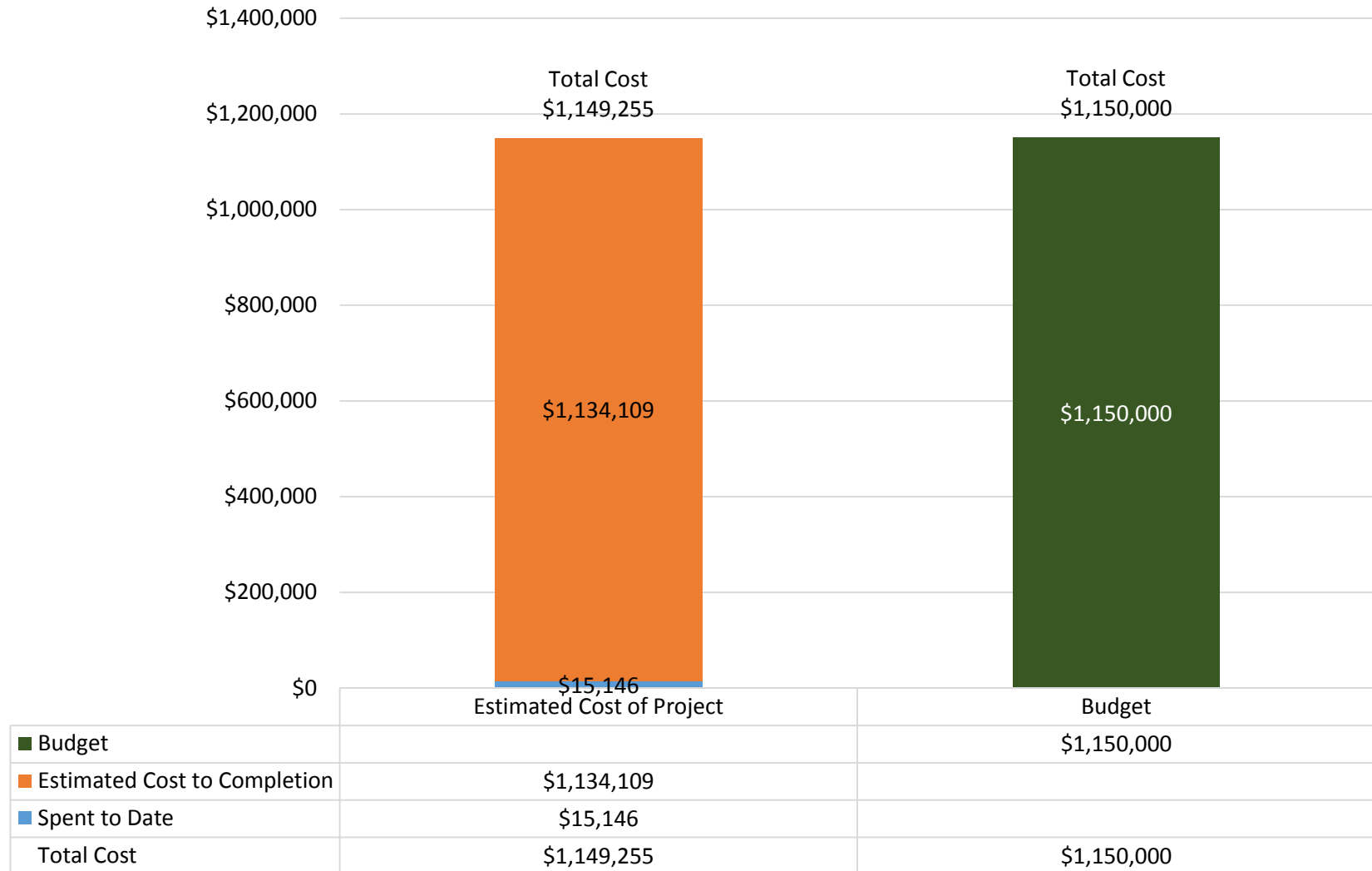
Substandard Watermain Replacement



Phase 1 of construction has been awarded and came in over-budget

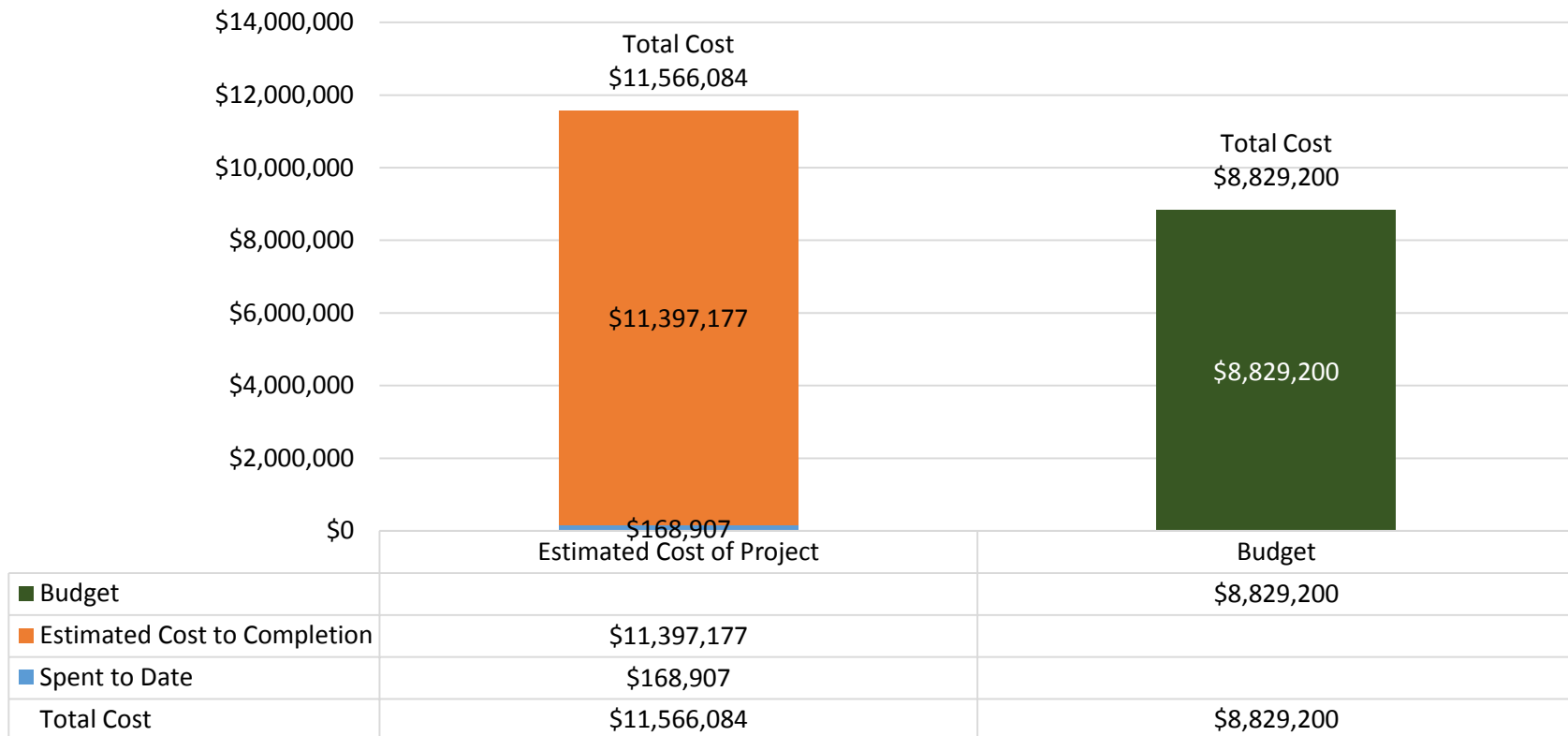
[illegible]

Shoreline Stabilization



Project is a hold due to lowering water levels of Georgian Bay.

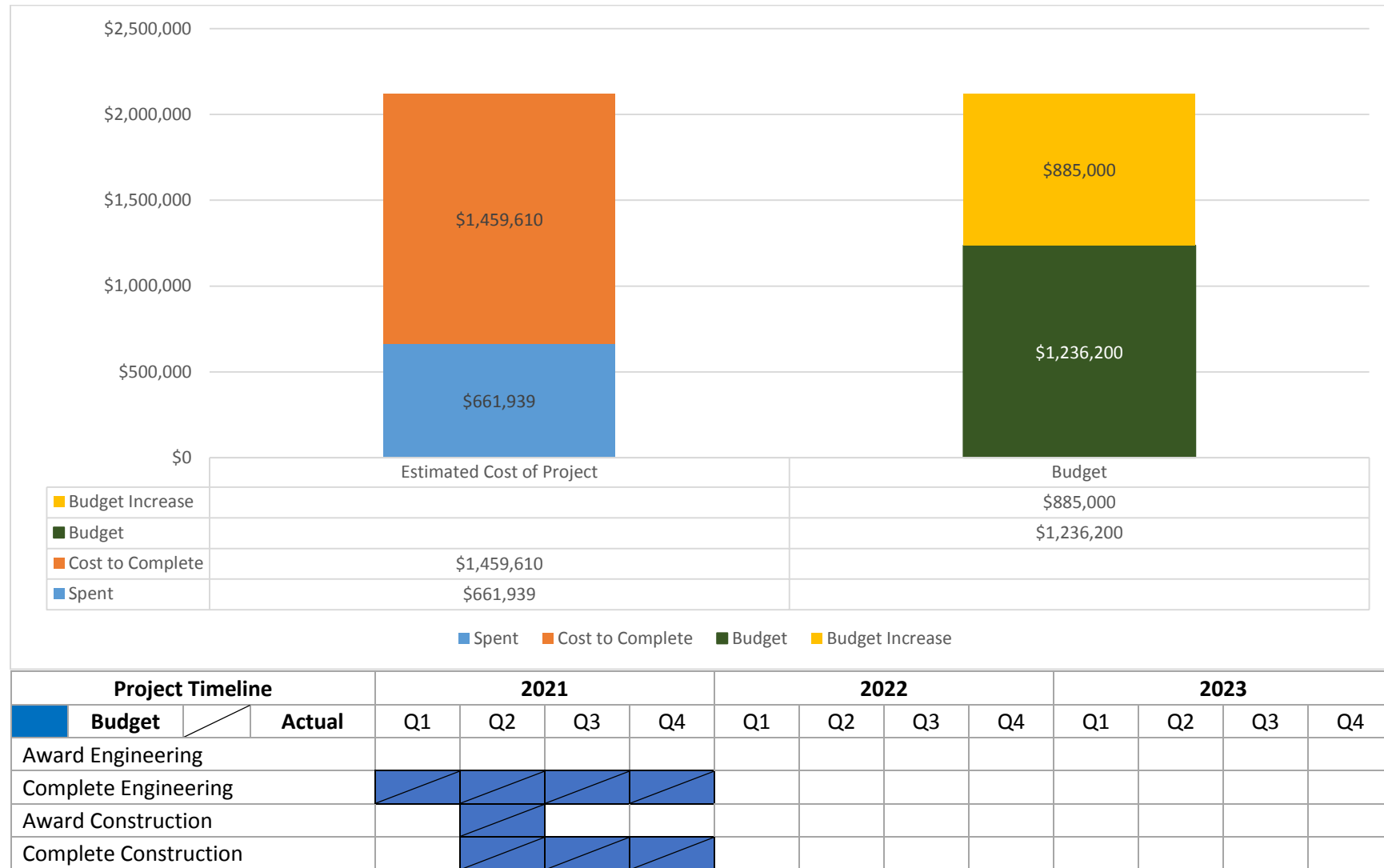
Water Westside Storage and Distribution



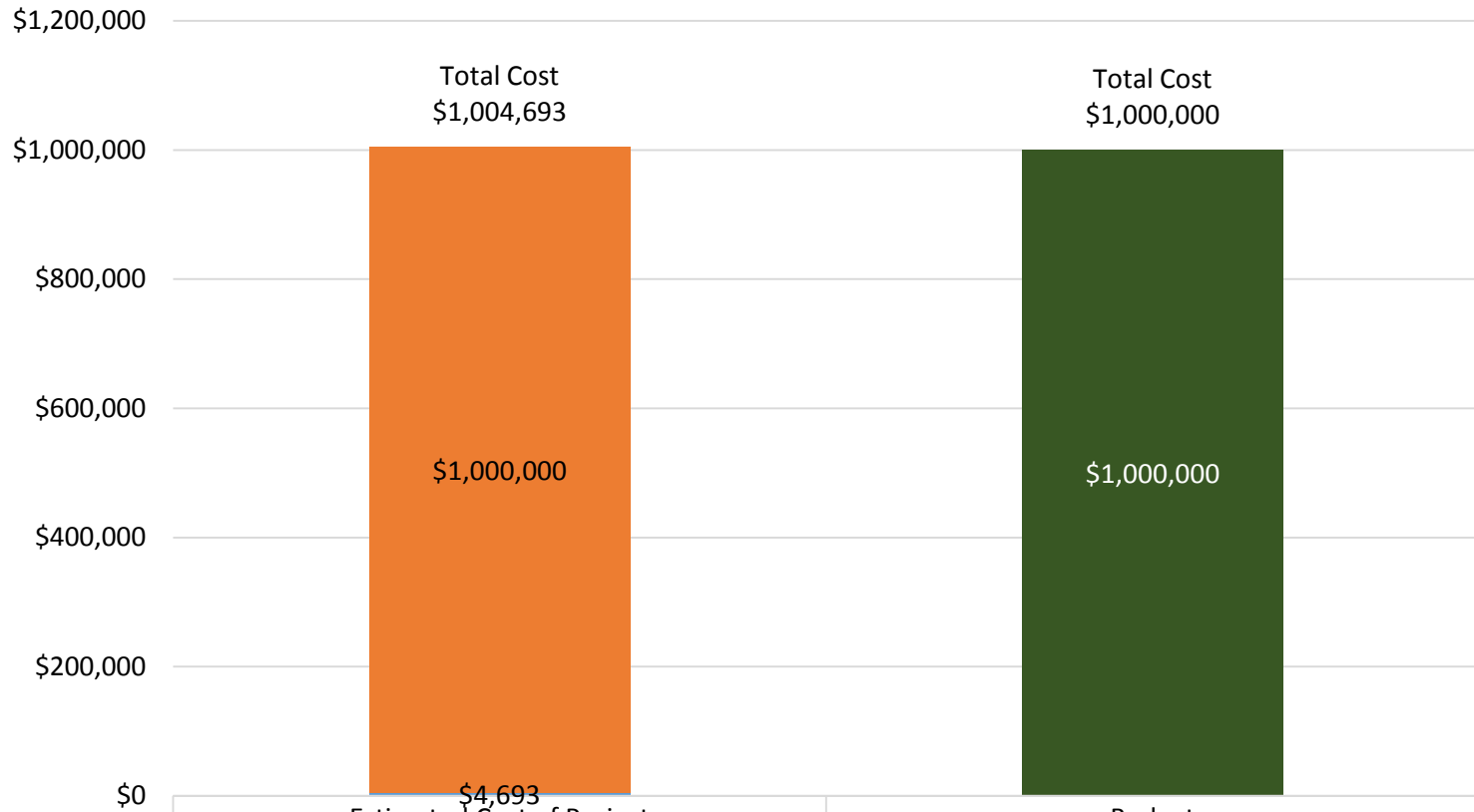
Engineer's estimate is over the Town's current budget

[illegible]

Water Pressure Zone 4C Distribution Improvements



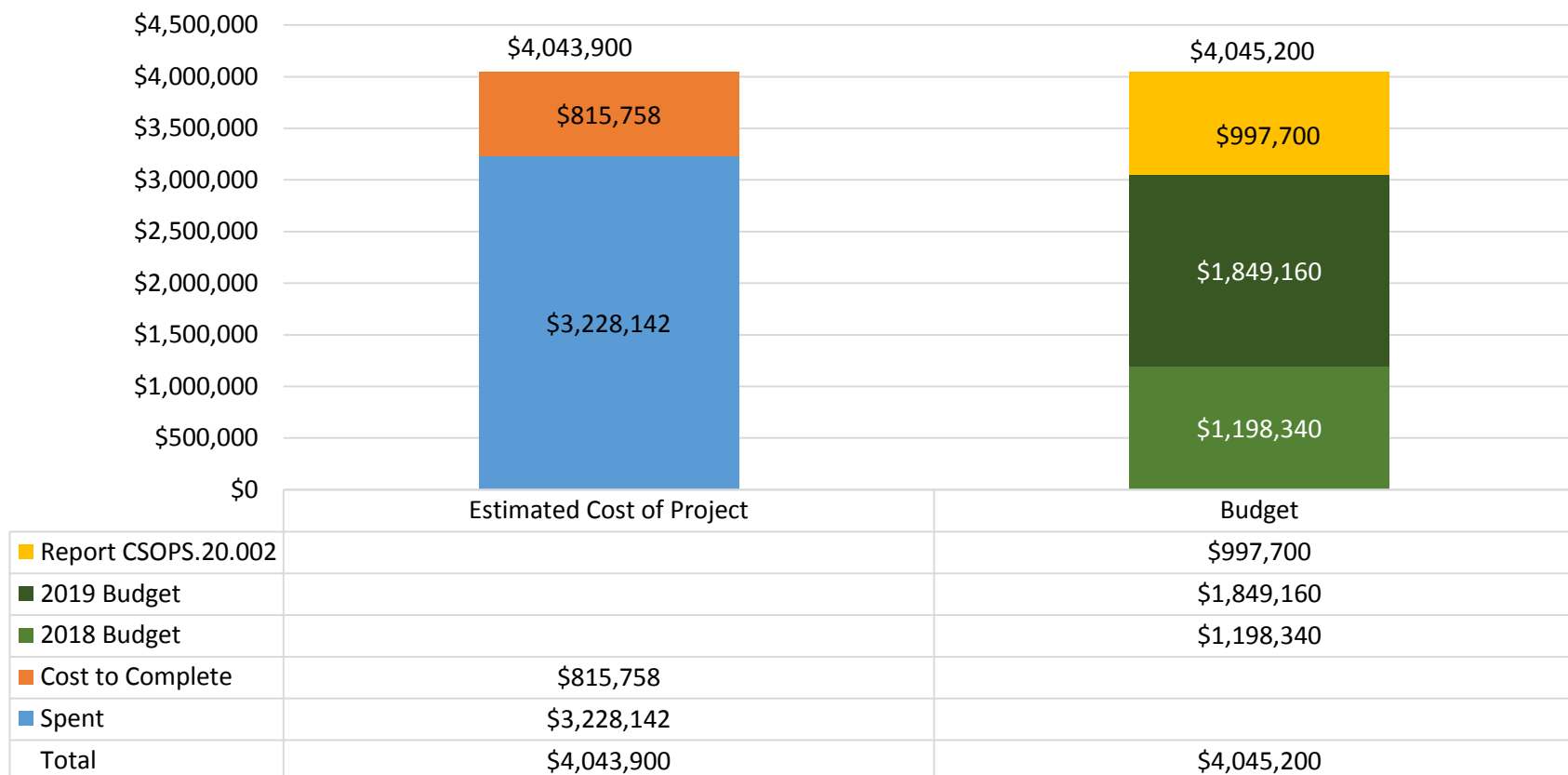
Mountain Drive Booster Pumping Station Relocation



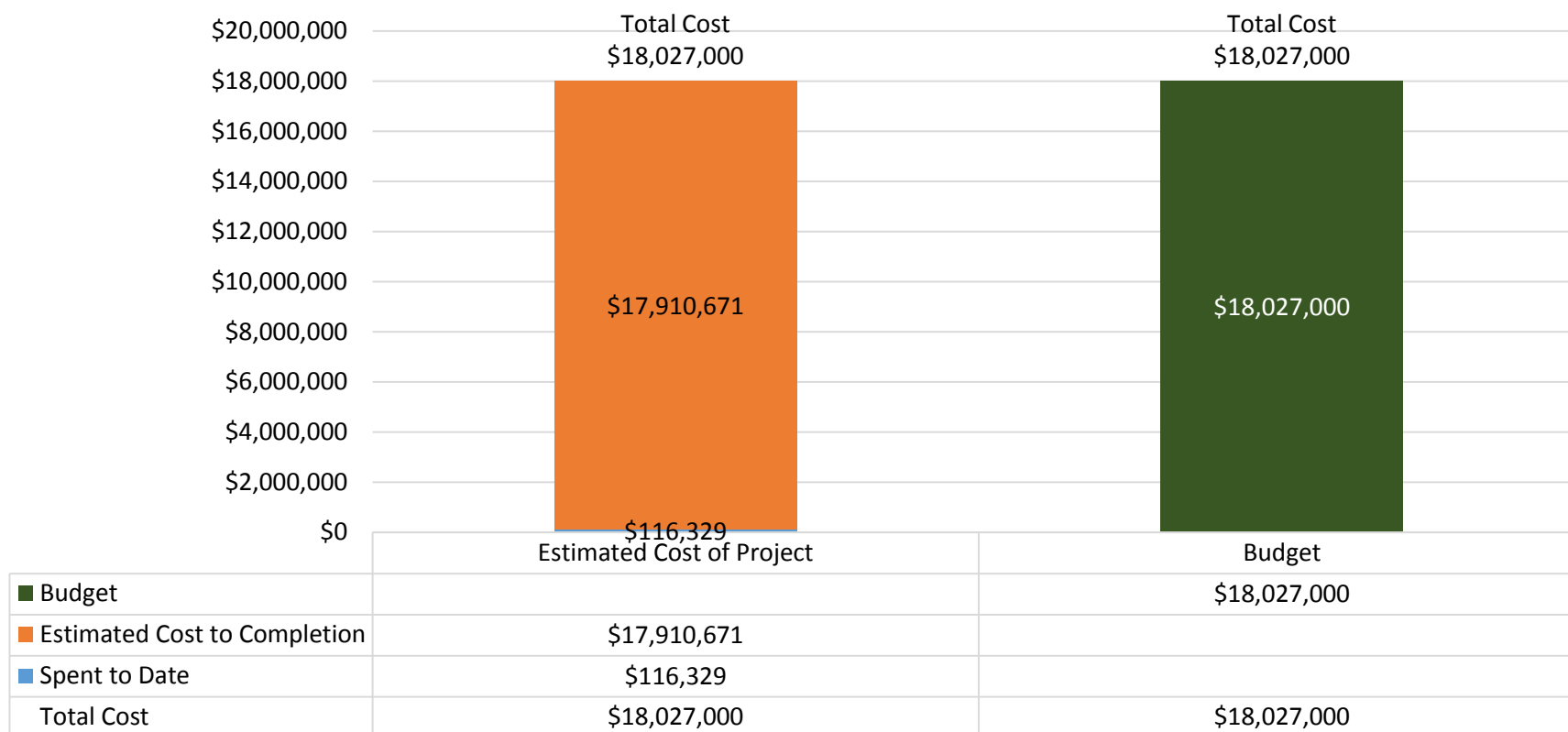
	Estimated Cost of Project	Budget
■ Budget		\$1,000,000
■ Estimated Cost to Completion	\$1,000,000	
■ Spent to Date	\$4,693	
Total Cost	\$1,004,693	\$1,000,000

This project is forecasting slightly over-budget due to internal salaries and benefits.
There is no Project Timeline included with this project, as it is a County-run project.

Thornbury Wastewater Treatment Plant Headworks

[illegible]

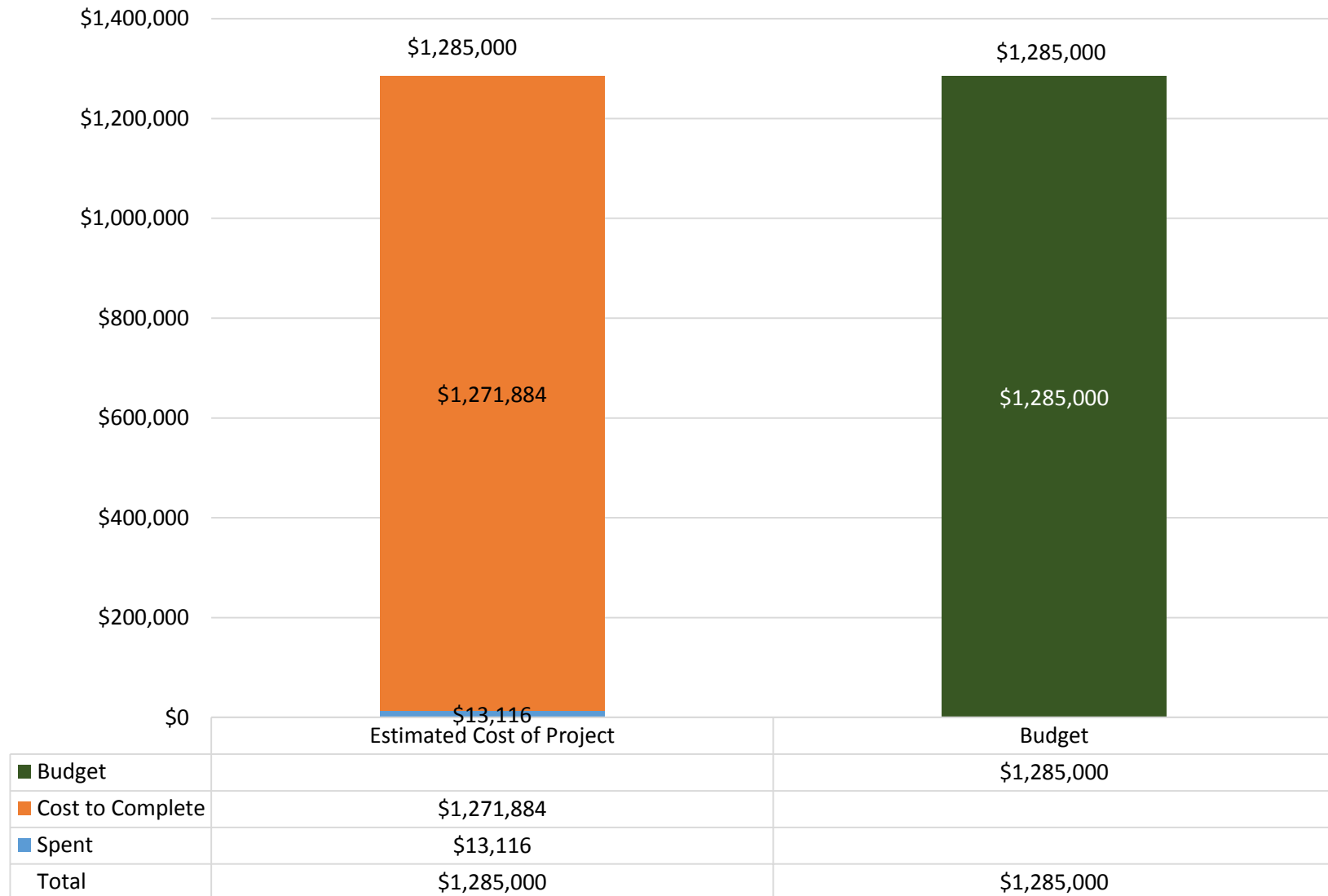
Thornbury Wastewater Treatment Plan Expansion



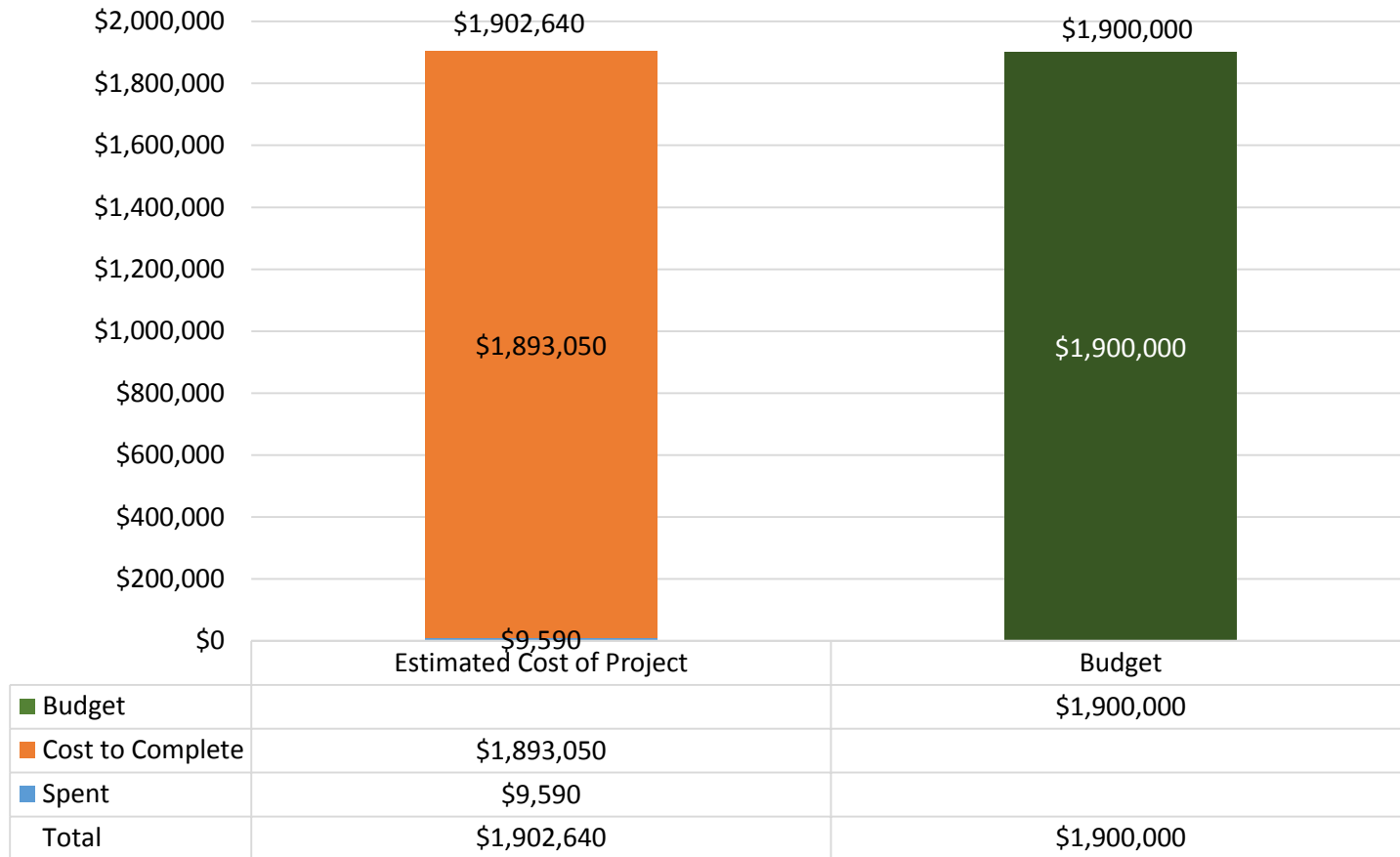
This project will be completed in two phases. Schedules for both phases have been included in the table below, however, Phase Two construction will go passed Q4 of 2023.

[illegible]

Craigleith Main Sewage Pumping Station Upgrades



Craigleith Wastewater Treatment Plant Blower Replacement



Capital Projects Summary

Website Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager Communications & Economic Development	\$89,380	\$20,620	\$110,000	\$110,000	\$0	2020

Corporate AVL System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$32,495	\$5,000	\$37,495	\$40,000	\$2,505	2021

Document Management System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Software Contract Position/Clerk	\$0	\$416,250	\$416,250	\$416,250	\$0	2021

Budget increased to reflect the \$146,250 grant that the Town received for this project

Sewage Pumping Station Security Systems

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of IT/Wastewater Supervisor	\$74,997	\$25,003	\$100,000	\$100,000	\$0	2021

Video Surveillance Systems

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$46,810	\$0	\$46,810	\$46,000	-\$810	2020

Variance is due to Non-Recoverable HST

Asset Management Mobile Infrastructure

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$51,009	\$23,991	\$75,000	\$75,000	\$0	2020

Annual IT Hardware Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$245,561	\$114,439	\$360,000	\$360,000	\$0	2021

Communication Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$132,153	\$67,847	\$200,000	\$200,000	\$0	2017

CityView Web Portal and Virtual City Hall

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Software Contract Position	\$275,473	\$41,771	\$317,244	\$315,000	-\$2,244	2020

Variance is due to Non-Recoverable HST

Phone System Upgrade

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$39,304	\$20,696	\$60,000	\$60,000	\$0	2020

Project is complete

Vehicle Replacement (2021)

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facility and Fleet	\$467,216	\$1,355,000	\$1,822,216	\$1,815,000	-\$7,216	2020/2021

Variance is due to Non-Recoverable HST on the 2020 purchase

Craigleith Area Multi-Use Operation Facility

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Contract Coordinator	\$2,544	\$247,456	\$250,000	\$250,000	\$0	2021

Napier Street Demolition

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
CAO	\$2,595	\$22,405	\$25,000	\$25,000	\$0	2021

Annual Fire and Rescue Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Fire Chief	\$27,368	\$66,932	\$94,300	\$94,300	\$0	2021
Budget increased to reflect the \$6,300 grant that the Town received for this project						

Back-up Generators

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Fire Chief	\$23,801	\$146,199	\$170,000	\$170,000	\$0	2019

Parks and Trails Equipment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$23,755	\$0	\$23,755	\$26,000	\$2,245	2021

Project is complete

Little River Park Enhancements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$0	\$200,000	\$200,000	\$200,000	\$0	2021

Moreau Park Pavilion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$3,867	\$326,133	\$330,000	\$330,000	\$0	2021

Craigleith Off Leash Dog Park

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$0	\$25,000	\$25,000	\$25,000	\$0	2021

Parks and Trail Signage

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$26,379	\$25,621	\$52,000	\$52,000	\$0	2019/2020/2021

Park Ops Centre Overhead Doors

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$8,261	\$0	\$8,261	\$10,000	\$1,739	2021

Project is complete

Metcalf Rock Parking Expansion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director Community Services	\$0	\$103,000	\$103,000	\$103,000	\$0	2020

Outdoor Pickleball Court

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$140,523	\$5,000	\$145,523	\$150,000	\$4,477	2019

LE Shore Story Tower Works

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facility and Fleet	\$0	\$20,000	\$20,000	\$20,000	\$0	2021

LE Shore Security System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facilities, BVCC, and Tomahawk	\$5,485	\$10,515	\$16,000	\$16,000	\$0	2020

Project is complete

Town Hall HVAC

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$13,992	\$11,008	\$25,000	\$25,000	\$0	2020

Drake's Path Wastewater Extension

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Engineering Design Technologist	\$119,486	\$870,000	\$989,486	\$454,600	-\$534,886	2019

Variance includes Engineering consultants' revised construction estimate.

Water and Wastewater Electrical System Protection

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Project Coordinator	\$392,315	\$50,000	\$442,315	\$480,700	\$38,385	2019

Water and Wastewater Energy Efficiencies

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Solid Waste and Special Projects	\$9,355	\$190,645	\$200,000	\$200,000	\$0	2019

Roads and Drainage Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Roads and Drainage	\$702,284	\$20,000	\$722,284	\$725,000	\$2,716	2021

Surface Treatment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Roads and Drainage	\$368,272	\$0	\$368,272	\$370,000	\$1,728	2021

Traffic Counters

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Transportation Master Plan Coordinator	\$0	\$200,000	\$200,000	\$200,000	\$0	2021

Grey Highlands Townline Road Work

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Roads and Drainage	\$0	\$100,000	\$100,000	\$100,000	\$0	2021

Ravenna Yard Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Roads and Drainage Foreman	\$137,518	\$37,482	\$175,000	\$175,000	\$0	2019

Arthur Street Parking Lot

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Engineering Design Technologist	\$100,802	\$360,000	\$460,802	\$410,000	-\$50,802	2021
The engineer for this project came in over-budget						

Attenuation Zones

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Sustainability and Solid Waste	\$2,673	\$153,327	\$156,000	\$156,000	\$0	2021

Site Design and Diversion Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Sustainability and Solid Waste	\$38,058	\$1,942	\$40,000	\$40,000	\$0	2021

Peaks Meadow Development

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Development Engineering	\$25,625	\$450,587	\$476,212	\$476,212	\$0	N/A

Ridge Estates Development

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Development Engineering	\$70,987	\$389,422	\$460,409	\$460,409	\$0	N/A

BMPL Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
BMPL CEO	\$3,097	\$7,903	\$11,000	\$11,000	\$0	2021

BMPL Books and Collections

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
BMPL CEO	\$31,559	\$22,941	\$54,500	\$54,500	\$0	2021

BMPL Furniture Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
BMPL CEO	\$1,674	\$65,326	\$67,000	\$67,000	\$0	2021

Thornbury Harbour Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$0	\$35,000	\$35,000	\$35,000	\$0	2021

Water Distribution System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$151,066	\$158,934	\$310,000	\$310,000	\$0	2021

WTP Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$214,960	\$225,040	\$440,000	\$440,000	\$0	2021

Eastside Water Storage and Supply EA

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$367,622	\$20,000	\$369,542	\$520,000	\$150,458	2021

Happy Valley Booster Station Repairs

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$14,668	\$41,332	\$56,000	\$56,000	\$0	2020

Flow Meter Installation

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Wastewater Supervisor	\$0	\$245,000	\$245,000	\$245,000	\$0	2021

Collection System Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Wastewater Supervisor	\$352,850	\$392,150	\$745,000	\$745,000	\$0	2021

CWWTP Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$200,000	\$0	\$200,000	\$200,000	\$0	2021

Peel Street SPS Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$170,831	\$546,700	\$717,531	\$621,300	-\$96,231	2019

Integrated Community Sustainability Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Sustainability and Solid Waste	\$121,535	\$53,465	\$175,000	\$175,000	\$0	2020

\$15,261 of Communications included in contract with consultant

Transportation Master Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Transportation Master Plan Project Coordinator	\$383,194	\$189,615	\$572,809	\$745,000	\$172,191	2020

\$49,002 of Communications included in contract with consultant

Leisure Activity Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$69,659	\$15,000	\$84,659	\$87,849	\$3,190	2020

\$7,632 of Communications included in contract with consultant

Density Intensification Study

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Community Planning	\$26,586	\$0	\$26,586	\$25,000	-\$1,586	2020

Drainage Master Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Project Coordinator	\$562,511	\$25,000	\$587,511	\$650,000	\$62,489	2020

Variance is due to Non-Recoverable HST

Compensation Review

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Human Resources	\$52,867	\$2,133	\$55,000	\$55,000	\$0	2021

Community Design Standards

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Planning 3-Year Contract	\$0	\$65,000	\$65,000	\$65,000	\$0	2021

Development Charges Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Deputy Treasurer/Manager of Accounting & Budgets	\$0	\$100,000	\$100,000	\$100,000	\$0	2021

Multi-Use Community Hub Feasibility Study

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$0	\$140,000	\$140,000	\$140,000	\$0	2021

Fire Master Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Fire Chief	\$86,962	\$63,038	\$150,000	\$150,000	\$0	2021

Long Point Roads Sewer and Lift Station EA

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Water and Wastewater	\$0	\$385,000	\$385,000	\$385,000	\$0	2021

Official Plan Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Community Planning	\$1,154	\$408,846	\$410,000	\$410,000	\$0	2021

2021 Revenues

Revenue Stream	Year to Date	Percent Collected	Year to Date	Percent Collected
	2021		2020	
Fire Revenues	\$ 34,777	32%	\$ 20,610	63%
Trending under-budget for year-end				
Parking Fines	\$ 60,055	59%	\$ 46,170	51%
Trending under-budget for year-end				
Landfill	\$ 248,422	52%	\$ 234,926	31%
Trending under-budget for year-end				
Paid Parking	\$ 66,236	40%	\$ -	0%
Trending on budget for year-end				
Tomahawk	\$ 104,272	81%	\$ 75,610	117%
Trending on budget for year-end				
Beaver Valley Community Centre	\$ 4,828	3%	\$ 64,592	26%
Trending under-budget for year-end				
Planning	\$ 223,701	43%	\$ 195,711	45%
Trending under-budget for year-end				
Thornbury Harbour	\$ 605,025	94%	\$ 545,547	83%
Trending on budget for year-end				
Building Permits	\$ 1,301,777	105%	\$ 822,930	71%
Trending over-budget for year-end				
Penalty and Interest	\$ 142,422	37%	\$ 83,018	23%
Trending under-budget for year-end				
Investment Income	\$ 49,731	21%	\$ 76,312	32%
Trending under-budget for year-end				

Fire Revenues include inspections as well as response revenues.

2021 Council Live-Streaming

Month	Users	% of New	% of Recurring	Sessions	Average Session Duration	2020 Sessions	2020 Average Session Duration
January	645	34%	66%	1,575	0 hour, 58 minutes	511	1 hour, 24 minutes
February	665	29%	71%	1,658	1 hour, 02 minutes	602	1 hour, 29 minutes
March	809	36%	64%	1,734	0 hour, 54 minutes	658	1 hour, 06 minutes
April	637	32%	68%	1,429	0 hour, 56 minutes	310	46 minutes
May	865	47%	53%	1,519	0 hour, 45 minutes	532	1 hour, 11 minutes
June	3,310	74%	26%	4,241	0 hour, 31 minutes	871	1 hour, 21 minutes
July						434	1 hour, 00 minutes
August						475	1 hour, 27 minutes
September						1,061	1 hour, 12 minutes
October						772	1 hour, 02 minutes
November						1,254	1 hour, 26 minutes
December						843	1 hour, 19 minutes

At the writing of this report staff was unable to get access to this information. This chart will be updated when the information becomes available.

2021 Council Conference Attendance and Remuneration

Council Member	Meals	Lodgings	Conference & Workshop	Mileage & Travel	Cell Phones	HST	Total YTD Expenses
Mayor Soever	\$0.00	\$0.00	\$1,307	\$0	\$155	\$161	\$1,623
Deputy Mayor Potter	\$0.00	\$0.00	\$457	\$0	\$157	\$68	\$682
Councillor Bordignon	\$0.00	\$0.00	\$0	\$0	\$183	\$20	\$203
Councillor Hope	\$0.00	\$0.00	\$794	\$0	\$161	\$105	\$1,060
Councillor Matrosovs	\$0.00	\$0.00	\$407	\$0	\$156	\$62	\$625
Councillor Sampson	\$0.00	\$0.00	\$457	\$0	\$162	\$68	\$688
Councillor Uram	\$0.00	\$0.00	\$0	\$0	\$155	\$17	\$173
Total	\$0.00	\$0.00	\$3,421	\$0	\$1,130	\$503	\$5,053

The above chart represents fees that have been reimbursed or paid on behalf of Members of Council for various purposes, including the attendance of various meetings and conferences.

The fees/reimbursements attended by members of Council illustrated above include only those that have been reimbursed by the Town to date. A full statement of Council Remuneration and Expenses will be presented each year on or before March 31st which provides an itemized statement on remuneration and expenses paid in the previous year, as per the Municipal Act.

2021 Tax Levy

2021 Annual Tax Billing	
Town	\$ 17,396,764
Grey County	\$ 17,144,726
Education	\$ 8,623,504
Local Improvements	\$ 412,955
BIA	\$ 102,250
Total Levied to Date	\$ 43,680,199

2021 Supplementary Tax	
Town	\$ 0
Grey County	\$ 0
Education	\$ 0
Total Supplementary to Date	\$ 0

Supplementary Tax includes any additional tax for assessment added to the assessment roll by the Municipal Property Assessment Corporation (MPAC). This includes new construction or renovations in the current year and up to two prior years. Supplementary Tax is billed after the annual bill in August.

2021 Tax Reductions	
Town	\$ 14,935
Grey County	\$ 14,448
Education	\$ 7,139
Total Reductions to Date	\$ 36,522

Tax reductions include decreases in tax for assessment value decreases or assessment class changes resulting from any of the following:

- Assessment Review Board appeal decisions;
- Requests for Reconsideration Minutes of Settlement with MPAC;
- Section 357 Reductions (i.e.: class changes, demolitions);
- Provincial Tax Incentive programs (Farmland, Managed Forest, Conservation Lands); or,
- Vacancy Rebates for Commercial or Industrial vacant properties.

2021 Taxable Assessment	
Residential	\$ 4,381,041,586
Farm Land	\$ 149,035,509
Managed Forest	\$ 17,498,706
Commercial & Industrial	\$ 193,845,416
Pipeline	\$ 6,940,000
Payment-in-Lieu	\$ 30,428,900
Total Taxable Assessment	\$ 4,778,790,117

Bid Awards and Contract Extensions

July 2021 Bid Awards over \$25,000

Contract for:	Vendor/Proponent	Amount
2021-47-T-OPS Loading & Hauling Snow from Various Sites in The Blue Mountains	Autopayment Inc. o/a AGRO Transport	\$86,200
2021-25-T-OPS Supply & Installation of Replacement Valves at Two (2) Sewage Lift Stations	Rapid Plumbing Inc.	\$49,780
Negotiated Bid – BVCC Facility Lighting Retrofit	Conrad Lighting Solutions Inc.	\$38,183

August 2021 Contract Extensions over \$25,000

Contract for:	Vendor/Proponent	Amount
Modular Office Trailer Lease for Ravenna Works Yard (Negotiated Bid)	William Scotsman of Canada	\$40,300
2019-02-T-IPW Sidewalk and Parking Lot Winter Maintenance, Snow Plowing, Sanding and Salting	Bay Valley Services	\$180,537
Winter Maintenance of Sidewalks within the Village Core (Negotiated Bid)	Blue Mountain Resorts	\$41,157

August 2021 Bid Awards over \$25,000

Contract for:	Vendor/Proponent	Amount
2021-50-T-FIT Roof Refurbishment at Various Town Facilities	D. J. Peat Roofing & Sheet Metal Ltd.	\$58,362
2021-52-T-FIT Fire Suppression System Alteration at Beaver Valley Community Centre	Miller Fire Protection Ltd.	\$36,840
2021-49-P-OPS Engineering Services for Craighleith Sewage Lift Station Electrical and Mechanical Upgrades	WT Infrastructure Solutions Inc.	\$69,863

Cheque Register by Type of Expenses – July & August 2021

Expense Type	Amount
Advertising	\$44,688.50
Cleaning and Janitorial Supplies	\$18,914.71
Communications	\$5,130.00
Conservation Authority	\$118,482.53
Consulting	\$67,219.14
Contract Services	\$475,536.83
Contract Services – Capital	\$313,533.86
Contract Services – Waste Collection	\$240,626.11
Contract Services – Winter Control	\$560,876.58
Donations, Grants and Sponsorships	\$127,642.04
Employee Related	\$10,360.00
Engineering	\$1,833,710.30
Equipment	\$213,262.73
Equipment – Capital	\$36,212.22
Equipment Repairs and Maintenance	\$1,426.15
Facility Maintenance	\$133,529.10
Financial Obligations	\$17,615.16
Grey County	\$555,816.61
Individuals	\$255,674.80
Insurance	\$57,728.84
IT Software and Hardware	\$4,350.00
Legal	\$117,383.72
Library Cheques	\$8,539.87
Materials and Supplies	\$38,292.84
Memberships and Licenses	\$779,763.38
Office Supplies	\$20,378.39
Other Municipalities	\$17,789.48
Payments to Law Firms	\$119,117.17
P-Cards	\$19,002.80
Service Agreements	\$144,553.59
Special Events	\$2,772.00
Utilities	\$65,284.00
Vehicle Expenses	\$200,972.72
Total	\$6,807,630.45

The cheque register represents all cheques prepared by the Town in July and August 2021 but does not mean it was for a 2020 expense or even an expense to the Town. For example, in Contract Services, the good or service may have been received in 2020 and the cheque not prepared until 2021. This would represent a 2020 expense included on the Town's 2020 Financial Statements.

Included in Employee Related are payments made to the Receiver General (CRA). This includes Income Tax deducted from employees, which is not a Town expense. Under Financial Obligations are deposits

or securities received by the Town in previous years that are being returned. These are not Town expenses and will not be shown in any year on the Town's Financial Statements as expenses or revenue.

Tax Levy Summary

2021 Budget Variance Report
For the months ending August 31, 2021

Fund	July & August	July & August Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$2,057,251	\$2,254,830	\$(197,578)	91.2%	\$7,823,389	\$8,345,647	\$(522,258)	93.7%	\$12,739,461
Administrative Expenses	\$22,129	\$31,297	\$(9,168)	70.7%	\$76,475	\$115,645	\$(39,170)	66.1%	\$210,266
Operating Expenses	\$706,081	\$709,323	\$(3,242)	99.5%	\$809,970	\$866,599	\$(56,629)	93.5%	\$1,026,776
Communications	\$66,504	\$49,004	\$17,500	135.7%	\$214,444	\$190,853	\$23,591	112.4%	\$279,807
Personnel, Training & Travel	\$23,955	\$47,919	\$(23,964)	50.0%	\$118,059	\$224,090	\$(106,032)	52.7%	\$312,239
Utilities	\$32,886	\$45,064	\$(12,178)	73.0%	\$171,711	\$237,304	\$(65,593)	72.4%	\$378,025
Equipment Related	\$119,828	\$82,558	\$37,271	145.1%	\$546,525	\$554,079	\$(7,554)	98.6%	\$795,665
Vehicle Related	\$65,622	\$47,278	\$18,345	138.8%	\$255,552	\$233,449	\$22,103	109.5%	\$380,710
Purchased Services	\$1,016,538	\$1,294,010	\$(277,472)	78.6%	\$3,480,099	\$5,426,985	\$(1,946,886)	64.1%	\$8,915,607
Financial Expenses	\$317,795	\$119,098	\$198,697	266.8%	\$956,570	\$756,257	\$200,313	126.5%	\$1,175,929
Premises and Site	\$67,190	\$116,337	\$(49,148)	57.8%	\$293,286	\$306,564	\$(13,277)	95.7%	\$481,855
Total Expenses	\$4,495,779	\$4,796,717	\$(300,937)	93.7%	\$14,746,081	\$17,257,472	\$(2,511,391)	85.4%	\$26,696,340
Transfers									
Transfers to Capital	\$1,019,638	\$(6,156)	\$1,025,793	-16563.7%	\$2,234,226	\$(18,060)	\$2,252,287	-12371.0%	(\$46,650)
Transfers to Reserves	\$4,185	\$558,211	\$(554,027)	0.7%	\$2,806,007	\$1,875,743	\$930,264	149.6%	\$2,814,790
Transfer from Reserves	\$(328,003)	\$(473,501)	\$145,498	69.3%	\$(605,945)	\$(1,908,057)	\$1,302,112	31.8%	(\$4,267,879)
Interfunctional Transfers	\$(83,750)	\$(207,157)	\$123,407	40.4%	\$(680,564)	\$(937,687)	\$257,123	72.6%	(\$1,351,160)
Total Transfers	\$612,070	\$(128,602)	\$740,672	-475.9%	\$3,753,724	\$(988,061)	\$4,741,786	-379.9%	(\$2,850,899)
Total Transfers & Expenses	\$5,107,849	\$4,668,115	\$439,734	109.4%	\$18,499,805	\$16,269,410	\$2,230,395	113.7%	\$23,845,441
Revenue									
Grants and Donations	\$374,428	\$312,615	\$61,813	119.8%	\$2,529,098	\$1,104,568	\$1,424,531	229.0%	\$1,640,644
External Revenue	\$1,929,968	\$1,071,670	\$858,298	180.1%	\$3,003,535	\$3,407,343	\$(403,808)	88.1%	\$4,878,983
Subsidies	\$(1,022)	\$(5,855)	\$4,832	17.5%	\$(2,992)	\$(46,053)	\$43,061	6.5%	(\$70,950)
Total Revenue	\$2,303,373	\$1,378,430	\$924,944	167.1%	\$5,529,641	\$4,465,858	\$1,063,784	123.8%	\$6,448,678
Net Cost of Service	\$2,804,476	\$3,289,685	\$(485,209)	85.3%	\$12,970,164	\$11,803,553	\$1,166,611	109.9%	\$17,396,763

Water and Wastewater Services Summary

2021 Budget Variance Report
For the months ending August 31, 2021

	July & August	July & August Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$358,166	\$333,285	\$24,881	107.5%	\$1,362,921	\$1,305,507	\$57,413	104.4%	\$2,014,036
Administrative Expenses	\$1,022	\$2,226	\$(1,204)	45.9%	\$3,846	\$6,425	\$(2,579)	59.9%	\$10,620
Operating Expenses	\$91,025	\$44,078	\$46,947	206.5%	\$189,350	\$162,001	\$27,349	116.9%	\$260,850
Communications	\$8,417	\$10,320	\$(1,904)	81.6%	\$36,219	\$37,772	\$(1,553)	95.9%	\$57,950
Personnel, Training & Travel	\$1,651	\$7,298	\$(5,648)	22.6%	\$23,901	\$28,952	\$(5,051)	82.6%	\$47,600
Utilities	\$118,833	\$88,285	\$30,548	134.6%	\$428,178	\$465,045	\$(36,867)	92.1%	\$717,345
Equipment Related	\$67,215	\$56,788	\$10,427	118.4%	\$247,291	\$198,440	\$48,851	124.6%	\$312,550
Vehicle Related	\$14,445	\$8,484	\$5,960	170.3%	\$32,517	\$32,000	\$517	101.6%	\$46,625
Purchased Services	\$26,052	\$18,376	\$7,676	141.8%	\$35,146	\$40,927	\$(5,781)	85.9%	\$128,000
Financial Expenses	\$61,438	\$104,693	\$(43,256)	58.7%	\$220,857	\$239,349	\$(18,492)	92.3%	\$321,540
Premises and Site	\$93,631	\$18,523	\$75,107	505.5%	\$158,143	\$106,900	\$51,243	147.9%	\$217,550
Total Expenses	\$841,893	\$692,358	\$149,535	121.6%	\$2,738,369	\$2,623,318	\$115,051	104.4%	\$4,134,666
Transfers									
Transfers to Capital	\$-	\$88	\$(88)	0.0%	\$7,050	\$354	\$6,696	1991.4%	\$1,000
Transfers to Reserves	\$-	\$581,582	\$(581,582)	0.0%	\$2,617,353	\$1,760,548	\$856,805	148.7%	\$2,617,353
Transfer from Reserves	\$(270,024)	\$(69,615)	\$(200,409)	387.9%	\$(333,992)	\$(252,132)	\$(81,860)	132.5%	\$(433,470)
Interfunctional Transfers	\$44,307	\$168,029	\$(123,722)	26.4%	\$357,439	\$709,628	\$(352,189)	50.4%	\$1,033,143
Total Transfers	\$(225,717)	\$680,083	\$(905,801)	-33.2%	\$2,647,850	\$2,218,398	\$429,451	119.4%	\$3,218,026
Total Transfers & Expenses	\$616,175	\$1,372,441	\$(756,266)	44.9%	\$5,386,218	\$4,841,716	\$544,502	111.2%	\$7,352,692
Revenue									
Grants and Donations	\$-	\$-	\$-	0.0%	\$-	\$-	\$-	0.0%	\$0
External Revenue	\$1,612,994	\$1,562,470	\$50,523	103.2%	\$5,206,109	\$4,975,438	\$230,671	104.6%	\$7,352,692
Subsidies	\$-	\$-	\$-	0.0%	\$-	\$-	\$-	0.0%	\$0
Total Revenue	\$1,612,994	\$1,562,470	\$50,523	103.2%	\$5,206,109	\$4,975,438	\$230,671	104.6%	\$7,352,692
Net Cost of Service	\$(996,818)	\$(190,029)	\$(806,789)	524.6%	\$180,109	\$(133,722)	\$313,831	0.0%	\$0

User Fee Summary

2021 Budget Variance Report
For the months ending August 31, 2021

	July & August	July & August Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$220,004	\$246,239	\$(26,235)	89.3%	\$734,286	\$864,340	\$(130,054)	85.0%	\$1,293,251
Administrative Expenses	\$799	\$1,727	\$(928)	46.3%	\$1,345	\$6,434	\$(5,090)	20.9%	\$14,175
Operating Expenses	\$70,342	\$53,223	\$17,118	132.2%	\$104,698	\$80,681	\$24,017	129.8%	\$81,600
Communications	\$1,110	\$1,301	\$(191)	85.3%	\$4,057	\$6,151	\$(2,095)	65.9%	\$8,645
Personnel, Training & Travel	\$2,529	\$5,118	\$(2,589)	49.4%	\$13,117	\$43,562	\$(30,445)	30.1%	\$52,735
Utilities	\$2,072	\$2,797	\$(725)	74.1%	\$5,651	\$5,526	\$125	102.3%	\$10,125
Equipment Related	\$2,125	\$794	\$1,331	267.7%	\$4,255	\$2,275	\$1,980	187.0%	\$2,950
Vehicle Related	\$2,030	\$2,211	\$(182)	91.8%	\$5,359	\$6,741	\$(1,383)	79.5%	\$10,225
Purchased Services	\$602	\$10,369	\$(9,767)	5.8%	\$14,509	\$23,963	\$(9,455)	60.5%	\$47,400
Financial Expenses	\$30,819	\$31,949	\$(1,129)	96.5%	\$72,792	\$61,727	\$11,064	117.9%	\$81,340
Premises and Site	\$9,708	\$13,342	\$(3,634)	72.8%	\$(41,105)	\$21,210	\$(62,315)	-193.8%	\$125,550
Total Expenses	\$342,141	\$369,070	\$(26,929)	92.7%	\$918,962	\$1,122,610	\$(203,648)	81.9%	\$1,727,996
Transfers									
Transfers to Capital	\$28,193	\$6,851	\$21,342	411.5%	\$58,028	\$42,170	\$15,858	137.6%	\$62,845
Transfers to Reserves	\$-	\$9	\$(9)	0.0%	\$-	\$9	\$(9)	0.0%	\$48,155
Transfer from Reserves	\$(28,193)	\$(30,037)	\$1,844	93.9%	\$(50,028)	\$(52,859)	\$2,832	94.6%	\$(268,145)
Interfunctional Transfers	\$20,698	\$47,755	\$(27,057)	43.3%	\$183,897	\$270,729	\$(86,831)	67.9%	\$364,498
Total Transfers	\$20,698	\$24,578	\$(3,880)	84.2%	\$191,897	\$260,048	\$(68,151)	73.8%	\$207,353
Total Transfers & Expenses	\$362,839	\$393,648	\$(30,809)	92.2%	\$1,110,860	\$1,382,659	\$(271,799)	80.3%	\$1,935,349
Revenue									
Grants and Donations	\$-	\$-	\$-	0.0%	\$-	\$-	\$-	0.0%	\$16,000
External Revenue	\$439,243	\$362,042	\$77,202	121.3%	\$1,975,603	\$1,461,168	\$514,436	135.2%	\$1,919,349
Subsidies	\$-	\$-	\$-	0.0%	\$-	\$-	\$-	0.0%	\$0
Total Revenue	\$439,243	\$362,042	\$77,202	121.3%	\$1,975,603	\$1,461,168	\$514,436	135.2%	\$1,935,349
Net Cost of Service	\$(76,404)	\$31,606	\$(108,010)	-241.7%	\$(864,743)	\$(78,509)	\$(786,235)	1101.5%	\$0

Committees of Council

Agricultural Advisory Committee

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$4,500	\$4,500	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$4,500	\$4,500	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	-\$4,500	-\$4,500	0.0%
Interfunctional Transfers	\$518	\$5,812	\$0	\$5,812	\$12,492	\$6,680	46.5%
Total Transfers	\$518	\$5,812	\$0	\$5,812	\$7,992	\$2,180	72.7%
Total Transfers & Expenses	\$518	\$5,812	\$0	\$5,812	\$12,492	\$6,680	46.5%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	-\$518	-\$5,812	\$0	-\$5,812	-\$12,492	-\$6,680	46.5%

Blue Mountains Attainable Housing Corporation

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$2343	\$21,275	\$0	\$21,275	\$30,703	\$9,428	69.3%
Total Transfers	\$2343	\$21,275	\$0	\$21,275	\$30,703	\$9,428	69.3%
Total Transfers & Expenses	\$2343	\$21,275	\$0	\$21,275	\$30,703	\$9,428	69.3%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	-\$2343	-\$21,275	\$0	-\$21,275	-\$30,703	-\$9,428	69.3%

Committee of Adjustment

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$4,086	\$18,145	\$0	\$18,145	\$46,969	\$28,824	38.63%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$1,200	\$1,200	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$6,875	\$6,875	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$4,086	\$18,145	\$0	\$18,145	\$55,044	\$36,899	32.96%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$482	\$1,854	\$0	\$1,854	\$7,046	\$5,191	26.3%
Total Transfers	\$482	\$1,854	\$0	\$1,854	\$7,046	\$5,191	26.3%
Total Transfers & Expenses	\$4,568	\$20,000	\$0	\$20,000	\$62,090	\$42,090	32.2%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$17,954	\$70,314	\$0	\$70,314	\$62,090	-\$8,223	113.2%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$17,954	\$70,314	\$0	\$70,314	\$62,090	-\$8,223	113.2%
Net Cost of Service	\$13,386	\$50,314	\$0	\$50,314	\$0	-\$50,314	0.0%

Communications Advisory Committee

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$1,053	\$2,051	\$0	\$2,051	\$0	-\$2,051	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$2,496	\$2,496	\$0	\$2,496	\$37,500	\$35,004	6.7%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$3,549	\$4,548	\$0	\$4,548	\$37,500	\$32,952	12.1%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	-\$998	\$0	-\$998	37,500	-\$36,502	2.7%
Interfunctional Transfers	\$3,473	\$21,129	\$0	\$21,129	\$22,662	\$1,533	93.2%
Total Transfers	\$3,473	\$20,131	\$0	\$20,131	-\$14,838	-\$34,969	-135.7%
Total Transfers & Expenses	\$7,023	\$24,678	\$0	\$24,678	\$22,662	-\$2,017	108.9%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	-\$7,023	-\$24,678	\$0	-\$24,678	-\$22,662	\$2,017	108.9%

Economic Development Advisory Committee

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$525	\$0	\$525	\$0	-\$525	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$755	\$0	\$755	\$96,000	\$95,245	0.8%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$1,280	\$0	\$1,280	\$96,000	\$94,720	1.3%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	-\$21,000	-\$21,000	0.0%
Interfunctional Transfers	\$1,493	\$19,090	\$0	\$19,090	\$29,439	\$10,348	64.9%
Total Transfers	\$1,493	\$19,090	\$0	\$19,090	\$8,439	-\$10,652	226.2%
Total Transfers & Expenses	\$1,493	\$20,370	\$0	\$20,370	\$104,439	\$84,068	19.5%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	-\$1,493	-\$20,370	\$0	-\$20,370	-\$104,439	-\$84,068	19.5%

Grants and Donations Committee

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$500	\$500	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$30,000	\$30,000	0.0%
Communications	\$274	\$274	\$0	\$274	\$0	-\$274	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$100,000	\$100,000	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$35,000	\$35,000	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$274	\$274	\$0	\$274	\$165,500	\$165,226	0.2%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$2,201	\$13,030	\$0	\$13,030	\$28,040	\$15,010	46.5%
Total Transfers	\$2,201	\$13,030	\$0	\$13,030	\$28,040	\$15,010	46.5%
Total Transfers & Expenses	\$2,201	\$13,304	\$0	\$13,304	\$193,540	\$180,236	6.9%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$37,554	\$37,760	\$0	\$37,760	\$165,500	\$127,740	22.8%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$37,554	\$37,760	\$0	\$37,760	\$165,500	\$127,740	22.8%
Net Cost of Service	\$35,079	\$24,456	\$0	\$24,456	-\$28,040	-\$52,496	-87.2%

Joint Municipal Physician Retention and Recruitment Committee

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$313	\$0	\$313	\$0	-\$313	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$2,868	\$0	\$2,868	\$0	-\$2,868	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$293	\$293	\$0	\$293	\$52,135	\$51,842	0.6%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$293	\$3,474	\$0	\$3,474	\$52,135	\$48,661	6.7%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	-\$27,135	-\$27,135	0.0%
Interfunctional Transfers	\$2,027	\$10,089	\$0	\$10,089	\$10,738	\$649	94.0%
Total Transfers	\$2,027	\$10,089	\$0	\$10,089	-\$16,397	-\$26,486	-61.5%
Total Transfers & Expenses	\$2,320	\$13,563	\$0	\$13,563	\$35,738	\$22,175	38.0%
Revenue							
Grants and Donations	\$0	\$25,000	\$0	\$25,000	\$0	-\$25,000	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$25,000	\$0	\$25,000	\$0	-\$25,000	0.0%
Net Cost of Service	-\$2,320	\$11,437	\$0	\$11,437	-\$35,738	-\$47,175	-32.0%

Police Services Board

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$40	\$2,395	\$0	\$2,395	\$5,973	\$3,578	40.1%
Total Transfers	\$40	\$2,395	\$0	\$2,395	\$5,973	\$3,578	40.1%
Total Transfers & Expenses	\$40	\$2,395	\$0	\$2,395	\$5,973	\$3,578	40.1%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	-\$40	-\$2,395	\$0	-\$2,395	-\$5,973	-\$3,578	40.1%

Rural Access to Broadband Internet Technology (RABIT) Task Force

2021 Budget Variance Report

For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$1,221	\$6,602	\$0	\$6,601	\$5,000	-\$1,602	132.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$3,190	\$0	\$3,190	\$10,000	\$6,810	31.9%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$1,221	\$9,792	\$0	\$9,792	\$15,000	\$5,208	65.3%
Transfers							
Transfers to Capital	-\$1,221	-\$4,411	\$0	-\$4,411	-\$10,000	-\$5,589	44.1%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$994	\$14,049	\$0	\$14,049	\$3,114	-\$10,935	451.1%
Total Transfers	-\$227	\$9,637	\$0	\$9,637	-\$6,886	-\$16,523	-140.0%
Total Transfers & Expenses	\$994	\$19,429	\$0	\$19,429	\$8,114	-\$11,315	239.5%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	-\$994	-\$19,429	\$0	-\$19,429	-\$8,114	\$11,315	239.5%

Sustainability Advisory Committee

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$2,776	\$15,665	\$0	\$15,665	\$40,008	\$24,344	39.2%
Total Transfers	\$2,776	\$15,665	\$0	\$15,665	\$40,008	\$24,344	39.2%
Total Transfers & Expenses	\$2,776	\$15,665	\$0	\$15,665	\$40,008	\$24,344	39.2%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	-\$2,776	-\$15,665	\$0	-\$15,665	-\$40,008	-\$24,344	39.2%

Transportation Committee

2021 Budget Variance Report
For the months ending August 31, 2021

	July & Aug	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$1,777	\$7,239	\$0	\$7,239	\$12,195	\$4,956	59.4%
Total Transfers	\$1,777	\$7,239	\$0	\$7,239	\$12,195	\$4,956	59.4%
Total Transfers & Expenses	\$1,777	\$7,239	\$0	\$7,239	\$12,195	\$4,956	59.4%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	-\$1,777	-\$7,239	\$0	-\$7,239	-\$12,195	-\$4,956	59.4%

Cheque Register – July and August 2021

The following chart lists all cheques paid by the Town in July and August 2021.

Cheque Number	Vendor	Cheque Date	Amount
50472	HINDLES CLARKSBURG HARDWARE	2021-07-07	\$506.90
50474	MINISTER OF FINANCE	2021-07-07	\$26,803.76
50475	RIVERSIDE GREENHOUSES	2021-07-07	\$4,070.26
50476	SITEIMPROVE	2021-07-07	\$5,648.87
50477	STINSON EQUIPMENT LTD.	2021-07-07	\$45.54
50478	IDENTIFIABLE INDIVIDUAL	2021-07-07	\$2,500.00
50479	IDENTIFIABLE INDIVIDUAL	2021-07-07	\$2,378.51
50480	WORKERS HEALTH & SAFETY CENTRE	2021-07-07	\$1,186.50
50481	SAUGEEN SPRINKLERS	2021-07-07	\$265.55
50484	IDENTIFIABLE INDIVIDUAL	2021-07-07	\$400.00
50485	IDENTIFIABLE INDIVIDUAL	2021-07-07	\$2,066.63
50486	VILLAGE MEDIA INC.	2021-07-07	\$1,130.00
50487	WORKPLACE SAFETY & INSURANCE B	2021-07-07	\$34,560.56
50488	DISTRICT SEPTIC TANK SERVICE	2021-07-07	\$2,500.00
50489	ARBTECH TREE CARE SERVICES	2021-07-07	\$2,586.57
50490	DEVRIES MASONRY	2021-07-07	\$2,457.75
50491	THE LORA BAY CORPORATION	2021-07-07	\$4,487.00
50492	RRAMPT CO. LTD.	2021-07-07	\$1,130.00
50493	ARDIEL SEPTIC SERVICES	2021-07-14	\$1,299.50
50494	BELL MOBILITY INC	2021-07-14	\$4,810.73
50495	CANADA POST CORPORATION	2021-07-14	\$915.30
50496	GLOBAL RESOLUTIONS INC.	2021-07-14	\$1,041.72
50497	MARKLAND SPECIALTY ENGINEERING	2021-07-14	\$4,403.80
50498	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$2,612.42
50499	CW AND COMPANY	2021-07-14	\$1,784.27
50500	SEDGWICK CANADA INC	2021-07-14	\$300.00
50501	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$276.15
50502	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$1,387.64
50503	5009184 ONTARIO LTD	2021-07-14	\$4,400.00
50504	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$541.00
50505	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$1,000.00
50506	TOWNSHIP OF CLEARVIEW	2021-07-14	\$2,500.00
50507	TROJAN TECHNOLOGIES INC.	2021-07-14	\$71,532.39
50508	WINDFALL LIMITED PARTNERSHIP	2021-07-14	\$99.00
50509	CHARLES JONES INDUSTRIAL LIMIT	2021-07-14	\$85.77
50510	HEWGILL ELECTRIC INC.	2021-07-14	\$555.63

Cheque Number	Vendor	Cheque Date	Amount
50511	HOUGHTON LANDSCAPING & SNOWPLO	2021-07-14	\$94.92
50512	LAST RADS	2021-07-14	\$1,351.08
50513	STAYNER RENTAL LIMITED	2021-07-14	\$4,376.49
50514	BELL CANADA	2021-07-21	\$56.50
50515	COMPLETE TURF EQUIPMENT LTD.	2021-07-21	\$425.95
50517	GIBRALTAR SPRINGS	2021-07-21	\$2,000.00
50519	RAVEN RESCUE SAFETY MEDICAL LT	2021-07-21	\$8,403.45
50521	NORTH EAST GREY HEALTH CLINICS	2021-07-21	\$158.20
50524	GENERAL DIVING CONTRACTORS INC	2021-07-21	\$3,163.15
50525	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$105.92
50527	2533619 ONTARIO INC	2021-07-21	\$74,400.00
50529	633823 ONTARIO LTD.	2021-07-21	\$613.10
50530	INTRAWEST WESTBROOK	2021-07-21	\$1,500.00
50531	1233372 ONTARIO LTD.	2021-07-21	\$500.00
50532	848733 ONTARIO LTD.	2021-07-21	\$1,500.00
50533	2568551 ONTARIO INC.	2021-07-21	\$4,400.00
50534	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$50.00
50535	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$2,500.00
50536	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$2,571.00
50537	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$50.00
50538	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$2,500.00
50539	ZWART'S	2021-07-21	\$613.10
50540	APPLEVALE PROPERTIES LTD	2021-07-21	\$3,487.00
50541	ALK ASPHALT MAINTENANCE	2021-07-21	\$2,357.16
50542	ART BANK COLLECTIVE	2021-07-28	\$50.00
50543	CHARLES JONES INDUSTRIAL LIMIT	2021-07-28	\$63.85
50544	CORPORATE EXPRESS CANADA INC.	2021-07-28	\$1,946.49
50545	CROWLE FITTINGS AND SUPPLY LTD	2021-07-28	\$1,931.74
50546	MIDDLEBRO' & STEVENS LLP	2021-07-28	\$996.66
50547	MINISTER OF FINANCE SHARED SER	2021-07-28	\$226,932.00
50548	REID'S HERITAGE HOMES LTD	2021-07-28	\$68,382.00
50549	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$1,000.00
50550	CYBERBAHN	2021-07-28	\$340.02
50551	MCMASTER UNIVERSITY	2021-07-28	\$292.86
50552	GENERAL DIVING CONTRACTORS INC	2021-07-28	\$3,163.15
50553	GEORGE H FLEMING & ASSOCIATES	2021-07-28	\$23,805.00
50554	2533619 ONTARIO INC	2021-07-28	\$5,000.00
50555	NATURES TREE SERVICE	2021-07-28	\$1,582.00
50556	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$49.30

Cheque Number	Vendor	Cheque Date	Amount
50557	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$202.86
50558	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$305.63
50559	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$1,097.44
50560	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$108.11
50561	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$1,556.85
50562	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$24.58
50563	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$120.65
50564	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$458.12
50565	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$980.26
50566	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$2,500.00
50567	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$2,500.00
50568	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$50.00
50569	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$600.00
50570	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$698.30
50571	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$339.07
50572	GREAT STAR POULTRY INC.	2021-07-28	\$2,500.00
50573	VILLAGE MEDIA INC.	2021-07-28	\$1,600.83
50574	WALLWIN VOICE AND DATA LTD.	2021-07-28	\$339.00
50575	TOWN OF COLLINGWOOD	2021-07-28	\$1,900.40
50576	ARBTECH TREE CARE SERVICES	2021-07-28	\$2,234.01
50577	L.B. RANDALL PRODUCTIONS	2021-07-28	\$4,000.00
50578	MCQUEEN-VUE PAVING INC.	2021-07-28	\$4,529.80
50579	STEWART & MILHAUSEN	2021-07-28	\$3,107.50
50580	B & L FARM SERVICES LTD	2021-07-28	\$3,192.25
50581	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$450.00
50582	BLUE MOUNTAIN CHAMBER OF COMME	2021-08-04	\$5,360.00
50583	MIDDLEBRO' & STEVENS LLP	2021-08-04	\$315.71
50584	IDENTIFIABLE INDIVIDUAL	2021-08-04	\$5,088.00
50585	CLARKSBURG VILLAGE ASSOCIATION	2021-08-04	\$5,000.00
50586	IDENTIFIABLE INDIVIDUAL	2021-08-04	\$239.75
50587	IDENTIFIABLE INDIVIDUAL	2021-08-04	\$1,000.00
50588	THORNBURY BUSINESS IMPROVEMENT	2021-08-04	\$5,000.00
50589	BLUE MOUNTAIN VILLAGE ASSOCIAT	2021-08-04	\$5,000.00
50590	GEORGIAN TRIANGLE TOURIST ASSO	2021-08-04	\$5,000.00
50591	AET GROUP INC.	2021-08-11	\$3,164.00
50592	BELL CANADA	2021-08-11	\$56.50
50593	CANADA POST CORPORATION	2021-08-11	\$9,681.10
50594	CHARLES JONES INDUSTRIAL LIMIT	2021-08-11	\$434.66
50595	GEORGIAN SPRINKLERS	2021-08-11	\$749.19

Cheque Number	Vendor	Cheque Date	Amount
50596	HIGHFIELD'S SERVICE STATION	2021-08-11	\$2,074.78
50597	LANDSHARK DRILLING INC.	2021-08-11	\$330.53
50598	LINDE CANADA INC.	2021-08-11	\$236.93
50599	MINISTER OF FINANCE	2021-08-11	\$18,377.84
50600	MINISTER OF FINANCE - MTO	2021-08-11	\$1,221.00
50603	TARGET SPECIALTY PRODUCTS	2021-08-11	\$6,892.34
50604	ABSOLUTE CRAFTSMEN	2021-08-11	\$2,500.00
50605	GLEN SIBBETT CARPENTRY	2021-08-11	\$1,000.00
50606	GRM COMMUNICATIONS LTD	2021-08-11	\$141.25
50607	JOHN BROOKS COMPANY LIMITED	2021-08-11	\$3,785.00
50609	HISTORIC SNOWBRIDGE RESIDENTS	2021-08-11	\$5,000.00
50610	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$129.31
50611	COATES & BEST INC	2021-08-11	\$1,629.91
50612	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$546.00
50613	2636227 ONTARIO INC.	2021-08-11	\$2,500.00
50614	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$1,000.00
50615	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$50.00
50616	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$50.00
50617	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$1,000.00
50618	MENEELY ENTERPRISES LTD.	2021-08-11	\$2,500.00
50619	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$50.00
50620	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$50.00
50621	CARTER ALLEN LTD.	2021-08-11	\$2,500.00
50623	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$1,000.00
50624	SECOND WIND RECYCLING	2021-08-11	\$706.25
50625	SKYLINE BLUE MOUNTAIN DEVELOPM	2021-08-12	\$50,000.00
50626	BELL MOBILITY INC	2021-08-18	\$5,730.14
50627	CHARLES JONES INDUSTRIAL LIMIT	2021-08-18	\$864.45
50628	GREENSTONE TREE SERVICE	2021-08-18	\$5,633.05
50629	HINDLES CLARKSBURG HARDWARE	2021-08-18	\$907.03
50630	MIDDLEBRO' & STEVENS LLP	2021-08-18	\$1,322.99
50633	SANDERSON MONUMENT CO. LTD.	2021-08-18	\$2,316.50
50634	NATURES TREE SERVICE	2021-08-18	\$3,842.00
50635	2408688 ONTARIO INC	2021-08-18	\$3,560.00
50636	IDENTIFIABLE INDIVIDUAL	2021-08-18	\$2,991.00
50637	IDENTIFIABLE INDIVIDUAL	2021-08-18	\$4,400.00
50638	IDENTIFIABLE INDIVIDUAL	2021-08-18	\$131.25
50639	AEM DESIGNS	2021-08-18	\$100.00
50640	2521311 ONTARIO INCORPORATED	2021-08-18	\$5,000.00

Cheque Number	Vendor	Cheque Date	Amount
50641	TRI-M IFAM SUPPLIES LTD.	2021-08-18	\$133.92
50642	WORKPLACE SAFETY & INSURANCE B	2021-08-18	\$23,629.56
50643	IDENTIFIABLE INDIVIDUAL	2021-08-18	\$50.00
50644	STRAIGHTUP ENVIRONMENTAL	2021-08-18	\$1,921.00
50645	BERRY ELECTRIC MOROTS PUMPS &	2021-08-25	\$3,550.32
50646	EVEREST SIGNS	2021-08-25	\$14,633.50
50647	HINDLES CLARKSBURG HARDWARE	2021-08-25	\$108.42
50648	HOUGHTON LANDSCAPING & SNOWPLO	2021-08-25	\$126.56
50649	THE MEARIE GROUP	2021-08-25	\$330.08
50650	MINISTER OF FINANCE SHARED SER	2021-08-25	\$226,932.00
50652	P.N. HAYES TRUCKING LTD.	2021-08-25	\$232.69
50654	IDENTIFIABLE INDIVIDUAL	2021-08-25	\$1,328.33
50655	IDENTIFIABLE INDIVIDUAL	2021-08-25	\$1,000.00
50656	CRAIGLEITH SKI CLUB LTD	2021-08-25	\$5,000.00
50657	KD TURNER & FAMILY HOLDINGS LT	2021-08-25	\$1,346.00
50658	IDENTIFIABLE INDIVIDUAL	2021-08-25	\$50.00
50659	ARBTECH TREE CARE SERVICES	2021-08-25	\$4,586.67
50660	COMPUTATIONAL HYDRAULICS INC.	2021-08-25	\$6,147.20
50661	DATA DIRECT GROUP INC.	2021-08-25	\$7,876.87
50662	THE LORA BAY CORPORATION	2021-08-25	\$5,000.00
50663	FLOWMETRIX TECHNICAL SERVICES	2021-08-25	\$2,751.55
60721	RECEIVER GENERAL PAYROLL ACCOU	2021-07-06	\$136,590.80
130821	RECEIVER GENERAL PAYROLL ACCOU	2021-08-13	\$129,868.88
150721-1	EPCOR ELECTRICITY DISTRIBUTION	2021-07-15	\$41,084.01
150721-2	HYDRO ONE NETWORKS INC.	2021-07-15	\$6,104.25
150721-3	GREAT- WEST LIFE ASSURANCE	2021-07-15	\$104,892.26
150721-4	ROGERS PAYMENT CENTRE.	2021-07-15	\$186.44
150721-5	UNION GAS LIMITED	2021-07-15	\$1,341.35
150821-1	GREAT- WEST LIFE ASSURANCE	2021-08-15	\$100,413.25
150821-2	UNION GAS LIMITED	2021-08-15	\$490.64
150821-3	ROGERS PAYMENT CENTRE.	2021-08-15	\$186.44
190721-1	RECEIVER GENERAL PAYROLL ACCOU	2021-07-19	\$134,098.87
200721-1	ROGERS PAYMENT CENTRE.	2021-07-20	\$230.95
200721-2	HYDRO ONE NETWORKS INC.	2021-07-20	\$30,360.00
200821-1	EPCOR ELECTRICITY DISTRIBUTION	2021-08-20	\$47,547.79
200821-2	HYDRO ONE NETWORKS INC.	2021-08-20	\$35,807.22
200821-3	ROGERS PAYMENT CENTRE.	2021-08-20	\$244.90
200821-4	SUN LIFE OF CANADA	2021-08-20	\$450.00
200821-5	UNION GAS LIMITED	2021-08-20	\$301.65

Cheque Number	Vendor	Cheque Date	Amount
270821-1	RECEIVER GENERAL PAYROLL ACCOU	2021-08-27	\$134,875.18
300721-1	RECEIVER GENERAL PAYROLL ACCOU	2021-07-30	\$138,849.60
310721-1	BRUCE TELECOM	2021-07-31	\$73.39
310721-2	HYDRO ONE NETWORKS INC.	2021-07-31	\$5,997.64
310721-3	RELIANCE HOME COMFORT	2021-07-31	\$46.27
310721-4	ROGERS BUSINESS SOLUTIONS	2021-07-31	\$1,750.37
310721-5	ROGERS PAYMENT CENTRE.	2021-07-31	\$375.11
310721-6	TELIZON INC.	2021-07-31	\$1,214.38
310721-7	US BANK NATIONAL ASSOCIATION	2021-07-31	\$67,147.43
310721-8	ROGERS PAYMENT CENTRE.	2021-07-31	\$111.86
310821-1	BRUCE TELECOM	2021-08-31	\$73.39
310821-2	HYDRO ONE NETWORKS INC.	2021-08-31	\$6,267.17
310821-3	RELIANCE HOME COMFORT	2021-08-31	\$46.27
310821-4	ROGERS PAYMENT CENTRE.	2021-08-31	\$568.55
310821-5	ROGERS BUSINESS SOLUTIONS	2021-08-31	\$1,750.37
310821-6	TELIZON INC.	2021-08-31	\$1,179.68
310821-7	US BANK NATIONAL ASSOCIATION	2021-08-31	\$77,406.16
EFT000000000000012376	4 OFFICE AUTOMATION LTD	2021-07-07	\$296.23
EFT000000000000012377	AON CANADA INC	2021-07-07	\$4,050.00
EFT000000000000012379	BMPFFA LOCAL 4986	2021-07-07	\$636.48
EFT000000000000012381	CANADIAN LINEN AND UNIFORM	2021-07-07	\$74.86
EFT000000000000012382	CARSON SUPPLY	2021-07-07	\$803.54
EFT000000000000012383	C.E. ELAINE MCMAHON, CGA PROFE	2021-07-07	\$16,741.94
EFT000000000000012384	D.J. HEWITSON POWERSWEEPING	2021-07-07	\$19,255.20
EFT000000000000012385	FRANKLIN EMPIRE-TORONTO	2021-07-07	\$1,426.15
EFT000000000000012386	MCDUGALL ENERGY INC	2021-07-07	\$30,170.40
EFT000000000000012387	METTLER TOLEDO CANADA	2021-07-07	\$1,760.99
EFT000000000000012388	MILLER WASTE SYSTEMS	2021-07-07	\$126,194.32
EFT000000000000012389	NORTH COUNTRY PROPERTY MAINTEN	2021-07-07	\$1,932.30
EFT000000000000012390	OMERS	2021-07-07	\$226,952.98
EFT000000000000012391	OMERS-AVC CONTRIBUTIONS	2021-07-07	\$1,870.00
EFT000000000000012392	PARK SIGN CREATIVE INC	2021-07-07	\$314.70
EFT000000000000012393	PHOTECH ENVIRONMENTAL SOLUTION	2021-07-07	\$1,956.84
EFT000000000000012394	PUROLATOR COURIER LTD.	2021-07-07	\$63.71
EFT000000000000012395	REGION OF HURONIA ENVIRONMENTA	2021-07-07	\$1,084.80
EFT000000000000012396	SIGNWORKS	2021-07-07	\$632.80
EFT000000000000012397	eCREW	2021-07-07	\$146.90
EFT000000000000012398	ENVIRONMENTAL SERVICES GROUP	2021-07-07	\$2,881.50
EFT000000000000012399	CORUS RADIO SALES INC.	2021-07-07	\$1,819.30

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000012400	GORRIE, DONNA	2021-07-07	\$234.00
EFT00000000000012401	BARRISTON LAW LLP	2021-07-07	\$7,052.45
EFT00000000000012402	THE EAR CLINIC	2021-07-07	\$1,574.12
EFT00000000000012403	THE PRINT SHOP	2021-07-07	\$215.83
EFT00000000000012404	TOROMONT CAT	2021-07-07	\$3,197.17
EFT00000000000012406	TATHAM ENGINEERING	2021-07-07	\$104.53
EFT00000000000012407	BLUE MOUNTAIN VETERINARY SERVI	2021-07-07	\$169.50
EFT00000000000012408	ENDEAVOUR CONTRACTING GROUP LT	2021-07-07	\$11,567.82
EFT00000000000012409	UPANUP STUDIOS INC	2021-07-07	\$13,207.44
EFT00000000000012410	872472 ONTARIO LTD O/A DOBINSO	2021-07-14	\$36,725.00
EFT00000000000012411	ALLISON ELECTRICAL SERVICES	2021-07-14	\$188.31
EFT00000000000012412	ARO TECHNOLOGIES INC.	2021-07-14	\$274.59
EFT00000000000012413	B. EDWARDS TRANSFER	2021-07-14	\$1,779.75
EFT00000000000012414	BRENNTAG CANADA INC.	2021-07-14	\$663.75
EFT00000000000012415	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$160.00
EFT00000000000012416	CENTRALSQUARE CANADA SOFTWARE	2021-07-14	\$635.63
EFT00000000000012417	FLAGS UNLIMITED INC	2021-07-14	\$2,213.85
EFT00000000000012420	MORRIS JANITORIAL SERVICE	2021-07-14	\$5,868.70
EFT00000000000012421	PUROLATOR COURIER LTD.	2021-07-14	\$10.18
EFT00000000000012423	SIERRA EXCAVATING	2021-07-14	\$5,594.61
EFT00000000000012424	SIGNWORKS	2021-07-14	\$536.75
EFT00000000000012425	PROERGONOMICS INC.	2021-07-14	\$372.90
EFT00000000000012426	THE BLUE MOUNTAINS ATTAINABLE	2021-07-14	\$20,000.00
EFT00000000000012427	TOROMONT CAT	2021-07-14	\$671.22
EFT00000000000012428	TOWN OF COLLINGWOOD	2021-07-14	\$14,517.40
EFT00000000000012429	VALLEY BLADES LTD.	2021-07-14	\$834.25
EFT00000000000012432	WSP CANADA INC.	2021-07-14	\$1,499.14
EFT00000000000012433	ARNOTT CONSTRUCTION LIMITED	2021-07-14	\$251,507.03
EFT00000000000012434	ENDEAVOUR CONTRACTING GROUP LT	2021-07-14	\$10,924.31
EFT00000000000012435	ENVIRONMENTAL AND POWER SOLUTI	2021-07-14	\$57,407.82
EFT00000000000012436	ESRI CANADA LTD.	2021-07-14	\$32,318.00
EFT00000000000012437	EVANS UTILITY AND MUNICIPAL PR	2021-07-14	\$51.98
EFT00000000000012438	GEORGIAN BAY FIRE & SAFETY LTD	2021-07-14	\$848.86
EFT00000000000012439	INTELLIGENT FUTURES	2021-07-14	\$6,793.43
EFT00000000000012440	KPMG LLP, T4348	2021-07-14	\$3,390.00
EFT00000000000012441	MCDOUGALL ENERGY INC	2021-07-14	\$14,300.81
EFT00000000000012442	MUNICIPALITY OF GREY HIGHLANDS	2021-07-14	\$13,299.23
EFT00000000000012443	NEW WEST GYPSUM RECYCLING (ONT	2021-07-14	\$1,178.70
EFT00000000000012444	NLS ENGINEERING	2021-07-14	\$10,808.45

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000012445	ONTARIO ONE CALL	2021-07-14	\$578.37
EFT00000000000012446	PELICANCORP (CA) INC	2021-07-14	\$282.50
EFT00000000000012447	SHANE WARDER	2021-07-14	\$485.90
EFT00000000000012448	TECHNICAL STANDARDS & SAFETY A	2021-07-14	\$188.00
EFT00000000000012449	BPMS SOFTWARE	2021-07-14	\$293.00
EFT00000000000012450	THORNBURY STEEL FABRICATORS	2021-07-14	\$28.25
EFT00000000000012451	4 OFFICE AUTOMATION LTD	2021-07-21	\$48.08
EFT00000000000012452	A.J. STONE COMPANY LTD.	2021-07-21	\$328.47
EFT00000000000012453	ALLISON ELECTRICAL SERVICES	2021-07-21	\$531.20
EFT00000000000012455	BAY-MOUNT SERVICE	2021-07-21	\$4,028.45
EFT00000000000012456	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$2,000.00
EFT00000000000012457	CANADIAN LINEN AND UNIFORM	2021-07-21	\$74.86
EFT00000000000012458	CARSON SUPPLY	2021-07-21	\$1,931.06
EFT00000000000012459	CEDAR SIGNS	2021-07-21	\$4,593.71
EFT00000000000012460	CHEMTRADE CHEMICALS CANADA LTD	2021-07-21	\$4,251.52
EFT00000000000012462	DALTON R. LOWE & SONS CONSTRUC	2021-07-21	\$652,608.56
EFT00000000000012463	DELL COMPUTER CORPORATION	2021-07-21	\$339.00
EFT00000000000012464	CENTRALSQUARE CANADA SOFTWARE	2021-07-21	\$1,525.50
EFT00000000000012466	EVANS UTILITY AND MUNICIPAL PR	2021-07-21	\$14,636.33
EFT00000000000012467	FIRESERVICE MANAGEMENT	2021-07-21	\$55.42
EFT00000000000012468	GALLAGHER MCDOWALL ASSOCIATES	2021-07-21	\$5,105.43
EFT00000000000012469	GEORGIAN BAY FIRE & SAFETY LTD	2021-07-21	\$1,492.28
EFT00000000000012470	GTA COMPRESSOR SOLUTIONS INC.	2021-07-21	\$1,255.78
EFT00000000000012471	HARRIS COMPUTER SYSTEMS	2021-07-21	\$4,053.88
EFT00000000000012472	HURONIA ALARM & FIRE SECURITY	2021-07-21	\$33.90
EFT00000000000012474	J. L. RICHARDS AND ASSOCIATES	2021-07-21	\$20,364.15
EFT00000000000012475	LCA SYSTEMS INC	2021-07-21	\$3,479.01
EFT00000000000012476	METROLAND MEDIA GROUP SHARED S	2021-07-21	\$508.50
EFT00000000000012477	MIKE ELDER ELECTRIC	2021-07-21	\$576.30
EFT00000000000012478	MILLER WASTE SYSTEMS	2021-07-21	\$109,332.56
EFT00000000000012479	MORRIS JANITORIAL SERVICE	2021-07-21	\$858.80
EFT00000000000012480	MTE CONSULTANTS INC.	2021-07-21	\$16,843.84
EFT00000000000012481	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$470.76
EFT00000000000012482	NLS ENGINEERING	2021-07-21	\$372.90
EFT00000000000012483	NORTH COUNTRY PROPERTY MAINTEN	2021-07-21	\$1,932.30
EFT00000000000012484	NORTHSTAR ENGINEERING & TECHNO	2021-07-21	\$2,825.00
EFT00000000000012485	OWEN SOUND VAULT WORKS LTD.	2021-07-21	\$192.10
EFT00000000000012486	PUROLATOR COURIER LTD.	2021-07-21	\$48.51
EFT00000000000012487	REGION OF HURONIA ENVIRONMENTA	2021-07-21	\$11,386.05

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000012488	R.V. ANDERSON ASSOCIATES LTD	2021-07-21	\$2,631.49
EFT00000000000012490	SGS CANADA INC.	2021-07-21	\$6,337.51
EFT00000000000012491	BEARCOM CANADA CORP	2021-07-21	\$1,315.32
EFT00000000000012492	STEER ENTERPRISES LTD.	2021-07-21	\$610.88
EFT00000000000012493	TECHNICAL STANDARDS & SAFETY A	2021-07-21	\$202.04
EFT00000000000012494	LACEY INSTRUMENTATION	2021-07-21	\$1,966.20
EFT00000000000012495	eCREW	2021-07-21	\$135.60
EFT00000000000012496	HG APPRAISERS INC.	2021-07-21	\$2,968.51
EFT00000000000012497	CORUS RADIO SALES INC.	2021-07-21	\$1,028.30
EFT00000000000012498	THE PRINT SHOP	2021-07-21	\$1,858.85
EFT00000000000012499	THORNBURY BAKERY CAFE	2021-07-21	\$1,069.47
EFT00000000000012500	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$169.50
EFT00000000000012501	WILLIAMS SCOTSMAN OF CANADA B9	2021-07-21	\$1,243.00
EFT00000000000012502	WT INFRASTRUCTURE SOLUTIONS IN	2021-07-21	\$22,856.61
EFT00000000000012503	TOWN OF COLLINGWOOD	2021-07-21	\$14,975.25
EFT00000000000012507	BROOK RESTORATION LTD.	2021-07-28	\$80,235.07
EFT00000000000012508	CARSON SUPPLY	2021-07-28	\$3,563.34
EFT00000000000012509	TATHAM ENGINEERING	2021-07-28	\$13,942.35
EFT00000000000012510	DA-LEE DUST CONTROL	2021-07-28	\$9,041.84
EFT00000000000012511	GREENLAND INTERNATIONAL CONSUL	2021-07-28	\$3,267.16
EFT00000000000012514	MTAG PARALEGAL PROFESSIONAL CO	2021-07-28	\$2,295.31
EFT00000000000012515	NORTH ROCK GROUP LTD	2021-07-28	\$88,303.29
EFT00000000000012516	PRENTICE, SHEILA	2021-07-28	\$1,428.62
EFT00000000000012517	RECYC-MATTRESS INC.	2021-07-28	\$1,539.17
EFT00000000000012518	REGION OF HURONIA ENVIRONMENTA	2021-07-28	\$1,073.50
EFT00000000000012519	RUNGE & ASSOCIATES	2021-07-28	\$6,246.00
EFT00000000000012520	SIMPLISTIC LINES	2021-07-28	\$2,825.00
EFT00000000000012521	CLARKSBURG REALTY CORP	2021-07-28	\$1,728.90
EFT00000000000012522	THE PRINT SHOP	2021-07-28	\$750.32
EFT00000000000012523	BEARCOM CANADA CORP	2021-07-28	\$1,487.35
EFT00000000000012524	WALLWIN ELECTRIC SERVICES LTD	2021-07-28	\$4,840.02
EFT00000000000012526	WT INFRASTRUCTURE SOLUTIONS IN	2021-07-28	\$24,686.77
EFT00000000000012527	COUNTY OF GREY	2021-07-28	\$233,244.00
EFT00000000000012528	SOMERVILLE NATIONAL LEASING &	2021-07-28	\$8,651.28
EFT00000000000012529	MCDougall Energy Inc	2021-07-28	\$9,258.31
EFT00000000000012530	4 OFFICE AUTOMATION LTD	2021-07-28	\$220.17
EFT00000000000012531	CANADIAN LINEN AND UNIFORM	2021-08-04	\$74.86
EFT00000000000012532	TATHAM ENGINEERING	2021-08-04	\$30,489.03
EFT00000000000012534	CHEMTRADE CHEMICALS CANADA LTD	2021-08-04	\$5,038.68

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000012535	CENTRALSQUARE CANADA SOFTWARE	2021-08-04	\$6,801.19
EFT00000000000012536	EVANS UTILITY AND MUNICIPAL PR	2021-08-04	\$704.58
EFT00000000000012538	FASTENAL CANADA LTD.	2021-08-04	\$2,842.17
EFT00000000000012539	FLAGS UNLIMITED INC	2021-08-04	\$10,080.00
EFT00000000000012540	GEORGIAN BAY FIRE & SAFETY LTD	2021-08-04	\$380.15
EFT00000000000012541	INTELLIGENT FUTURES	2021-08-04	\$5,274.48
EFT00000000000012542	KEMPENFELT IMAGING SYSTEMS	2021-08-04	\$242.89
EFT00000000000012543	KRUEGER CUSTOM STEEL & MACHINI	2021-08-04	\$2,406.90
EFT00000000000012544	LAVO INC	2021-08-04	\$327.16
EFT00000000000012545	MCDUGALL ENERGY INC	2021-08-04	\$15,914.92
EFT00000000000012546	METROLAND MEDIA GROUP SHARED S	2021-08-04	\$1,017.00
EFT00000000000012547	PARK SIGN CREATIVE INC	2021-08-04	\$333.92
EFT00000000000012548	PETO MACCALLUM LTD.	2021-08-04	\$226.00
EFT00000000000012549	REGION OF HURONIA ENVIRONMENTA	2021-08-04	\$24,980.16
EFT00000000000012550	RIVERSIDE PRESS	2021-08-04	\$1,988.80
EFT00000000000012551	SAFETY-KLEEN CANADA INC.	2021-08-04	\$230.89
EFT00000000000012552	SHERIDAN MACHINE & WELDING	2021-08-04	\$508.50
EFT00000000000012553	SHRED-IT, C/O STERICYCLE ULC	2021-08-04	\$243.94
EFT00000000000012554	SOFTCHOICE CORPORATION	2021-08-04	\$52,283.13
EFT00000000000012555	SIGNWORKS	2021-08-04	\$1,276.90
EFT00000000000012556	eCREW	2021-08-04	\$1,695.00
EFT00000000000012557	CORUS RADIO SALES INC.	2021-08-04	\$949.20
EFT00000000000012558	THE PRINT SHOP	2021-08-04	\$307.36
EFT00000000000012559	IDENTIFIABLE INDIVIDUAL	2021-08-04	\$169.50
EFT00000000000012560	BEARCOM CANADA CORP	2021-08-04	\$135.54
EFT00000000000012561	UPANUP STUDIOS INC	2021-08-04	\$807.95
EFT00000000000012562	WAMCO WATERWORKS INC	2021-08-04	\$51,926.38
EFT00000000000012563	WT INFRASTRUCTURE SOLUTIONS IN	2021-08-04	\$15,928.27
EFT00000000000012564	4 OFFICE AUTOMATION LTD	2021-08-04	\$190.83
EFT00000000000012565	A1 SANITATION (MEAFORD)	2021-08-04	\$840.72
EFT00000000000012566	AIRD & BERLIS	2021-08-04	\$12,961.62
EFT00000000000012567	ARO TECHNOLOGIES INC.	2021-08-04	\$508.50
EFT00000000000012568	BLUE MOUNTAIN VETERINARY SERVI	2021-08-04	\$1,186.51
EFT00000000000012569	CROMER INDUSTRIES (1988) CORP.	2021-08-04	\$3,492.37
EFT00000000000012571	ESRI CANADA LTD.	2021-08-04	\$141.25
EFT00000000000012572	HANNA MOTOR SALES CO. LTD.	2021-08-04	\$48,292.52
EFT00000000000012573	MARSH STREET COMMUNITY CENTRE	2021-08-04	\$60,000.00
EFT00000000000012574	MEAD PROPERTY SERVICES LTD.	2021-08-04	\$1,548.10
EFT00000000000012575	OLAMETER INC	2021-08-04	\$4,632.94

Cheque Number	Vendor	Cheque Date	Amount
EFT000000000000012576	PHOTECH ENVIRONMENTAL SOLUTION	2021-08-04	\$2,358.82
EFT000000000000012577	11712381 CANADA CORPORATION (T	2021-08-04	\$1,836.25
EFT000000000000012578	T & W ENTERPRISES	2021-08-04	\$960.50
EFT000000000000012580	4 OFFICE AUTOMATION LTD	2021-08-11	\$199.89
EFT000000000000012581	A1 SANITATION (MEAFORD)	2021-08-11	\$2,593.35
EFT000000000000012582	AGO INDUSTRIES INC.	2021-08-11	\$123.28
EFT000000000000012583	A & L CANADA LABORATORIES INC	2021-08-11	\$446.35
EFT000000000000012584	ARO TECHNOLOGIES INC.	2021-08-11	\$2,954.95
EFT000000000000012585	BRENNTAG CANADA INC.	2021-08-11	\$3,192.05
EFT000000000000012588	COUNTY OF GREY	2021-08-11	\$22,430.80
EFT000000000000012589	CROMER INDUSTRIES (1988) CORP.	2021-08-11	\$1,017.00
EFT000000000000012591	DA-LEE DUST CONTROL	2021-08-11	\$40,070.57
EFT000000000000012592	CENTRALSQUARE CANADA SOFTWARE	2021-08-11	\$254.25
EFT000000000000012593	QUADIENT CANADA LTD	2021-08-11	\$9,040.00
EFT000000000000012594	EVANS UTILITY AND MUNICIPAL PR	2021-08-11	\$20,490.86
EFT000000000000012595	FIRESERVICE MANAGEMENT	2021-08-11	\$512.64
EFT000000000000012596	FULFORD HAULAGE & SON LTD.	2021-08-11	\$1,582.00
EFT000000000000012597	GREEN STREAM LAWN AND VEGETATI	2021-08-11	\$12,150.04
EFT000000000000012598	J.A. PORTER HOLDINGS (LUCKNOW)	2021-08-11	\$6,920.73
EFT000000000000012599	MCDUGALL ENERGY INC	2021-08-11	\$21,006.83
EFT000000000000012600	MCKEE TIRE	2021-08-11	\$921.46
EFT000000000000012601	MORRIS JANITORIAL SERVICE	2021-08-11	\$1,766.57
EFT000000000000012602	OMERS-AVC CONTRIBUTIONS	2021-08-11	\$1,870.00
EFT000000000000012603	OSPREY EQUIPMENT REPAIR LTD.	2021-08-11	\$1,434.61
EFT000000000000012604	NOVA PRODUCTS	2021-08-11	\$5,226.25
EFT000000000000012605	PUROLATOR COURIER LTD.	2021-08-11	\$18.31
EFT000000000000012606	RECYC-MATTRESS INC.	2021-08-11	\$1,393.97
EFT000000000000012607	SAFETY-KLEEN CANADA INC.	2021-08-11	\$370.78
EFT000000000000012608	SGS CANADA INC.	2021-08-11	\$5,296.17
EFT000000000000012609	STEER ENTERPRISES LTD.	2021-08-11	\$504.13
EFT000000000000012611	RB ENTERPRISES	2021-08-11	\$162.18
EFT000000000000012612	THE PRINT SHOP	2021-08-11	\$307.36
EFT000000000000012613	VILLAGE MEDIA INC.	2021-08-11	\$1,130.00
EFT000000000000012614	1579137 ONTARIO LTD.	2021-08-11	\$127,642.04
EFT000000000000012615	ADDISON TRUCK & TRAILER REPAIR	2021-08-11	\$663.60
EFT000000000000012616	B. EDWARDS TRANSFER	2021-08-11	\$909.65
EFT000000000000012617	CANADIAN LINEN AND UNIFORM	2021-08-11	\$74.86
EFT000000000000012618	TATHAM ENGINEERING	2021-08-11	\$2,177.66
EFT000000000000012619	EAGLES WEED CONTROL & LAWN SER	2021-08-11	\$1,808.00

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000012620	EMERGENCY MANAGEMENT & TRAININ	2021-08-11	\$24,117.59
EFT00000000000012621	ENVIRONMENTAL AND POWER SOLUTI	2021-08-11	\$44,709.49
EFT00000000000012622	GALLAGHER MCDOWALL ASSOCIATES	2021-08-11	\$870.55
EFT00000000000012623	HICKS MORLEY HAMILTON STEWART	2021-08-11	\$298.32
EFT00000000000012624	HURONIA ALARM & FIRE SECURITY	2021-08-11	\$162.72
EFT00000000000012625	J STROKE	2021-08-11	\$2,772.00
EFT00000000000012626	LCA SYSTEMS INC	2021-08-11	\$3,493.51
EFT00000000000012627	NLS ENGINEERING	2021-08-11	\$11,093.84
EFT00000000000012628	ONTARIO ONE CALL	2021-08-11	\$578.37
EFT00000000000012629	SOFTCHOICE CORPORATION	2021-08-11	\$3,542.44
EFT00000000000012630	BEARCOM CANADA CORP	2021-08-11	\$1,315.32
EFT00000000000012631	TECHNICAL STANDARDS & SAFETY A	2021-08-11	\$740.00
EFT00000000000012632	WALKER AGGREGATES INC.	2021-08-11	\$1,072.71
EFT00000000000012634	TOROMONT CAT	2021-08-11	\$51.57
EFT00000000000012635	T & W ENTERPRISES	2021-08-11	\$452.00
EFT00000000000012636	CLARKSBURY LAND CORPORATION	2021-08-12	\$232,447.37
EFT00000000000012637	BAY-MOUNT SERVICE	2021-08-18	\$3,220.50
EFT00000000000012638	BLUE MOUNTAIN FOUR SEASON LIMI	2021-08-18	\$477.78
EFT00000000000012639	BMPFFA LOCAL 4986	2021-08-18	\$424.32
EFT00000000000012642	GREY SAUBLE CONSERVATION AUTHO	2021-08-18	\$99,788.73
EFT00000000000012644	INTELLIGENT FUTURES	2021-08-18	\$6,733.94
EFT00000000000012645	J.A. PORTER HOLDINGS (LUCKNOW)	2021-08-18	\$1,363.63
EFT00000000000012646	MCDUGALL ENERGY INC	2021-08-18	\$28,216.93
EFT00000000000012647	METROLAND MEDIA GROUP SHARED S	2021-08-18	\$2,542.51
EFT00000000000012648	MORRIS JANITORIAL SERVICE	2021-08-18	\$3,755.03
EFT00000000000012649	NORTH COUNTRY PROPERTY MAINTEN	2021-08-18	\$1,288.20
EFT00000000000012650	OMERS	2021-08-18	\$153,069.90
EFT00000000000012651	ONSITE SEWER SERVICES	2021-08-18	\$22,029.54
EFT00000000000012652	RIVERSIDE PRESS	2021-08-18	\$2,373.00
EFT00000000000012653	CORUS RADIO SALES INC.	2021-08-18	\$2,926.70
EFT00000000000012654	BARRISTON LAW LLP	2021-08-18	\$266.42
EFT00000000000012655	WAMCO WATERWORKS INC	2021-08-18	\$9,253.57
EFT00000000000012657	WILLIAMS SCOTSMAN OF CANADA B9	2021-08-18	\$1,243.00
EFT00000000000012658	ADDISON TRUCK & TRAILER REPAIR	2021-08-18	\$5,459.60
EFT00000000000012659	ASSOCIATION OF ONTARIO ROAD SU	2021-08-18	\$372.90
EFT00000000000012660	IDENTIFIABLE INDIVIDUAL	2021-08-18	\$625.00
EFT00000000000012661	CEDAR SIGNS	2021-08-18	\$1,877.43
EFT00000000000012662	ENVIRONMENTAL AND POWER SOLUTI	2021-08-18	\$7,910.00
EFT00000000000012663	HURONIA ALARM & FIRE SECURITY	2021-08-18	\$33.90

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000012664	MODOHR TECHNOLOGIES INC	2021-08-18	\$163.85
EFT00000000000012665	PARK SIGN CREATIVE INC	2021-08-18	\$214.70
EFT00000000000012666	PELICANCORP (CA) INC	2021-08-18	\$282.50
EFT00000000000012667	RECYC-MATTRESS INC.	2021-08-18	\$987.39
EFT00000000000012668	SHANE WARDER	2021-08-18	\$610.20
EFT00000000000012669	SHERIDAN MACHINE & WELDING	2021-08-18	\$169.50
EFT00000000000012670	SHRED-IT, C/O STERICYCLE ULC	2021-08-18	\$121.97
EFT00000000000012671	HURON TRACTOR LIMITED	2021-08-18	\$626.71
EFT00000000000012672	TOWN OF COLLINGWOOD	2021-08-18	\$29,790.63
EFT00000000000012673	4 OFFICE AUTOMATION LTD	2021-08-25	\$72.99
EFT00000000000012674	AEC GROUP INC.	2021-08-25	\$282.50
EFT00000000000012676	B. EDWARDS TRANSFER	2021-08-25	\$745.80
EFT00000000000012680	DA-LEE DUST CONTROL	2021-08-25	\$39,758.72
EFT00000000000012682	QUADIENT CANADA LTD	2021-08-25	\$1,438.96
EFT00000000000012683	GEORGIAN BAY FIRE & SAFETY LTD	2021-08-25	\$226.00
EFT00000000000012684	GO FLEET CORPORATION	2021-08-25	\$2,610.30
EFT00000000000012687	MCDUGALL ENERGY INC	2021-08-25	\$2,982.54
EFT00000000000012689	MICHAEL'S STABLING DEVELOPMENT	2021-08-25	\$1,582.00
EFT00000000000012690	MODOHR TECHNOLOGIES INC	2021-08-25	\$605.68
EFT00000000000012691	NOTTAWASAGA VALLEY CONSERVATIO	2021-08-25	\$18,693.80
EFT00000000000012692	PRENTICE, SHEILA	2021-08-25	\$1,428.62
EFT00000000000012693	PUROLATOR COURIER LTD.	2021-08-25	\$10.18
EFT00000000000012695	STEER ENTERPRISES LTD.	2021-08-25	\$1,078.13
EFT00000000000012696	CLARKSBURG REALTY CORP	2021-08-25	\$1,728.90
EFT00000000000012697	THE INFORMATION PROFESSIONALS	2021-08-25	\$395.50
EFT00000000000012698	ONTRACK DOOR SYSTEMS INC.	2021-08-25	\$90.40
EFT00000000000012701	TOROMONT CAT	2021-08-25	\$511.56
EFT00000000000012702	TOWN OF COLLINGWOOD	2021-08-25	\$42,134.26
EFT00000000000012704	WT INFRASTRUCTURE SOLUTIONS IN	2021-08-25	\$29,233.55
EFT00000000000012705	ADDISON TRUCK & TRAILER REPAIR	2021-08-25	\$1,421.80
EFT00000000000012706	BELL CONFERENCING INC	2021-08-25	\$6.24
EFT00000000000012707	CANADIAN LINEN AND UNIFORM	2021-08-25	\$74.86
EFT00000000000012708	TATHAM ENGINEERING	2021-08-25	\$4,137.99
EFT00000000000012709	EAGLES WEED CONTROL & LAWN SER	2021-08-25	\$113.00
EFT00000000000012710	FASTENAL CANADA LTD.	2021-08-25	\$813.63
EFT00000000000012711	SERVICES PLUS TECHNICAL SERVIC	2021-08-25	\$536.75
EFT00000000000012712	VILLAGE MEDIA INC.	2021-08-25	\$1,130.00
EFT00000000000012713	WAYNE BIRD FUELS	2021-08-25	\$1,126.61
EFT00000000000012714	NORTH ROCK GROUP LTD	2021-08-30	\$126,881.04

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EFT000000000000012715	ARNOTT CONSTRUCTION LIMITED	2021-08-30	\$305,600.57
50472	HINDLES CLARKSBURG HARDWARE	2021-07-07	\$506.90
50474	MINISTER OF FINANCE	2021-07-07	\$26,803.76
50475	RIVERSIDE GREENHOUSES	2021-07-07	\$4,070.26
50476	SITEIMPROVE	2021-07-07	\$5,648.87
50477	STINSON EQUIPMENT LTD.	2021-07-07	\$45.54
50478	IDENTIFIABLE INDIVIDUAL	2021-07-07	\$2,500.00
50479	IDENTIFIABLE INDIVIDUAL	2021-07-07	\$2,378.51
50480	WORKERS HEALTH & SAFETY CENTRE	2021-07-07	\$1,186.50
50481	SAUGEEN SPRINKLERS	2021-07-07	\$265.55
50484	IDENTIFIABLE INDIVIDUAL	2021-07-07	\$400.00
50485	IDENTIFIABLE INDIVIDUAL	2021-07-07	\$2,066.63
50486	VILLAGE MEDIA INC.	2021-07-07	\$1,130.00
50487	WORKPLACE SAFETY & INSURANCE B	2021-07-07	\$34,560.56
50488	DISTRICT SEPTIC TANK SERVICE	2021-07-07	\$2,500.00
50489	ARBTECH TREE CARE SERVICES	2021-07-07	\$2,586.57
50490	DEVRIES MASONRY	2021-07-07	\$2,457.75
50491	THE LORA BAY CORPORATION	2021-07-07	\$4,487.00
50492	RRAMPT CO. LTD.	2021-07-07	\$1,130.00
50493	ARDIEL SEPTIC SERVICES	2021-07-14	\$1,299.50
50494	BELL MOBILITY INC	2021-07-14	\$4,810.73
50495	CANADA POST CORPORATION	2021-07-14	\$915.30
50496	GLOBAL RESOLUTIONS INC.	2021-07-14	\$1,041.72
50497	MARKLAND SPECIALTY ENGINEERING	2021-07-14	\$4,403.80
50498	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$2,612.42
50499	CW AND COMPANY	2021-07-14	\$1,784.27
50500	SEDGWICK CANADA INC	2021-07-14	\$300.00
50501	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$276.15
50502	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$1,387.64
50503	5009184 ONTARIO LTD	2021-07-14	\$4,400.00
50504	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$541.00
50505	IDENTIFIABLE INDIVIDUAL	2021-07-14	\$1,000.00
50506	TOWNSHIP OF CLEARVIEW	2021-07-14	\$2,500.00
50507	TROJAN TECHNOLOGIES INC.	2021-07-14	\$71,532.39
50508	WINDFALL LIMITED PARTNERSHIP	2021-07-14	\$99.00
50509	CHARLES JONES INDUSTRIAL LIMIT	2021-07-14	\$85.77
50510	HEWGILL ELECTRIC INC.	2021-07-14	\$555.63
50511	HOUGHTON LANDSCAPING & SNOWPLO	2021-07-14	\$94.92
50512	LAST RADS	2021-07-14	\$1,351.08

Cheque Number	Vendor	Cheque Date	Amount
50513	STAYNER RENTAL LIMITED	2021-07-14	\$4,376.49
50514	BELL CANADA	2021-07-21	\$56.50
50515	COMPLETE TURF EQUIPMENT LTD.	2021-07-21	\$425.95
50517	GIBRALTAR SPRINGS	2021-07-21	\$2,000.00
50519	RAVEN RESCUE SAFETY MEDICAL LT	2021-07-21	\$8,403.45
50521	NORTH EAST GREY HEALTH CLINICS	2021-07-21	\$158.20
50524	GENERAL DIVING CONTRACTORS INC	2021-07-21	\$3,163.15
50525	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$105.92
50527	2533619 ONTARIO INC	2021-07-21	\$74,400.00
50529	633823 ONTARIO LTD.	2021-07-21	\$613.10
50530	INTRAWEST WESTBROOK	2021-07-21	\$1,500.00
50531	1233372 ONTARIO LTD.	2021-07-21	\$500.00
50532	848733 ONTARIO LTD.	2021-07-21	\$1,500.00
50533	2568551 ONTARIO INC.	2021-07-21	\$4,400.00
50534	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$50.00
50535	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$2,500.00
50536	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$2,571.00
50537	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$50.00
50538	IDENTIFIABLE INDIVIDUAL	2021-07-21	\$2,500.00
50539	ZWART'S	2021-07-21	\$613.10
50540	APPLEVALE PROPERTIES LTD	2021-07-21	\$3,487.00
50541	ALK ASPHALT MAINTENANCE	2021-07-21	\$2,357.16
50542	ART BANK COLLECTIVE	2021-07-28	\$50.00
50543	CHARLES JONES INDUSTRIAL LIMIT	2021-07-28	\$63.85
50544	CORPORATE EXPRESS CANADA INC.	2021-07-28	\$1,946.49
50545	CROWLE FITTINGS AND SUPPLY LTD	2021-07-28	\$1,931.74
50546	MIDDLEBRO' & STEVENS LLP	2021-07-28	\$996.66
50547	MINISTER OF FINANCE SHARED SER	2021-07-28	\$226,932.00
50548	REID'S HERITAGE HOMES LTD	2021-07-28	\$68,382.00
50549	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$1,000.00
50550	CYBERBAHN	2021-07-28	\$340.02
50551	MCMASTER UNIVERSITY	2021-07-28	\$292.86
50552	GENERAL DIVING CONTRACTORS INC	2021-07-28	\$3,163.15
50553	GEORGE H FLEMING & ASSOCIATES	2021-07-28	\$23,805.00
50554	2533619 ONTARIO INC	2021-07-28	\$5,000.00
50555	NATURES TREE SERVICE	2021-07-28	\$1,582.00
50556	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$49.30
50557	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$202.86
50558	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$305.63

Cheque Number	Vendor	Cheque Date	Amount
50559	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$1,097.44
50560	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$108.11
50561	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$1,556.85
50562	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$24.58
50563	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$120.65
50564	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$458.12
50565	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$980.26
50566	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$2,500.00
50567	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$2,500.00
50568	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$50.00
50569	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$600.00
50570	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$698.30
50571	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$339.07
50572	GREAT STAR POULTRY INC.	2021-07-28	\$2,500.00
50573	VILLAGE MEDIA INC.	2021-07-28	\$1,600.83
50574	WALLWIN VOICE AND DATA LTD.	2021-07-28	\$339.00
50575	TOWN OF COLLINGWOOD	2021-07-28	\$1,900.40
50576	ARBTECH TREE CARE SERVICES	2021-07-28	\$2,234.01
50577	L.B. RANDALL PRODUCTIONS	2021-07-28	\$4,000.00
50578	MCQUEEN-VUE PAVING INC.	2021-07-28	\$4,529.80
50579	STEWART & MILHAUSEN	2021-07-28	\$3,107.50
50580	B & L FARM SERVICES LTD	2021-07-28	\$3,192.25
50581	IDENTIFIABLE INDIVIDUAL	2021-07-28	\$450.00
50582	BLUE MOUNTAIN CHAMBER OF COMME	2021-08-04	\$5,360.00
50583	MIDDLEBRO' & STEVENS LLP	2021-08-04	\$315.71
50584	IDENTIFIABLE INDIVIDUAL	2021-08-04	\$5,088.00
50585	CLARKSBURG VILLAGE ASSOCIATION	2021-08-04	\$5,000.00
50586	IDENTIFIABLE INDIVIDUAL	2021-08-04	\$239.75
50587	IDENTIFIABLE INDIVIDUAL	2021-08-04	\$1,000.00
50588	THORNBURY BUSINESS IMPROVEMENT	2021-08-04	\$5,000.00
50589	BLUE MOUNTAIN VILLAGE ASSOCIAT	2021-08-04	\$5,000.00
50590	GEORGIAN TRIANGLE TOURIST ASSO	2021-08-04	\$5,000.00
50591	AET GROUP INC.	2021-08-11	\$3,164.00
50592	BELL CANADA	2021-08-11	\$56.50
50593	CANADA POST CORPORATION	2021-08-11	\$9,681.10
50594	CHARLES JONES INDUSTRIAL LIMIT	2021-08-11	\$434.66
50595	GEORGIAN SPRINKLERS	2021-08-11	\$749.19
50596	HIGHFIELD'S SERVICE STATION	2021-08-11	\$2,074.78
50597	LANDSHARK DRILLING INC.	2021-08-11	\$330.53

Cheque Number	Vendor	Cheque Date	Amount
50598	LINDE CANADA INC.	2021-08-11	\$236.93
50599	MINISTER OF FINANCE	2021-08-11	\$18,377.84
50600	MINISTER OF FINANCE - MTO	2021-08-11	\$1,221.00
50603	TARGET SPECIALTY PRODUCTS	2021-08-11	\$6,892.34
50604	ABSOLUTE CRAFTSMEN	2021-08-11	\$2,500.00
50605	GLEN SIBBETT CARPENTRY	2021-08-11	\$1,000.00
50606	GRM COMMUNICATIONS LTD	2021-08-11	\$141.25
50607	JOHN BROOKS COMPANY LIMITED	2021-08-11	\$3,785.00
50609	HISTORIC SNOWBRIDGE RESIDENTS	2021-08-11	\$5,000.00
50610	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$129.31
50611	COATES & BEST INC	2021-08-11	\$1,629.91
50612	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$546.00
50613	2636227 ONTARIO INC.	2021-08-11	\$2,500.00
50614	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$1,000.00
50615	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$50.00
50616	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$50.00
50617	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$1,000.00
50618	MENEELY ENTERPRISES LTD.	2021-08-11	\$2,500.00
50619	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$50.00
50620	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$50.00
50621	CARTER ALLEN LTD.	2021-08-11	\$2,500.00
50623	IDENTIFIABLE INDIVIDUAL	2021-08-11	\$1,000.00
50624	SECOND WIND RECYCLING	2021-08-11	\$706.25
50625	SKYLINE BLUE MOUNTAIN DEVELOPM	2021-08-12	\$50,000.00
50626	BELL MOBILITY INC	2021-08-18	\$5,730.14
50627	CHARLES JONES INDUSTRIAL LIMIT	2021-08-18	\$864.45
50628	GREENSTONE TREE SERVICE	2021-08-18	\$5,633.05
50629	HINDLES CLARKSBURG HARDWARE	2021-08-18	\$907.03
50630	MIDDLEBRO' & STEVENS LLP	2021-08-18	\$1,322.99
50633	SANDERSON MONUMENT CO. LTD.	2021-08-18	\$2,316.50
50634	NATURES TREE SERVICE	2021-08-18	\$3,842.00
50635	2408688 ONTARIO INC	2021-08-18	\$3,560.00
50636	IDENTIFIABLE INDIVIDUAL	2021-08-18	\$2,991.00
50637	IDENTIFIABLE INDIVIDUAL	2021-08-18	\$4,400.00
50638	IDENTIFIABLE INDIVIDUAL	2021-08-18	\$131.25
50639	AEM DESIGNS	2021-08-18	\$100.00
50640	2521311 ONTARIO INCORPORATED	2021-08-18	\$5,000.00
50641	TRI-M IFAM SUPPLIES LTD.	2021-08-18	\$133.92
50642	WORKPLACE SAFETY & INSURANCE B	2021-08-18	\$23,629.56

Cheque Number	Vendor	Cheque Date	Amount
50643	IDENTIFIABLE INDIVIDUAL	2021-08-18	\$50.00
50644	STRAIGHTUP ENVIRONMENTAL	2021-08-18	\$1,921.00
50645	BERRY ELECTRIC MOROTS PUMPS &	2021-08-25	\$3,550.32
50646	EVEREST SIGNS	2021-08-25	\$14,633.50
50647	HINDLES CLARKSBURG HARDWARE	2021-08-25	\$108.42
50648	HOUGHTON LANDSCAPING & SNOWPLO	2021-08-25	\$126.56
50649	THE MEARIE GROUP	2021-08-25	\$330.08
50650	MINISTER OF FINANCE SHARED SER	2021-08-25	\$226,932.00
50652	P.N. HAYES TRUCKING LTD.	2021-08-25	\$232.69
50654	IDENTIFIABLE INDIVIDUAL	2021-08-25	\$1,328.33
50655	IDENTIFIABLE INDIVIDUAL	2021-08-25	\$1,000.00
50656	CRAIGLEITH SKI CLUB LTD	2021-08-25	\$5,000.00
50657	KD TURNER & FAMILY HOLDINGS LT	2021-08-25	\$1,346.00
50658	IDENTIFIABLE INDIVIDUAL	2021-08-25	\$50.00
50659	ARBTECH TREE CARE SERVICES	2021-08-25	\$4,586.67
50660	COMPUTATIONAL HYDRAULICS INC.	2021-08-25	\$6,147.20
50661	DATA DIRECT GROUP INC.	2021-08-25	\$7,876.87
50662	THE LORA BAY CORPORATION	2021-08-25	\$5,000.00
50663	FLOWMETRIX TECHNICAL SERVICES	2021-08-25	\$2,751.55
60721	RECEIVER GENERAL PAYROLL ACCOU	2021-07-06	\$136,590.80
	STAFF REIMBURSEMENTS		\$5,844.28
	LIBRARY		\$38,292.84
Total:			\$6,807,630.45

Report Approval Details

Document Title:	FAF.21.175 Bi-monthly Financial Report - July 2021 and August 2021.docx
Attachments:	
Final Approval Date:	Oct 4, 2021

This report and all of its attachments were approved and signed as outlined below:

Ruth Prince - Oct 4, 2021 - 3:04 PM