



Staff Report

Finance – Budgets & Accounting

Report To: Committee of the Whole
Meeting Date: June 29, 2021
Report Number: FAF.21.120
Title: Monthly Financial Report – May 2021
Prepared by: Katherine Dabrowa, Budget Analyst

A. Recommendations

THAT Council receive Staff Report FAF.21.120, entitled “Monthly Financial Report – May 2021” for information purposes.

B. Overview

This report outlines the Town’s unaudited financial activities as of May 31, 2021.

C. Background

On a monthly basis Finance staff provide Council with an update on the financial activities of the Town. This report is broken down into 3 sections; Taxation, which looks at all tax funded departments, Water and Wastewater, and User Fees, which includes the Building Department and Harbour. Also attached are charts that highlight major areas of the Town, such as Development Charges collected, Salaries and Benefits, and other important financial indicators.

Charts are also included to outline Bid Awards and Contract Extensions more than \$25,000, as awarded by Staff as per the Town’s Purchasing Policy. These charts will reflect the contracts awarded and extended within that particular month.

D. Analysis

Tax Supported Services

After five months, the expenses for the taxation supported services are trending as expected and are sitting at 41% overall.

Operating Expenses (83%), Communications (70%) and Premise and Site (63%) appear to be over budget for this time of year, however this is due to commitments. Operating Expenses include a commitment for gravel (\$580,000) as well as dust control (\$98,670). Communications includes the Corporate Phone System expenses being committed for the year, while Premise

and Site includes commitments for cleaning of the facilities for the year as well as rent for the Roads Division office trailer.

Equipment is sitting at 51% of budget, however, this is due to many of the IT Service Agreements being paid at the beginning of the year, and the full year commitment for the Landfill Odomatic rental for the pre-treatment of leachate.

The Inter-functional Transfers are now being done as per the Interfunctional Transfer Policy POL.COR.20.04 that was approved by Council through Staff Report FAF.20.099 in June 2020.

External Revenue is at 18% of Budget, which is about \$136,000 less than this time last year. Additional Revenue details are provided on page 9 (2021 Covid-19) and page 43 (2021 Revenues) of this report.

Water and Wastewater Operations

Much like the taxation funded Divisions, the expenses in the Water and Wastewater Divisions are as expected after four months of operations. Expenses are right on budget at 41% overall.

The expense categories that are sitting above budget are due to commitments, including Equipment Related at 58% due to Water SCADA upgrades and repairs being committed, and Premise and Site at 60% due to the Wastewater Biosolids removal being committed for the full year.

Additionally, Financial Expenses are at 50% of budget because the first of two water reservoir loan payments have been made for the year and the 2021 Insurance Premiums have been paid in full.

Revenues have been collected for the first four months of the year and are currently sitting at 30% of budget. Water and Wastewater bills are sent out every two months and May will be collected later this year.

User Fee Supported Operations (Building and Harbour)

The User Fee Supported Divisions are only at 30% of expenses overall, which is to be expected as the Harbour is still early in the season, and therefore all expense categories are either on or below budget, with the exception of Financial Expenses, which is at 51% of budget because the insurance premiums have been paid in full and the first of two Harbour long-term debt payments have been made.

The Harbour is trending on budget for the year with the seasonal mooring revenues being collected for the full year. The Building Department is trending well over-budget in revenues as the Town has seen a sharp increase in permit applications. May 2021 revenues are sitting over double of what the department had by May 2020. There is no indication that this trend will slow down in 2021.

E. Strategic Priorities

1. Communication and Engagement

We will enhance communications and engagement between Town Staff, Town residents and stakeholders

2. Organizational Excellence

We will continually seek out ways to improve the internal organization of Town Staff and the management of Town assets.

3. Community

We will protect and enhance the community feel and the character of the Town, while ensuring the responsible use of resources and restoration of nature.

4. Quality of Life

We will foster a high quality of life for full-time and part-time residents of all ages and stages, while welcoming visitors.

F. Environmental Impacts

None.

G. Financial Impacts

As per above.

H. In Consultation With

Kris Couture, Manager of Revenue
Sam Dinsmore, Deputy Treasurer/Manager of Accounting and Budgets
Mylene McDermid, Account Analyst
Serena Wilgress, Manager of Purchasing and Risk Management

I. Public Engagement

The topic of this Staff Report has not been subject to a Public Meeting and/or a Public Information Centre as neither a Public Meeting nor a Public Information Centre are required. Comments regarding this report should be submitted to Katherine Dabrowa, Budget Analyst at finance@thebluemountains.ca.

J. Attached

1. May 2021 Flash Report
2. May 2021 Budget Variance Report Tax Levy Summary
3. May 2021 Budget Variance Report Water and Wastewater Services Summary
4. May 2021 Budget Variance Report User Fee Summary
5. May 2021 Budget Variance Report Committees of Council Summaries
6. May 2021 Cheque Register

Respectfully submitted,

Katherine Dabrowa
Budget Analyst

Sam Dinsmore
Deputy Treasurer/Manager of Accounting & Budgets

Ruth Prince
Director Finance & Information Technology Services

Shawn Everitt
Chief Administrative Officer

For more information, please contact:
Katherine Dabrowa, Budget Analyst
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519-599-3131 extension 230

2021 Development Charges Collected

Month	2021 Monthly Actuals	2020 Monthly Actuals
January	\$ 109,765	\$ 35,614
February	\$ 237,728	\$ 427,208
March	\$ 823,462	\$ 169,895
April	\$ 685,324	\$ 1,359,545
May	\$ 397,703	\$ 243,132
June		\$ 1,899,813
July		\$ 1,357,672
August		\$ 1,048,707
September		\$ 393,596
October		\$ 710,839
November		\$ 502,535
December		\$ 1,279,423
Total	\$ 2,253,582	\$ 9,427,979

Reserve Fund	Reserve Fund Balance
General Government	\$ 127,966
Fire	\$ 886,164
Police	\$ 51,708
Parking & By-Law	\$ -211,000
Public Works	\$ 1,391,948
Roads and Related	\$ 9,371,468
Solid Waste	\$ 151,604
Parks and Recreation	\$ 2,993,287
Library	\$ 2,109,138
Water	\$ 7,343,716
Wastewater	\$ 3,849,866
Total	\$ 28,065,865

Estimated from the DC Background Study	\$ 8,169,227
2021 Year to Date Actual	\$ 2,253,582
2020 Year to Date Actual	\$ 2,235,394
Percent of Budget	27.6%

2021 Legal Fees

Month	2021 Monthly Actual	2021 Monthly Budget	Variance \$	Variance %	2021 YTD Actual	2021 YTD Budget	Variance \$	Variance %
January	\$ (2,473)	\$ 1,686	\$ (4,159)	-146.7%	\$ (2,473)	\$ 1,686	\$ (4,159)	-146.7%
February	\$ 6,122	\$ 7,179	\$ (1,057)	85.3%	\$ 3,649	\$ 8,865	\$ (5,216)	41.2%
March	\$ 23,159	\$ 14,315	\$ 8,844	161.8%	\$ 26,808	\$ 23,180	\$ 3,628	115.7%
April	\$ 6,307	\$ 14,212	\$ (7,904)	44.4%	\$ 33,115	\$ 37,392	\$ (4,277)	88.6%
May	\$ 32,650	\$ 14,010	\$ 18,640	233.1%	\$ 65,765	\$ 51,401	\$ 14,364	127.9%
June		\$ 13,656				\$ 65,057		
July		\$ 12,987				\$ 78,044		
August		\$ 14,846				\$ 92,890		
September		\$ 13,279				\$ 106,168		
October		\$ 18,268				\$ 124,436		
November		\$ 25,347				\$ 149,784		
December		\$ 59,001				\$ 208,785		
Total	\$ 65,765	\$ 208,785			\$ 65,765	\$ 208,785		

Department	2021 Actual	% of Total
CAO	\$ (1,350)	-2.1%
Integrity Commissioner	\$ 11,825	18.0%
Human Resources	\$ 1,237	1.9%
Legal Services	\$ 0	0.0%
By-law Services	\$ 0	0.0%
STA	\$ 594	0.9%
Operations	\$ 1,673	2.5%
DC Appeal	\$ 5,520	8.4%
Appeals to LPAT	\$ 27,488	41.8%
Planning	\$ 5,846	8.9%
Development Engineering	\$ 6,221	9.5%
Building	\$ 6,711	10.2%
Total	\$ 65,765	100.0%

	2021	2020
Annual Budget	\$ 208,785	\$ 225,000
Year to Date Actual	\$ 65,765	\$ 76,384
Year to Date Budget	\$ 51,401	n/a
Year to Date Budget to Actual	\$ 14,364	n/a
Percent of Budget	31.5%	33.9%

2021 Town Salaries and Benefits

Month	2021 Monthly Actual	2021 Monthly Budget	Variance \$	Variance %	2021 YTD Actual	2021 YTD Budget	Variance \$	Variance %
January	\$ 1,125,522	\$ 1,135,515	\$ (9,994)	99.1%	\$ 1,125,522	\$ 1,135,515	\$ (9,994)	99.1%
February	\$ 1,163,499	\$ 1,179,915	\$ (16,416)	98.6%	\$ 2,289,020	\$ 2,315,430	\$ (26,410)	98.9%
March	\$ 1,266,277	\$ 1,299,786	\$ (33,509)	97.4%	\$ 3,555,297	\$ 3,615,216	\$ (59,919)	98.3%
April	\$ 1,242,926	\$ 1,331,879	\$ (56,860)	95.6%	\$ 4,798,223	\$ 4,947,096	\$ (116,779)	97.6%
May	\$ 1,288,217	\$ 1,347,926	\$ (59,709)	95.6%	\$ 6,086,440	\$ 6,262,928	\$ (176,488)	97.2%
June		\$ 1,380,020				\$ 7,642,948		
July		\$ 1,432,367				\$ 9,075,315		
August		\$ 1,427,733				\$ 10,503,049		
September		\$ 1,421,030				\$ 11,924,079		
October		\$ 1,351,136				\$ 13,275,214		
November		\$ 1,325,787				\$ 14,601,002		
December		\$ 1,445,738				\$ 16,046,740		
Totals	\$ 6,086,440	\$ 16,046,740			\$ 6,086,440	\$ 16,046,740		

	2021	2020
Annual Budget	\$ 16,046,740	\$ 14,508,909
Year to Date Actual	\$ 6,086,440	\$ 5,616,416
Year to Date Budget	\$ 6,262,928	n/a
Year to Date Budget to Actual	\$ (176,488)	n/a
Percent of Budget	37.9%	38.7%

The Salaries and Benefits noted above represent all wages and health benefits for Town employees, including Taxation funded Departments, as well as Water, Wastewater, and the User Fee funded Departments (Harbour and Building).

The Salaries and Benefits also includes volunteer firefighters, overtime, as well as any allowances, such as travel and car allowances.

Salaries and Benefits are accrued each month to accurately represent the expenses during each month.

2021 Hydro Costs and Consumption

Month	2021 Monthly Consumption	2021 Monthly Actual	2020 Monthly Budget	Variance \$	Variance %	2021 YTD Actual	2021 YTD Budget	Variance \$	Variance %
January	514,701	\$ 81,421	\$ 93,689	\$ (12,268)	86.9%	\$ 81,421	\$ 93,689	\$ (12,268)	86.9%
February	541,777	\$ 91,763	\$ 93,873	\$ (2,110)	97.8%	\$ 173,184	\$ 187,562	\$ (14,378)	92.3%
March	499,847	\$ 78,562	\$ 87,127	\$ (8,564)	90.2%	\$ 251,747	\$ 274,689	\$ (22,942)	91.6%
April	422,110	\$ 63,293	\$ 75,577	\$ (12,285)	83.7%	\$ 315,039	\$ 350,266	\$ (35,227)	89.9%
May	540	\$ 69,499	\$ 75,307	\$ (5,808)	92.3%	\$ 384,538	\$ 425,573	\$ (41,034)	90.4%
June			\$ 76,437				\$ 502,010		
July			\$ 76,101				\$ 578,110		
August			\$ 73,059				\$ 651,169		
September			\$ 76,972				\$ 728,141		
October			\$ 78,055				\$ 806,196		
November			\$ 80,870				\$ 887,067		
December			\$ 87,933				\$ 975,000		
Totals	1,978,975	\$ 384,538	\$ 975,000			\$ 384,538	\$ 975,000		

	2021	2020
Annual Budget	\$ 975,000	\$ 1,022,079
Year to Date Actual	\$ 384,538	\$ 432,287
Year to Date Budget	\$ 425,573	n/a
Year to Date Budget to Actual	\$ (41,034)	n/a
Percent of Budget	39.4%	42.3%

The above chart includes the hydro costs for all Town facilities, including streetlights. Staff continue to be conscious about energy consumption; however, certain Town facilities require large uses of hydro to operate, including the water and wastewater plants. The \$975,000 hydro budget for 2021 includes \$430,000 for the Wastewater Plants and its pumping and lift stations, as well as \$265,000 for the Water Plant, reservoirs, and water distribution.

The Hydro Bills for May have been accrued, as the Town has not received most of the Hydro bills for May as of the time of writing this report.

2021 Covid 19 Expenses

	May	YTD Cost
Expenses		
Salaries and Benefits	\$ 13,385	\$ 69,008
Operating Expenses	\$ 0	\$ 7,687
Communications	\$ 0	\$ 1,577
Purchased Services	\$ 3,816	\$ 8,987
Health and Safety	\$ 0	\$ 1,176
Personnel	\$ 22	\$ 22
Vehicle Expenses	\$ 607	\$ 19,749
IT Expenses	\$ 0	\$ 0
Community Grants	\$ 0	\$ 6,000
Total Expenses	\$ 17,831	\$ 114,207
Transfers		
Interfunctional Transfers	\$ 2,046	\$ 18,928
Total Transfers	\$ 2,046	\$ 18,928
Total Transfers & Expenses	\$ 19,877	\$ 133,134

	May	YTD Revenues
Revenue		
Provincial Grants	\$ 0	\$ 173,262
Municipal Grants	\$ 0	\$ 0
External Revenue	\$ 0	\$ 0
Grants & Donations	\$ 0	\$ 0
Total Revenue	\$ 0	\$ 173,262

	May	YTD Lost Revenues
Lost Revenues		
BVCC	\$ 6,850	\$ 87,500
Small Halls	\$ 520	\$ 3,540
Penalty and Interest	\$ 28,390	\$ 65,110
Total Revenue	\$ 35,760	\$ 156,150

The above charts summarize the Town's 2021 expenses, revenues and lost revenues related to Covid-19 to date. Additional details regarding these figures are noted on the following page.

Expenses

Salaries and Benefits expenses include By-law and BVCC staff that have been specifically hired due to Covid-19. Operating expenses consist of no-parking signs, related hardware and privy rentals. Communications consists of Advertising.

Health and Safety Expenses are made up of purchases of hand sanitizer, face masks, gloves, and sanitizing wipes and Purchased Services is made up of video development, shop local campaign expenses, Apple Pie Trail promotions, and some winter trail grooming expenses.

Vehicle Expenses includes fuel for the additional vehicles that the Town has leased for the By-law Department due to Covid-19, as well as expenses for the Georgian Trail Grooming, such as fuel.

Community Grants are grants distributed to community organizations to help with relief due to the pandemic from the Donations that were received from the community.

Transfers

Interfunctional Transfers includes any staff time committed to Covid-19 tasks. This is not an additional expense item, but staff time that has already been included in the 2021 Proposed Budget.

Staff Salaries and Benefits for additional hires related to Covid-19 are reported in the Salaries and Benefits category and are not included here.

Revenue

Provincial Grants are made up of the Safe Ontario Safe Restart Program – Phase 2 funding as well as the 2021 COVID-19 Recovery Funding.

By-law fines have not been included in this chart; however, 251 tickets were issued in May at a value of \$9,824.

Lost Revenue

Due to the provincial shutdowns throughout much of the first half of 2021, the Town has lost significant revenues. The Beaver Valley Community Centre and Small Halls (Craigleith Community Centre and Ravenna Hall) have been affected by these shutdowns.

Penalty and Interest has been waived for April, May and June.

2021 Grants

Grant	2021 Funding Received	Total 2021 Grant	2020 Funding Received
Municipal Modernization Fund	\$ 0	\$ 0	\$ 40,000
L.E. Shore Memorial Library	\$ 0	\$ 0	\$ 77,871
Stewardship	\$ 36,009	\$ 151,755	\$ 159,451
Gas Tax	\$ 222,798	\$ 436,799	\$ 213,122
Ontario Community Infrastructure Fund	\$ 152,153	\$ 912,915	\$ 912,915
Ontario Municipal Partnership Fund	\$ 648,000	\$ 1,299,600	\$ 1,299,800
O.P.P Ride Program	\$ 0	\$ 0	\$ 8,773
O.P.P Proceeds of Crime Grant	\$ 100,000	\$ 300,000	\$ 0
County of Grey – Community Improvement Plan	\$ 20,000	\$ 20,000	\$ 20,000
Ontario Safe Restart Program – Phase 1	\$ 0	\$ 0	\$ 493,500
Ontario Safe Restart Program – Phase 2	\$ 99,000	\$ 99,000	\$ 385,000
2021 COVID-19 Recovery Funding	\$ 74,262	\$ 148,523	\$ 0
Clean Water & Wastewater Fund–Infrastructure Ontario	\$ 0	\$ 0	\$ 64,007
Community, Culture & Recreation Infrastructure Grant	\$ 0	\$ 1,260,359	\$ 0
Total	\$ 1,352,222	\$ 4,628,951	\$ 3,674,439

The Stewardship Grant funds 50% of the net costs of the Blue Box Program by making payments to municipalities on a quarterly basis. The Town will receive \$151,755 in funding in 2021. This funding is determined by the Resource Productivity and Recovery Authority.

The Town receives Federal Gas Tax annually that can be used against the cost of operating or capital programs that meet the criteria as set out by the Association of Municipalities of Ontario (AMO).

The Ontario Community Infrastructure Fund (OCIF) Grant is being used for the Thornbury West Road Reconstruction (combination of Elma Street and Alice Street and Victoria Street and Louisa Street Reconstruction Projects).

The Ontario Municipal Partnership Fund (OMPF) is the Province's main transfer payment to municipalities and is automatically calculated by the Province. The Town's annual budget reflects the funding amount that the Town will receive through the OMPF each year.

The Ontario Safe Restart Program – Phase 2, in partnership with the federal government, provides 48 of the hardest hit municipalities by Covid-19 with additional 2020 funding, as well as providing all 444 of Ontario's municipalities with 2021 funding to help address municipal operating pressures related to the COVID-19 pandemic.

The 2021 COVID -19 Recovery Funding provides Ontario's municipalities with funding to help municipalities respond to the ongoing and unprecedented operating pressures from COVID-19. This

funding is based on the proportion of COVID-19 cases in our Public Health Unit, for the period of January 1, 2021 to February 18, 2021.

The Community, Culture, and Recreation Infrastructure Grant – With funding from both the Provincial and Federal Governments, this grant will be used to revitalize the facilities at the Beaver Valley Community Centre.

2021 Long-Term Debt Payments

Debt	Principal	Interest	Annual Payments	Principal Balance
Town Hall	\$ 0	\$ 0	\$ 255,735	\$ 1,551,662
OPP Station	\$ 0	\$ 0	\$ 37,375	\$ 472,863
Water Reservoir	\$ 40,000	\$ 1,848	\$ 123,955	\$ 840,000
Harbour Docks/Dredging	\$ 20,400	\$ 1,435	\$ 56,845	\$ 489,592
Total	\$ 60,400	\$ 3,283	\$ 473,910	\$ 3,354,116

The Town Hall Facility loan was taken out in 2012 for \$3,300,000 at a 2% interest rate. The final payment will be made in June 2027.

The OPP Station loan was taken out in 2013 for \$614,000 at a 3.58% interest rate. The final payment will be made in 2037.

The Thornbury Water Reservoir loan was taken out in 2006 for \$2,000,000 at an interest rate of 5.045%. Final payment will be made in 2031.

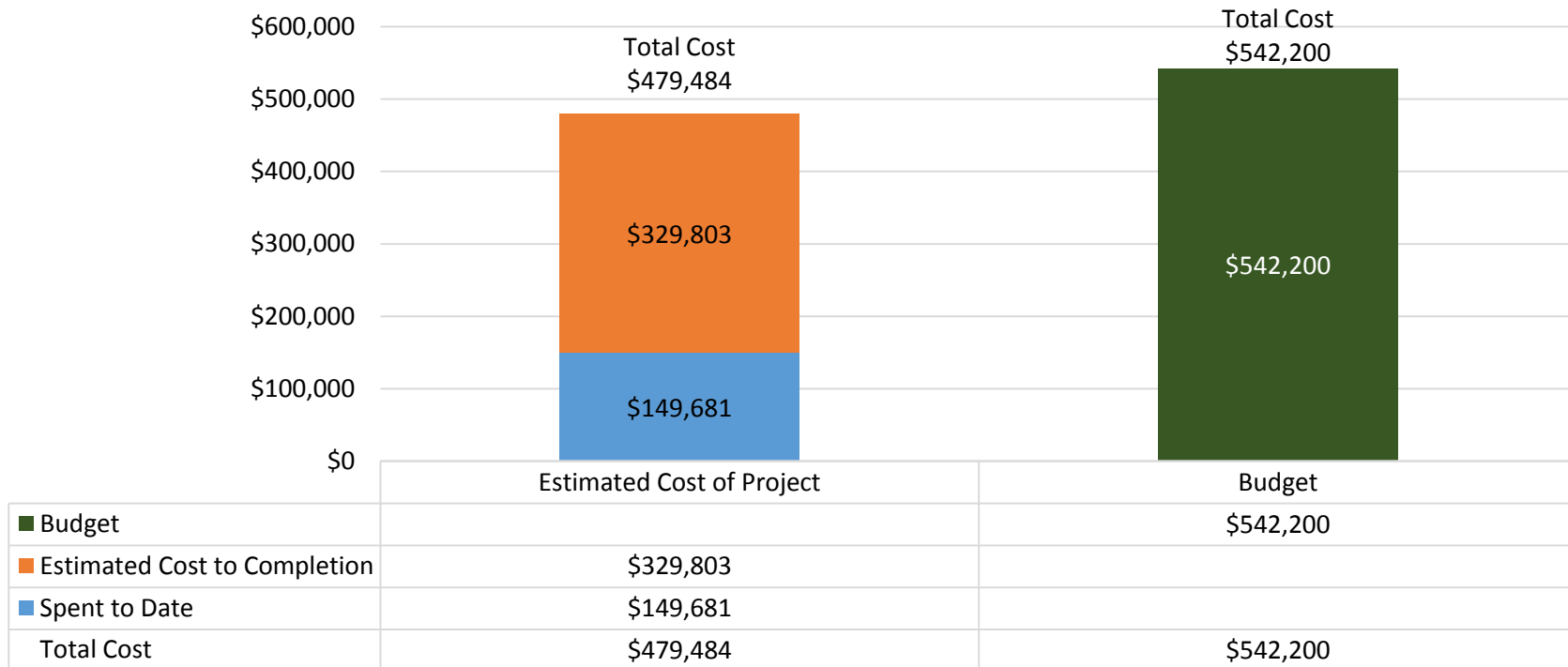
The Harbour Docks and Dredging loan was taken out in 2018 for \$612,000 at an interest rate of 3.21%. Final payment will be made in 2033.

Blue Mountains Attainable Housing Loan

	May	Total
Principal Balance	\$ 0	\$ 100,000
Interest Charge	\$ 254	\$ 1,827
Payments	\$ 0	\$ 0
Total Balance	\$ 254	\$ 101,827

The Blue Mountains Attainable Housing Loan was issued on October 20, 2020 for \$100,000 at an interest rate of 2.99%.

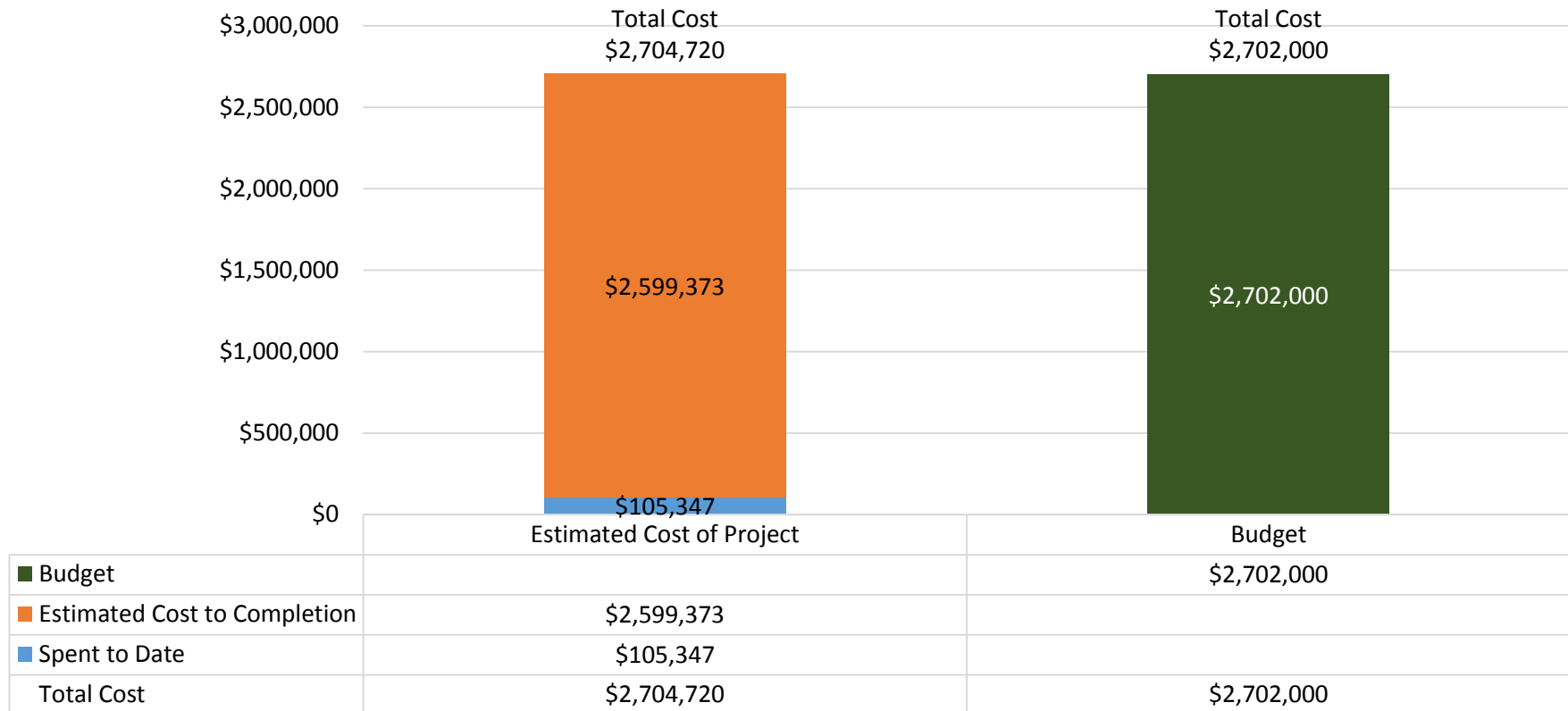
Thornbury Pier Resurfacing



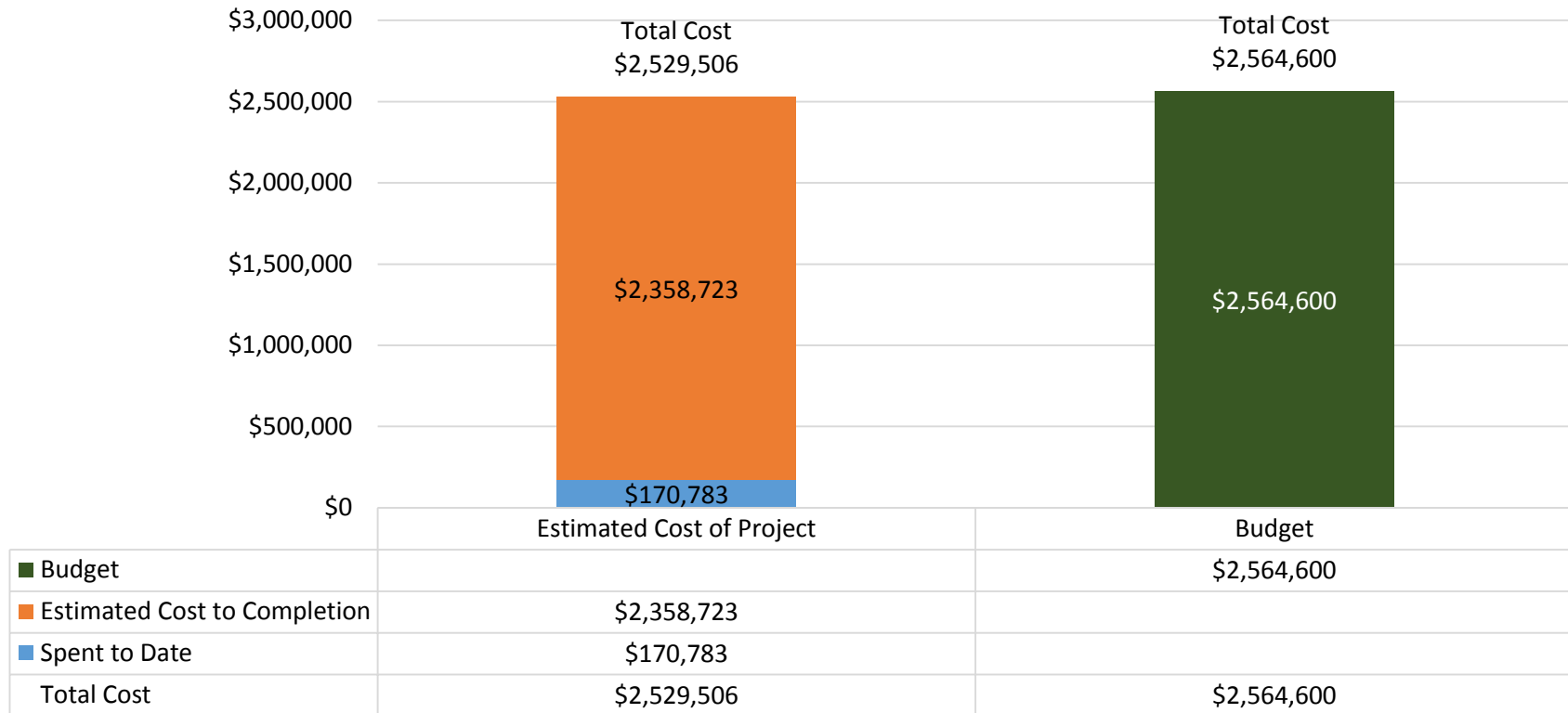
The construction portion of the project came in over budget and Staff Report CSOPS.21.012 increased the budget to the required amount.

[illegible]

Peel Street Reconstruction

[illegible]

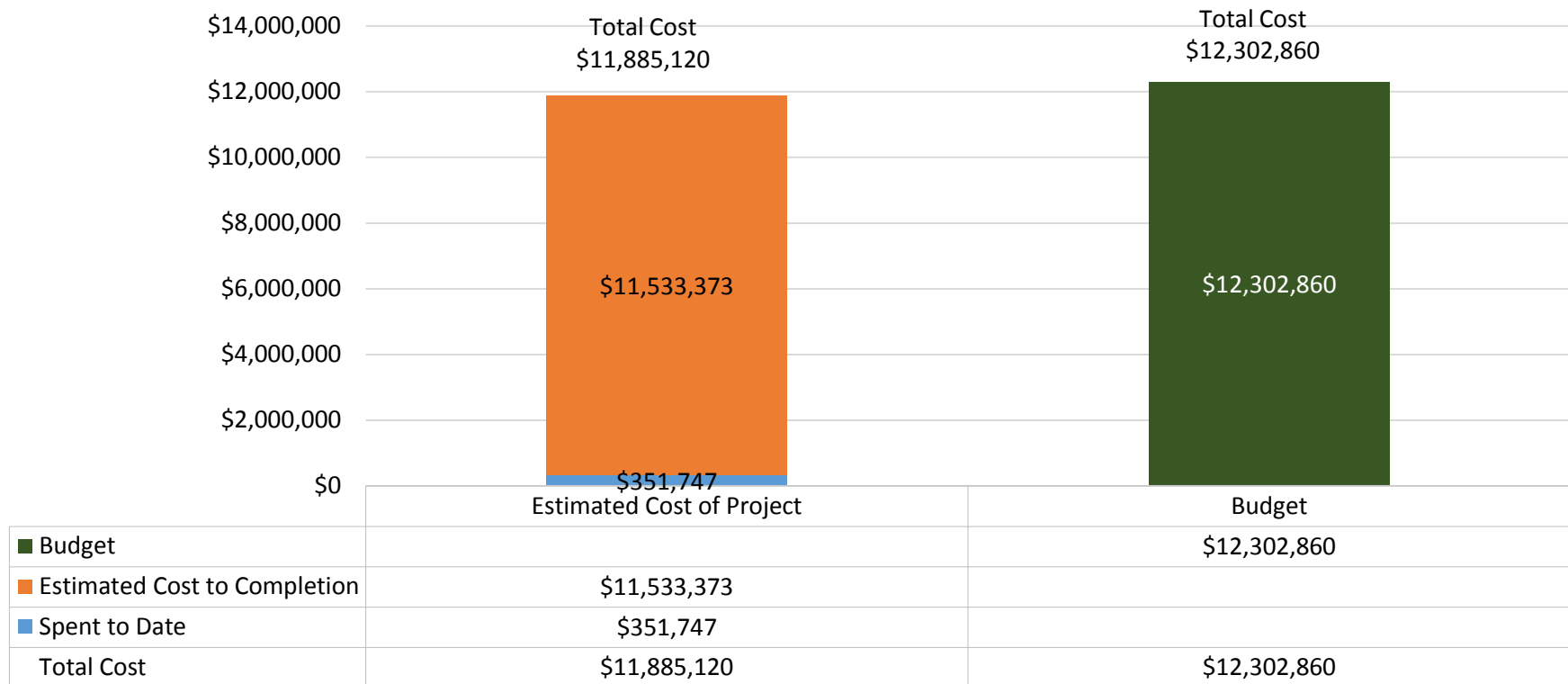
Price's Subdivision Wastewater Extensions



Staff have combined both the Wastewater Servicing Project and the Drainage Improvement Project with an increased budget as per Staff Report CSOPS.21.028.

[illegible]

Thornbury Road Improvement Project Phase 1



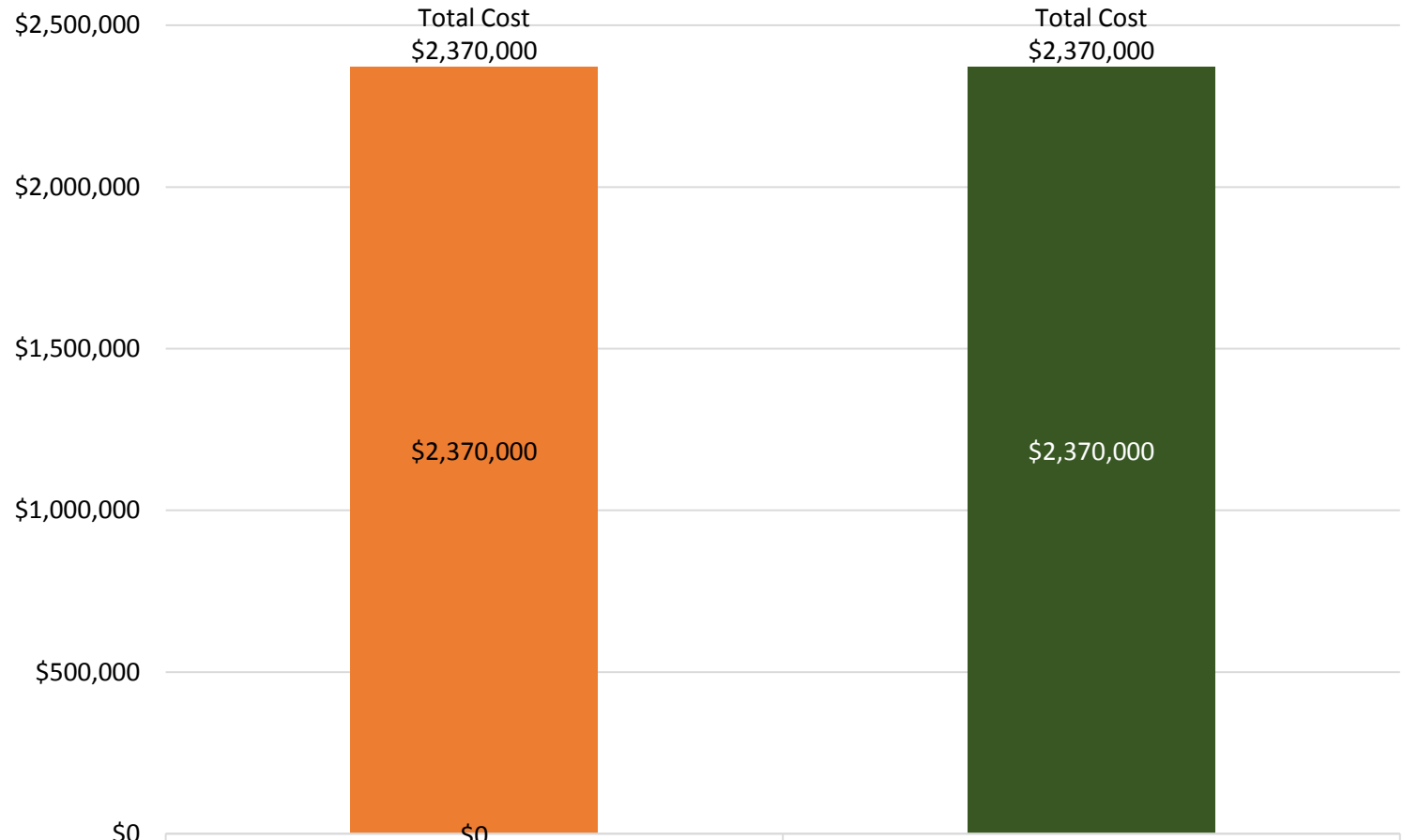
The preliminary engineering and final design portions of the project came in under-budget and the total project is forecasting to be under-budget.

[illegible]

	Estimated Cost of Project	Budget
Budget		\$2,210,000
Estimated Cost to Completion	\$2,210,000	
Spent to Date	\$0	
Total Cost	\$2,210,000	\$2,210,000

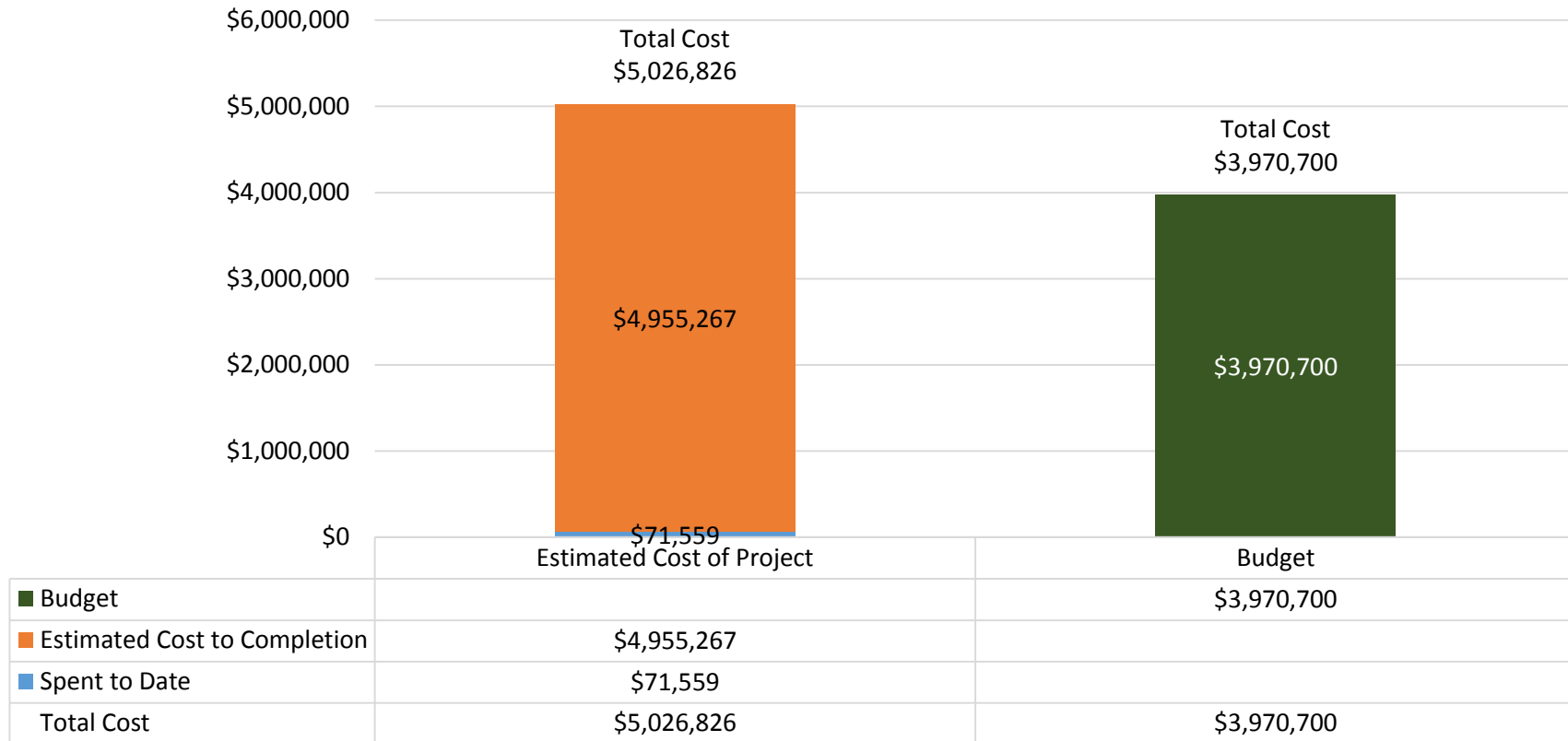
[illegible]

Jozo Weider Boulevard Phase 3



	Estimated Cost of Project	Budget
■ Budget		\$2,370,000
■ Estimated Cost to Completion	\$2,370,000	
■ Spent to Date	\$0	
Total Cost	\$2,370,000	\$2,370,000

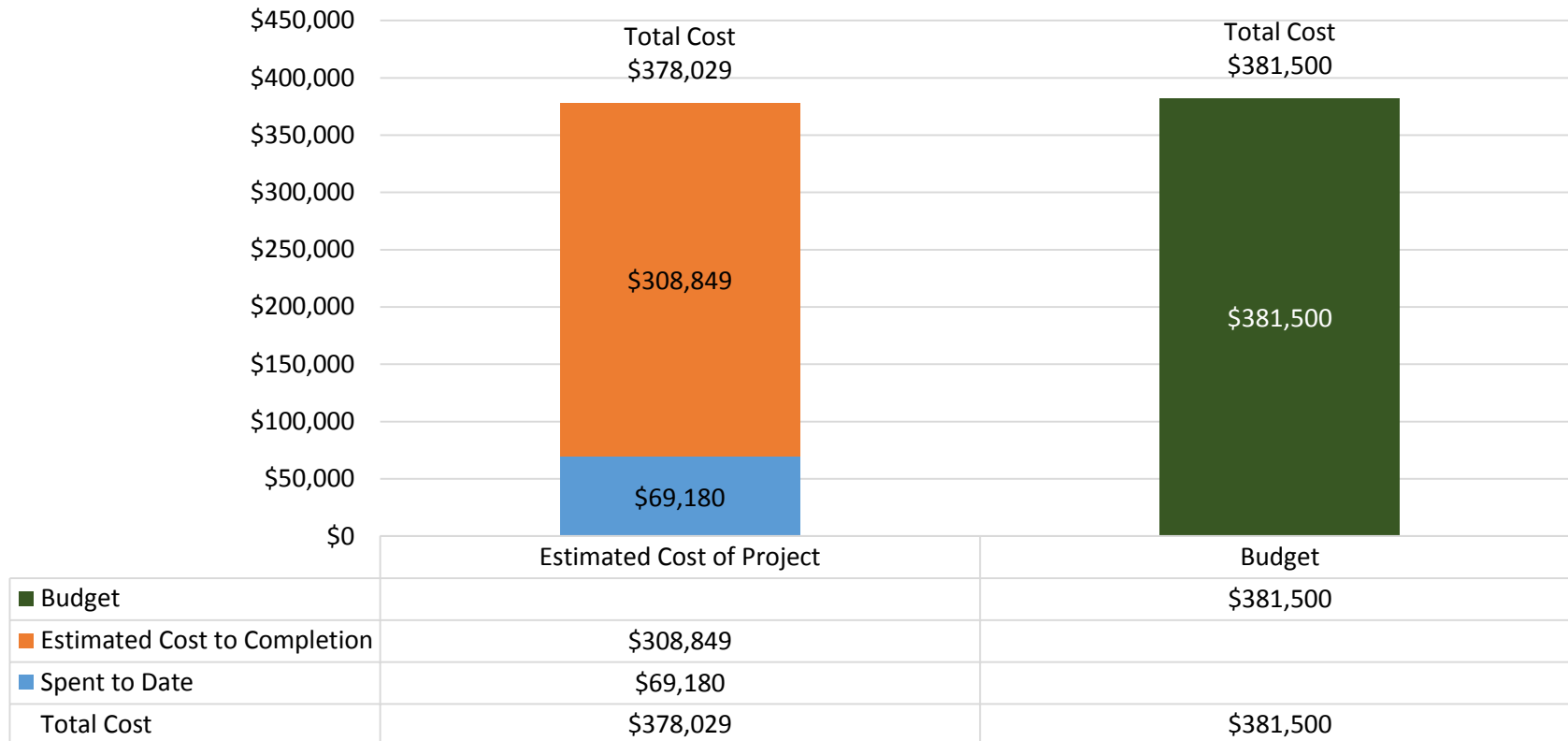
Tyrolean Village Watermain Replacement and Wastewater Extension



Engineer's estimate is higher than construction budget.

[illegible]

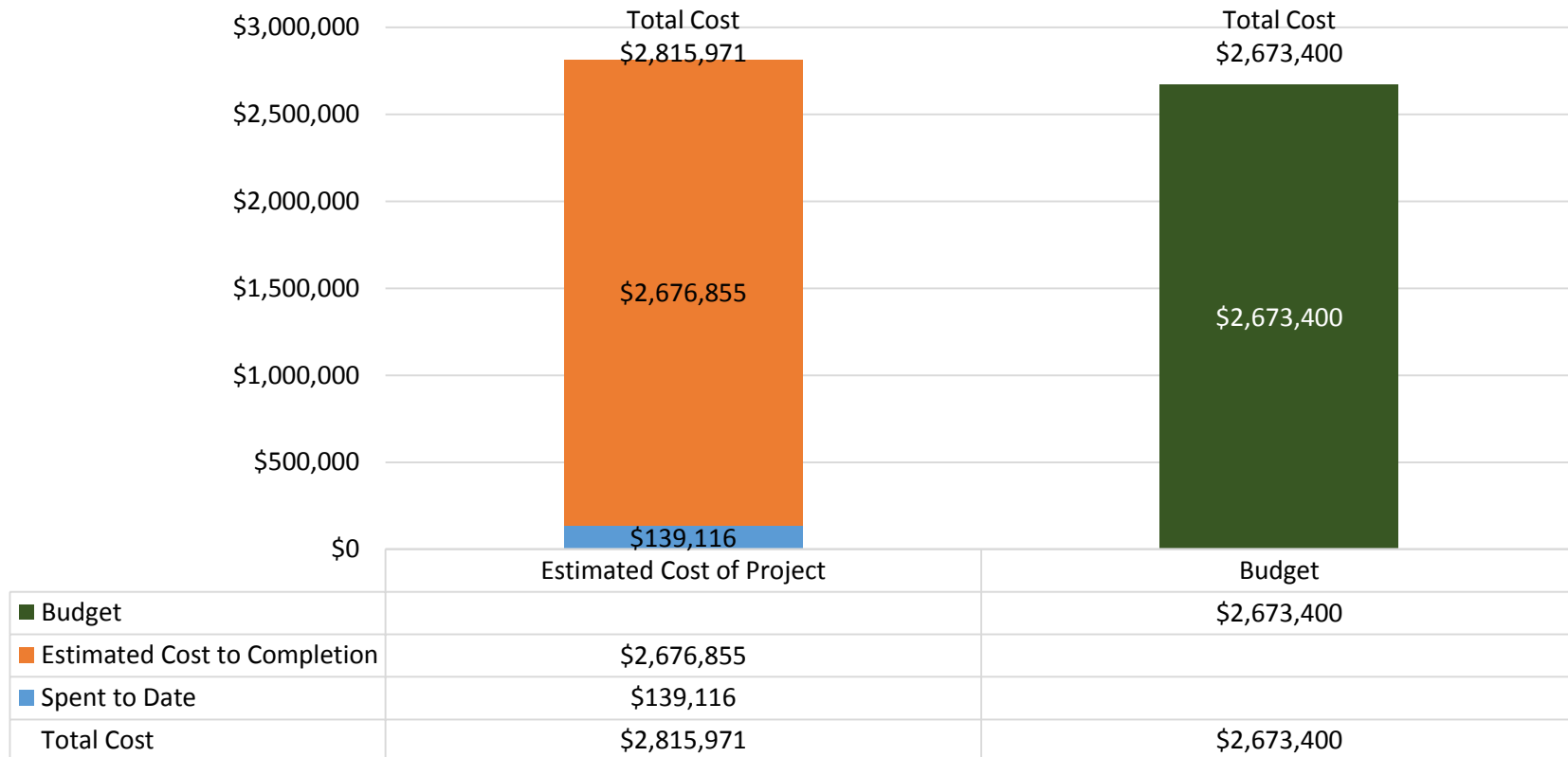
Harbour Fuel Storage Delivery



The budget for this project has been increased as per Staff Report CSOPS.21.017.

[illegible]

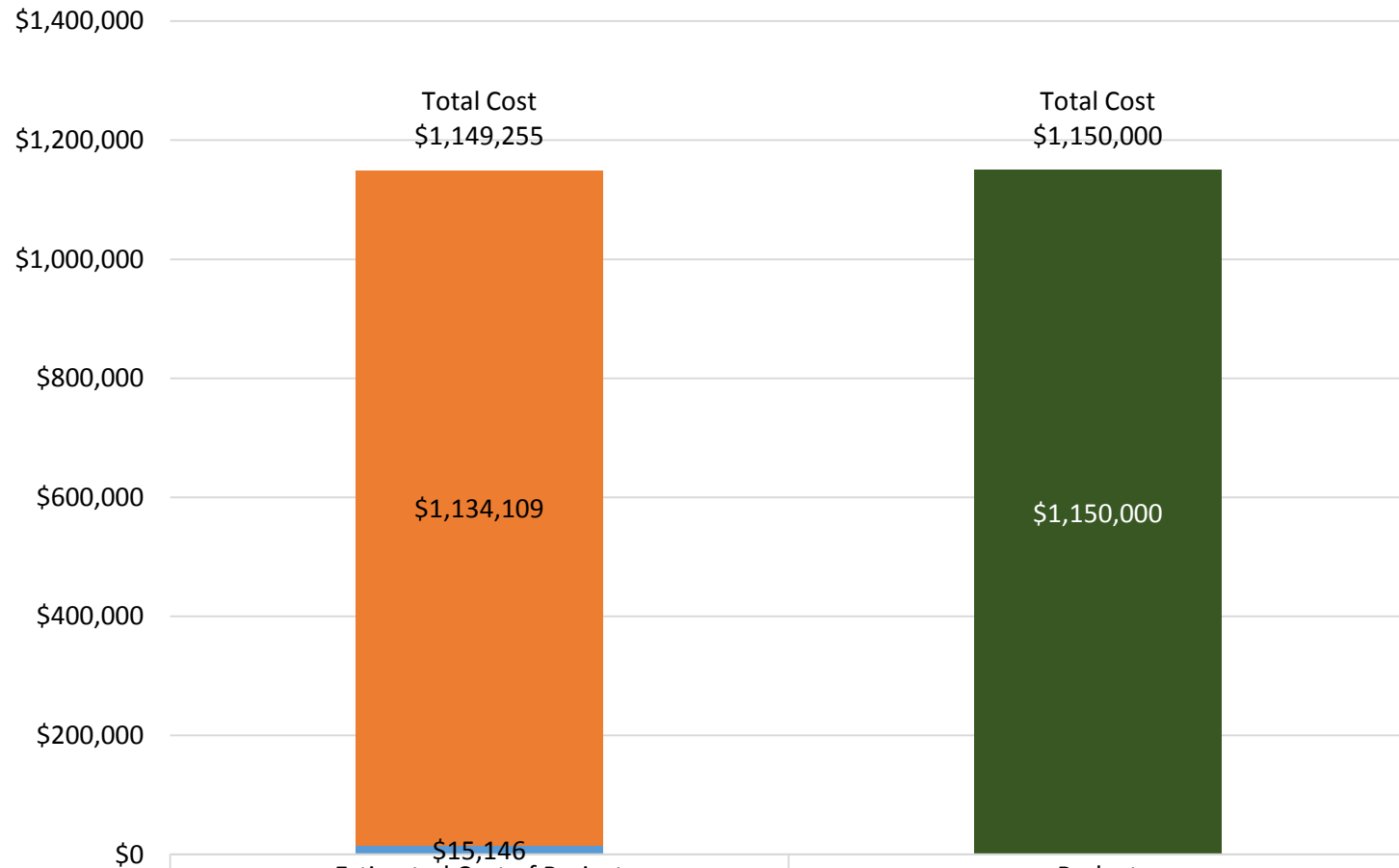
Substandard Watermain Replacement



Phase 1 of construction has been awarded and came in over-budget

[illegible]

Shoreline Stabilization

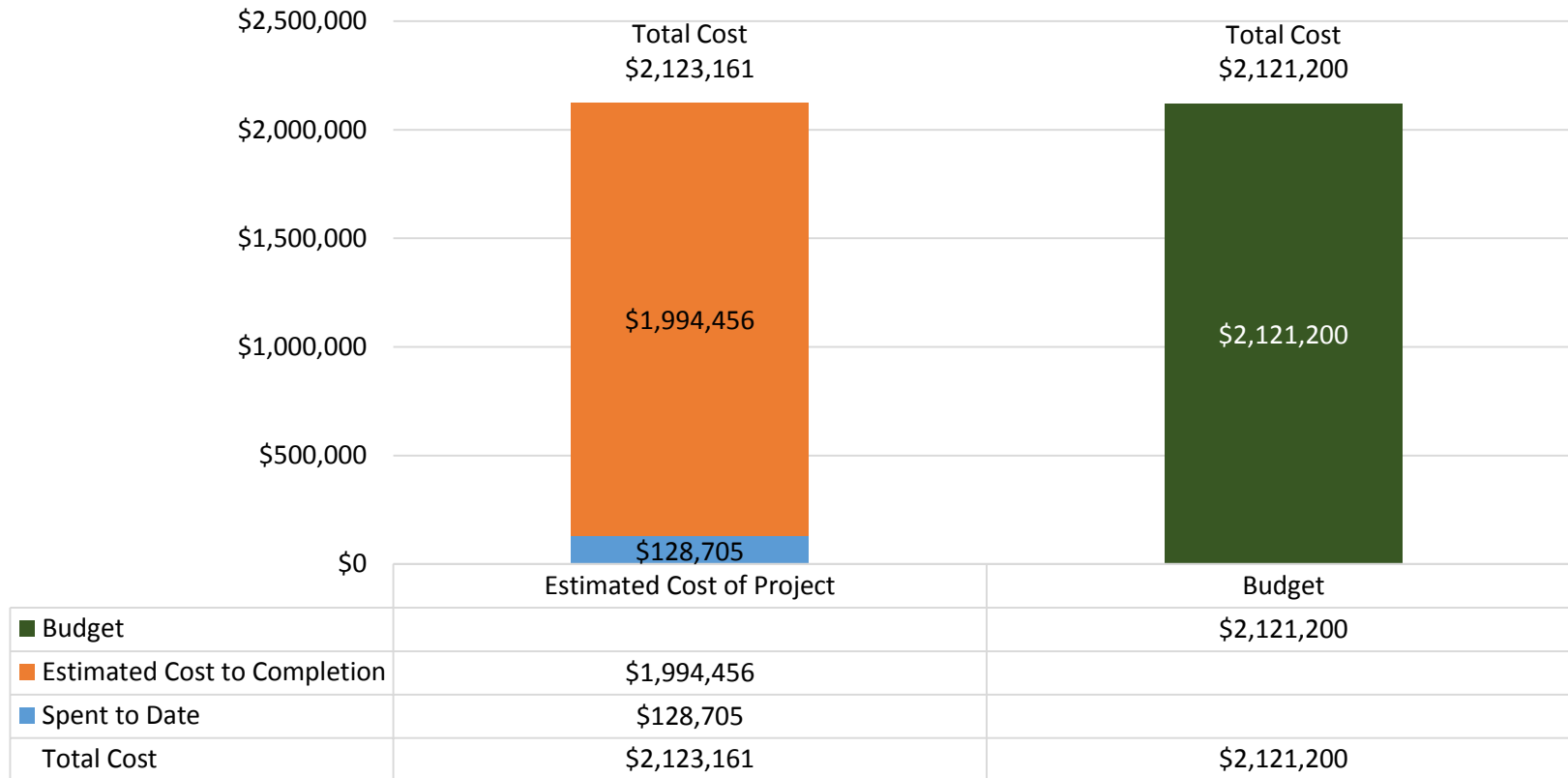


	Estimated Cost of Project	Budget
■ Budget		\$1,150,000
■ Estimated Cost to Completion	\$1,134,109	
■ Spent to Date	\$15,146	
Total Cost	\$1,149,255	\$1,150,000

	Estimated Cost of Project	Budget
Total Cost	\$11,565,467	\$8,829,200
Cost to Completion	\$11,414,746	\$8,829,200
	\$150,721	
	\$11,565,467	\$8,829,200

[illegible]

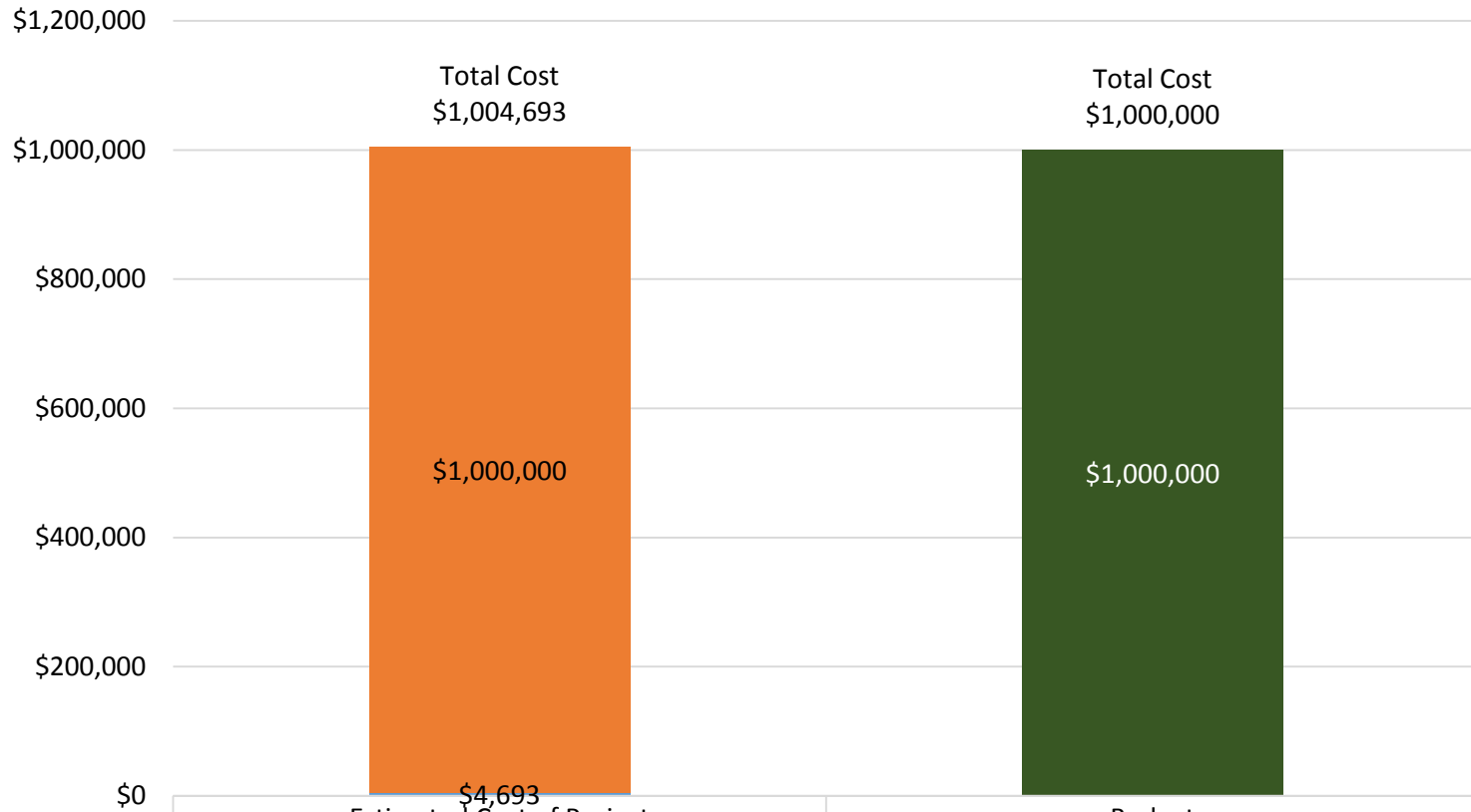
Water Pressure Zone 4C Distribution Improvements



Forecasting over-budget due to internal communication costs

[illegible]

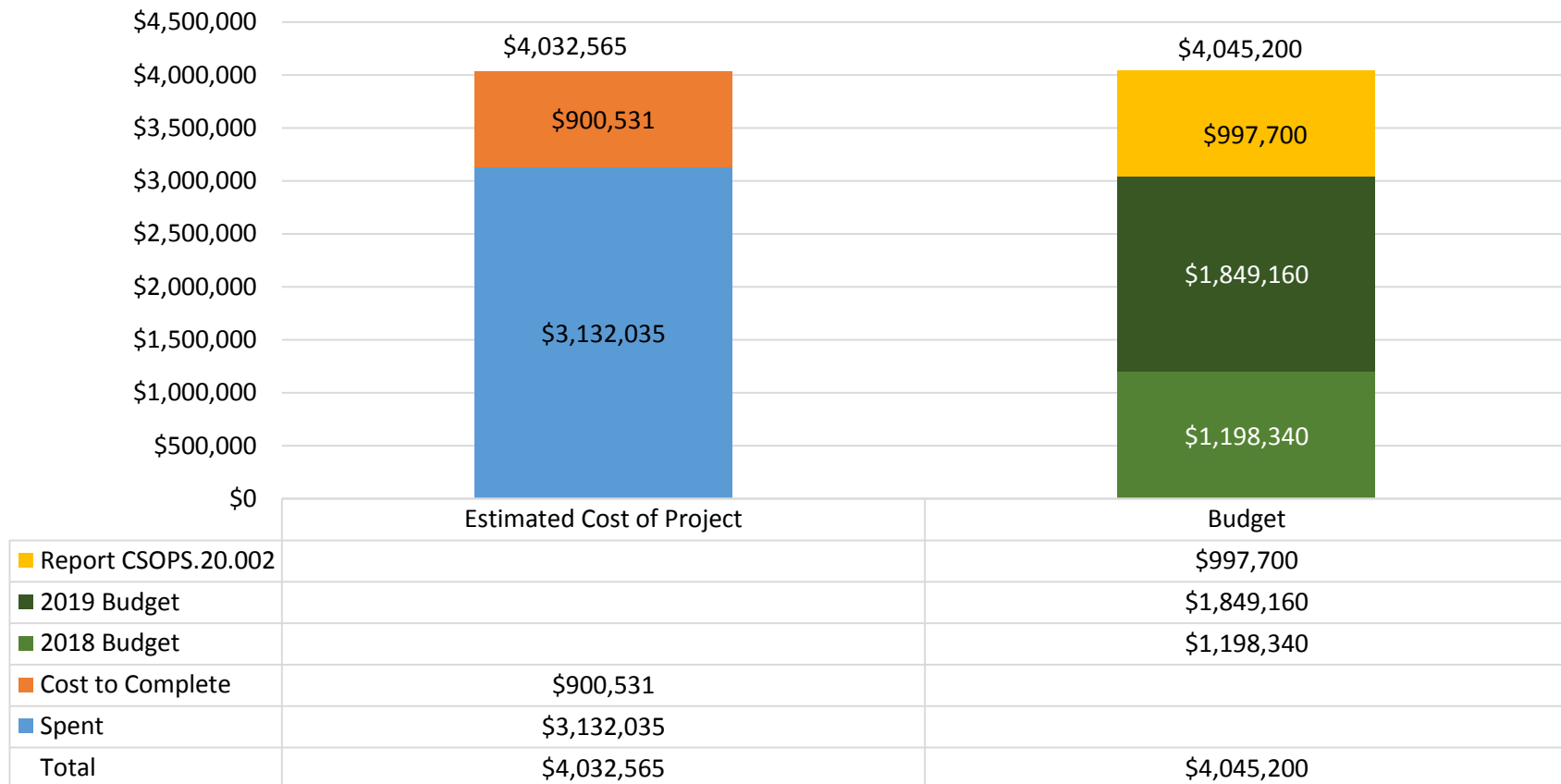
Mountain Drive Booster Pumping Station Relocation



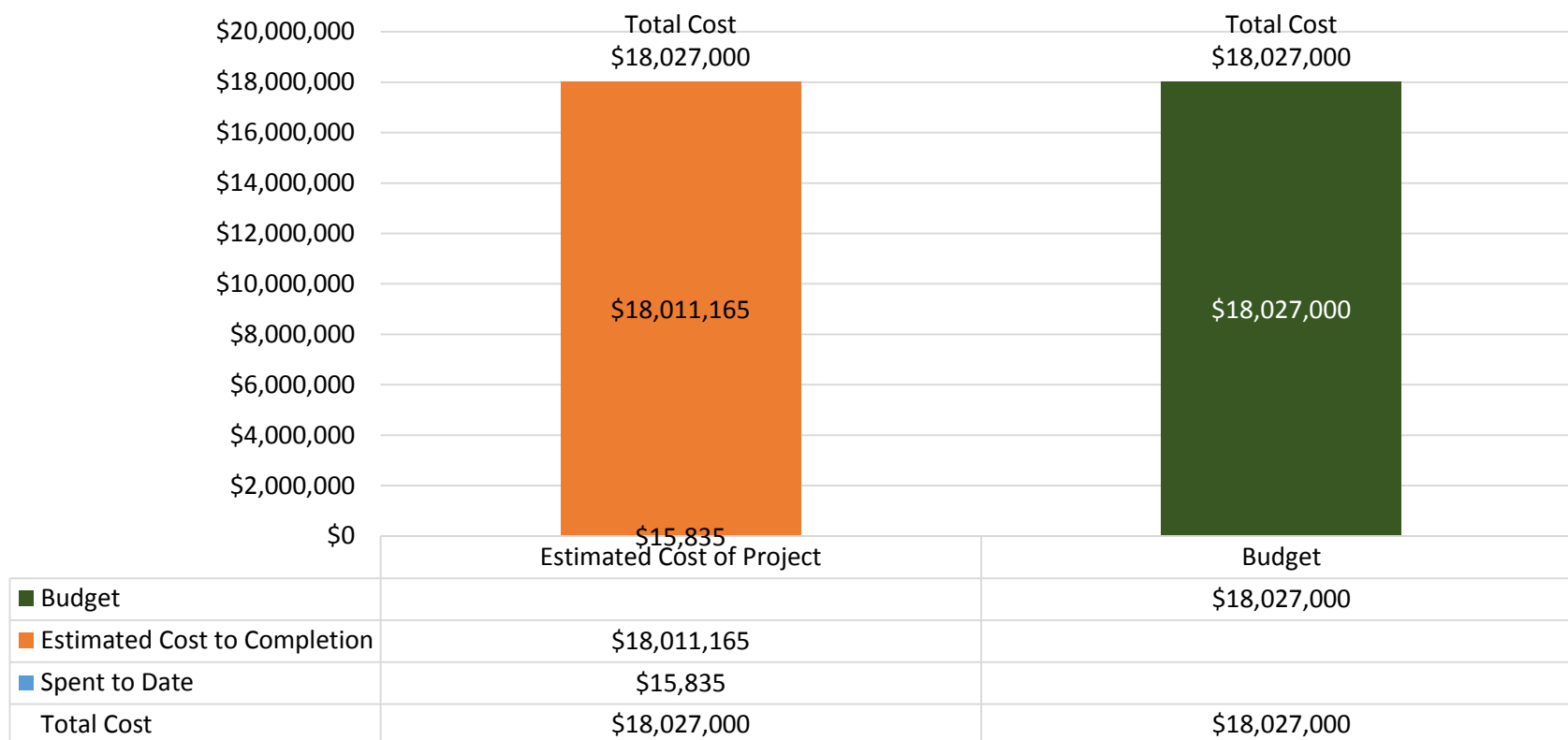
	Estimated Cost of Project	Budget
■ Budget		\$1,000,000
■ Estimated Cost to Completion	\$1,000,000	
■ Spent to Date	\$4,693	
Total Cost	\$1,004,693	\$1,000,000

This project is forecasting slightly over-budget due to internal salaries and benefits.
There is no Project Timeline included with this project, as it is a County-run project.

Thornbury Wastewater Treatment Plant Headworks

[illegible]

Thornbury Wastewater Treatment Plan Expansion



This project will be completed in two phases. Schedules for both phases have been included in the table below, however, Phase Two construction will go passed Q4 of 2023.

[illegible]

Craigleith Main Sewage Pumping Station Upgrades



Craigleith Wastewater Treatment Plant Blower Replacement



Capital Projects Summary

Website Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager Communications & Economic Development	\$88,043	\$21,957	\$110,000	\$110,000	\$0	2020

Corporate AVL System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$0	\$40,000	\$40,000	\$40,000	\$0	2021

Document Management System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Software Contract Position/Clerk	\$0	\$270,000	\$270,000	\$270,000	\$0	2021

Sewage Pumping Station Security Systems

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of IT/Wastewater Supervisor	\$906	\$99,094	\$100,000	\$100,000	\$0	2021

Video Surveillance Systems

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$46,810	\$0	\$46,810	\$46,000	-\$810	2020

Variance is due to Non-Recoverable HST

Asset Management Mobile Infrastructure

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$42,215	\$32,785	\$75,000	\$75,000	\$0	2020

Annual IT Hardware Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$232,339	\$91,661	\$324,000	\$324,000	\$0	2021

Communication Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$120,610	\$79,390	\$200,000	\$200,000	\$0	2017

CityView Web Portal and Virtual City Hall

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Software Contract Position	\$250,494	\$69,592	\$320,087	\$315,000	-\$5,087	2020

Variance is due to Non-Recoverable HST

Phone System Upgrade

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$39,304	\$20,696	\$60,000	\$60,000	\$0	2020

Project is complete

Vehicle Replacement (2021)

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facility and Fleet	\$465,810	\$1,355,000	\$1,820,810	\$1,815,000	-\$5,810	2020/2021

Variance is due to Non-Recoverable HST on the 2020 purchase

Craigleith Area Multi-Use Operation Facility

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Contract Coordinator	\$2,544	\$247,456	\$250,000	\$250,000	\$0	2021

Napier Street Demolition

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
CAO	\$0	\$25,000	\$25,000	\$25,000	\$0	2021

Annual Fire and Rescue Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Fire Chief	\$18,635	\$69,365	\$88,000	\$88,000	\$0	2021

Back-up Generators

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Fire Chief	\$23,801	\$146,199	\$170,000	\$170,000	\$0	2019

Parks and Trails Equipment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$23,755	\$0	\$23,755	\$26,000	\$2,245	2021

Project is complete

Little River Park Enhancements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$0	\$200,000	\$200,000	\$200,000	\$0	2021

Moreau Park Pavilion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$3,867	\$326,133	\$330,000	\$330,000	\$0	2021

Craigleith Off Leash Dog Park

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$0	\$25,000	\$25,000	\$25,000	\$0	2021

Parks and Trail Signage

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$24,508	\$27,492	\$52,000	\$52,000	\$0	2019/2020/2021

Park Ops Centre Overhead Doors

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$7,698	\$0	\$7,698	\$10,000	\$2,302	2021

Project is complete

Metcalf Rock Parking Expansion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director Community Services	\$0	\$103,000	\$103,000	\$103,000	\$0	2020

Outdoor Pickleball Court

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$137,590	\$12,000	\$149,590	\$150,000	\$410	2019

Sprinkler System Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facilities, BVCC, and Tomahawk	\$0	\$24,000	\$24,000	\$24,000	\$0	2020

LE Shore Story Tower Works

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facility and Fleet	\$0	\$20,000	\$20,000	\$20,000	\$0	2021

LE Shore Security System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facilities, BVCC, and Tomahawk	\$5,485	\$10,515	\$16,000	\$16,000	\$0	2020

Project is complete

Town Hall HVAC

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$13,992	\$11,008	\$25,000	\$25,000	\$0	2020

Drake's Path Wastewater Extension

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Engineering Design Technologist	\$109,970	\$870,000	\$979,970	\$454,600	-\$525,370	2019

Variance includes Engineering consultants' revised construction estimate.

Water and Wastewater Electrical System Protection

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Project Coordinator	\$391,349	\$50,000	\$441,349	\$480,700	\$39,351	2019

Water and Wastewater Energy Efficiencies

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Solid Waste and Special Projects	\$9,355	\$190,645	\$200,000	\$200,000	\$0	2019

Roads and Drainage Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Roads and Drainage	\$636,130	\$80,000	\$716,130	\$725,000	\$8,870	2021

Traffic Counters

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Transportation Master Plan Coordinator	\$0	\$200,000	\$200,000	\$200,000	\$0	2021

Surface Treatment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Roads and Drainage	\$368,272	\$0	\$368,272	\$370,000	\$1,728	2021

Grey Highlands Townline Road Work

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Roads and Drainage	\$0	\$100,000	\$100,000	\$100,000	\$0	2021

Ravenna Yard Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Roads and Drainage Foreman	\$131,410	\$43,590	\$175,000	\$175,000	\$0	2019

Arthur Street Parking Lot

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Engineering Design Technologist	\$97,501	\$360,000	\$457,501	\$410,000	-\$47,501	2021
The engineer for this project came in over-budget						

Attenuation Zones

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Sustainability and Solid Waste	\$0	\$156,000	\$156,000	\$156,000	\$0	2021

Site Design and Diversion Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Sustainability and Solid Waste	\$0	\$40,000	\$40,000	\$40,000	\$0	2021

Peaks Meadow Development

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Development Engineering	\$25,625	\$450,587	\$476,212	\$476,212	\$0	N/A

Ridge Estates Development

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Development Engineering	\$70,987	\$389,422	\$460,409	\$460,409	\$0	N/A

BMPL Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
BMPL CEO	\$203	\$10,797	\$11,000	\$11,000	\$0	2021

BMPL Books and Collections

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
BMPL CEO	\$18,693	\$35,807	\$54,500	\$54,500	\$0	2021

BMPL Furniture Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
BMPL CEO	\$335	\$66,665	\$67,000	\$67,000	\$0	2021

Thornbury Harbour Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$0	\$35,000	\$35,000	\$35,000	\$0	2021

Water Distribution System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$18,870	\$291,130	\$310,000	\$310,000	\$0	2021

WTP Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$196,134	\$243,866	\$440,000	\$440,000	\$0	2021

Eastside Water Storage and Supply EA

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$349,542	\$20,000	\$369,542	\$520,000	\$150,458	2021

Happy Valley Booster Station Repairs

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$14,668	\$41,332	\$56,000	\$56,000	\$0	2020

Flow Meter Installation

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Wastewater Supervisor	\$0	\$245,000	\$245,000	\$245,000	\$0	2021

Collection System Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Wastewater Supervisor	\$214,830	\$530,170	\$745,000	\$745,000	\$0	2021

CWWTP Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$0	\$200,000	\$200,000	\$200,000	\$0	2021

Peel Street SPS Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$156,205	\$546,700	\$702,905	\$621,300	-\$81,605	2019

Integrated Community Sustainability Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Sustainability and Solid Waste	\$99,404	\$0	\$99,404	\$100,000	\$596	2020

\$15,261 of Communications included in contract with consultant

Transportation Master Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Transportation Master Plan Project Coordinator	\$357,031	\$216,454	\$573,485	\$745,000	\$171,515	2020

\$49,002 of Communications included in contract with consultant

Leisure Activity Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$66,998	\$15,000	\$81,998	\$87,849	\$5,851	2020

\$7,632 of Communications included in contract with consultant

Density Intensification Study

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Community Planning	\$25,440	\$0	\$25,440	\$25,000	-\$440	2020

Drainage Master Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Project Coordinator	\$546,300	\$25,000	\$571,300	\$650,000	\$78,700	2020

Variance is due to Non-Recoverable HST

Compensation Review

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Human Resources	\$0	\$55,000	\$55,000	\$55,000	\$0	2021

Community Design Standards

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Planning 3-Year Contract	\$0	\$65,000	\$65,000	\$65,000	\$0	2021

Development Charges Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Deputy Treasurer/Manager of Accounting & Budgets	\$0	\$100,000	\$100,000	\$100,000	\$0	2021

Multi-Use Community Hub Feasibility Study

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$0	\$140,000	\$140,000	\$140,000	\$0	2021

Fire Master Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Fire Chief	\$0	\$150,000	\$150,000	\$150,000	\$0	2021

Long Point Roads Sewer and Lift Station EA

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Water and Wastewater	\$0	\$385,000	\$385,000	\$385,000	\$0	2021

Official Plan Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Community Planning	\$0	\$410,000	\$410,000	\$410,000	\$0	2021

2021 Revenues

Revenue Stream	Year to Date	Percent Collected	Year to Date	Percent Collected
	2021		2020	
Fire Revenues	\$ 7,712	7%	\$ 1,710	5%
Parking Fines	\$ 31,464	35%	\$ 30,504	34%
Landfill	\$ 145,256	31%	\$ 124,704	16%
Paid Parking	\$ 2,105	1%	\$ -	0%
Tomahawk	\$ 24,898	19%	\$ 2,400	4%
Beaver Valley Community Centre	\$ 4,543	3%	\$ 73,967	30%
Planning	\$ 113,270	22%	\$ 101,287	23%
Thornbury Harbour	\$ 469,996	73%	\$ 433,197	66%
Building Permits	\$ 874,658	71%	\$ 382,716	33%
Penalty and Interest	\$ 74,161	19%	\$ 83,022	23%
Investment Income	\$ 27,019	11%	\$ 58,978	25%

Fire Revenues include inspections as well as response revenues.

2021 Council Live-Streaming

Month	Users	% of New	% of Recurring	Sessions	Average Session Duration	2020 Sessions	2020 Average Session Duration
January	645	34%	66%	1,575	0 hour, 58 minutes	511	1 hour, 24 minutes
February	665	29%	71%	1,658	1 hour, 02 minutes	602	1 hour, 29 minutes
March	809	36%	64%	1,734	0 hour, 54 minutes	658	1 hour, 06 minutes
April	637	32%	68%	1,429	0 hour, 56 minutes	310	46 minutes
May	865	47%	53%	1,519	0 hour, 45 minutes	532	1 hour, 11 minutes
June						871	1 hour, 21 minutes
July						434	1 hour, 00 minutes
August						475	1 hour, 27 minutes
September						1,061	1 hour, 12 minutes
October						772	1 hour, 02 minutes
November						1,254	1 hour, 26 minutes
December						843	1 hour, 19 minutes

2021 Council Conference Attendance and Remuneration

Council Member	Meals	Lodgings	Conference & Workshop	Mileage & Travel	Cell Phones	HST	Total YTD Expenses
Mayor Soever	\$ 0	\$ 0	\$ 1,307	\$ 0	\$ 97	\$ 155	\$ 1,559
Deputy Mayor Potter	\$ 0	\$ 0	\$ 457	\$ 0	\$ 98	\$ 61	\$ 616
Councillor Bordignon	\$ 0	\$ 0	\$ 0	\$ 0	\$ 101	\$ 11	\$ 112
Councillor Hope	\$ 0	\$ 0	\$ 794	\$ 0	\$ 98	\$ 98	\$ 990
Councillor Matrosovs	\$ 0	\$ 0	\$ 407	\$ 0	\$ 98	\$ 56	\$ 560
Councillor Sampson	\$ 0	\$ 0	\$ 457	\$ 0	\$ 101	\$ 62	\$ 620
Councillor Uram	\$ 0	\$ 0	\$ 0	\$ 0	\$ 97	\$ 11	\$ 108
Total	\$ 0	\$ 0	\$ 3,421	\$ 0	\$ 690	\$ 454	\$ 4,566

The above chart represents fees that have been reimbursed or paid on behalf of Members of Council for various purposes, including the attendance of various meetings and conferences.

The fees/reimbursements attended by members of Council illustrated above include only those that have been reimbursed by the Town to date. A full statement of Council Remuneration and Expenses will be presented each year on or before March 31st which provides an itemized statement on remuneration and expenses paid in the previous year, as per the Municipal Act.

2021 Tax Levy

2021 Tax Billing (Interim)	
Town	\$ 8,523,677
Grey County	\$ 8,317,328
Education	\$ 4,588,984
Local Improvements	\$ 207,703
BIA	\$ 0
Total Levied to Date	\$ 21,637,692

2021 Supplementary Tax	
Town	\$ 0
Grey County	\$ 0
Education	\$ 0
Total Supplementary to Date	\$ 0

Supplementary Tax includes any additional tax for assessment added to the assessment roll by the Municipal Property Assessment Corporation (MPAC). This includes new construction or renovations in the current year and up to two prior years. Supplementary Tax is billed after the annual bill in August.

2021 Tax Reductions	
Town	\$ 14,935
Grey County	\$ 14,448
Education	\$ 7,139
Total Reductions to Date	\$ 36,522

Tax reductions include decreases in tax for assessment value decreases or assessment class changes resulting from any of the following:

- Assessment Review Board appeal decisions;
- Requests for Reconsideration Minutes of Settlement with MPAC;
- Section 357 Reductions (i.e.: class changes, demolitions);
- Provincial Tax Incentive programs (Farmland, Managed Forest, Conservation Lands); or,
- Vacancy Rebates for Commercial or Industrial vacant properties.

2021 Taxable Assessment	
Residential	\$ 4,381,041,586
Farm Land	\$ 149,035,509
Managed Forest	\$ 17,498,706
Commercial & Industrial	\$ 193,845,416
Pipeline	\$ 6,940,000
Payment-in-Lieu	\$ 30,428,900
Total Taxable Assessment	\$ 4,778,790,117

Bid Awards and Contract Extensions

May Contract Extensions over \$25,000

Contract for:	Vendor/Proponent	Amount	Budget
None			

May Bid Awards over \$25,000

Contract for:	Vendor/Proponent	Amount	Budget
Negotiated Bid – Replacement UV Disinfection System for Thornbury Water Treatment Plan	Trojan Technologies	\$ 344,308	\$ 350,000
Negotiated Bid – Thornbury Water Treatment Plant Server Replacement and Historian Upgrade	NLS Engineering	\$ 108,930	\$ 190,000
2021-06-P-FIR Development of a Fire Master Plan	Emergency Management	\$ 85,458	\$ 110,000
2021-15-T-OPS Substandard Watermain Phase 1	1579137 Ontario Limited o/a SMRS Construction	\$ 1,232,266	\$ 2,084,300
2021-16-P-ADM Comprehensive Compensation Review	Gallagher Benefits Services (Canada) Group Inc.	\$ 51,953	\$ 55,000
2021-18-P-COR Automatic Vehicle Locator System	GoFleet Corporation	\$ 31,933	\$ 40,000
2021-21-T-OPS Supply & Delivery of One New Silenced Portable 4" Diesel Pump	Atlas Dewatering Corporation	\$ 48,950	\$ 140,000
2021-31-P-OPS Thornbury Water Plant Capacity Assessment	RV Anderson Associates Limited	\$ 31,820	\$ 105,000
2021-34-P-OPS Engineering Services for the Replacement of Mitchell's Creek Bridges	Tatham Engineering Ltd.	\$ 258,875	\$ 270,000
2021-38-P-OPS Wastewater Treatment Plant Optimization	Environmental & Power Solutions Inc.	\$ 300,000	\$ 1,650,000

Contract for:	Vendor/Proponent	Amount	Budget
<p>2021-12-P-OPS Request for Standing Offers for Engineering Support Services (term of contract until December 31, 2022) (for assignments having a value of less than \$25,000 per assignment)</p>	<p>Ainley & Associates Inc. C3 Water Inc. CIMA Canada Inc. Civica Infrastructure Inc. Doug Dixon & Associates Inc. Environmental & Power Solutions Inc. Eramosa Engineering Inc. EXP Services Inc. Golder Associates Ltd. J. L. Richards & Associates Limited Milman & Associates Limited Mobycon Corp. MTE Consultants Inc. Peto MacCallum Limited Runge & Associates Inc. SNC Lavalin T2 Utility Engineers Inc. Tatham Engineering Limited WSP Canada Inc. WT Infrastructure Solutions Inc.</p>	<p>n/a</p>	<p>n/a</p>

Cheque Register by Type of Expenses – May 2021

Expense Type	Amount
Advertising	\$ 17,599.32
Cleaning and Janitorial Supplies	\$ 7,751.98
Conservation Authority	\$ 99,788.73
Consulting	\$ 2,922.33
Contract Services	\$ 60,278.31
Contract Services – Capital	\$ 83,928.10
Contract Services – Waste Collection	\$ 266,066.68
Contract Services – Winter Control	\$ 35,101.75
Council and Boards	\$ 0.00
Donations, Grants and Sponsorships	\$ 33,290.00
Employee Related	\$ 538,292.55
Engineering	\$ 107,950.70
Equipment	\$ 15,403.66
Equipment – Capital	\$ 0.00
Equipment Repairs and Maintenance	\$ 81,814.68
Facility Maintenance	\$ 16,344.87
Financial Obligations	\$ 32,979.85
Grey County	\$ 259,108.27
Individuals	\$ 19,941.36
Insurance	\$ 0.00
IT Software and Hardware	\$ 48,080.14
Library Cheques	\$ 13,190.23
Materials and Supplies	\$ 16,218.36
Memberships and Licenses	\$ 3,000.71
Office Supplies	\$ 4,190.36
Other Municipalities	\$ 0.00
Payments to Law Firms	\$ 5,969.80
P-Cards	\$ 73,796.34
School Boards	\$ 0.00
Special Events	\$ 481.25
Utilities	\$ 101,643.92
Vehicle Expenses	\$ 31,626.48
Total	\$ 1,976,760.73

The cheque register represents all cheques prepared by the Town in May 2021 but does not mean it was for a 2020 expense or even an expense to the Town. For example, in Contract Services, the good or service may have been received in 2020 and the cheque not prepared until 2021. This would represent a 2020 expense included on the Town's 2020 Financial Statements.

Included in Employee Related are payments made to the Receiver General (CRA). This includes Income Tax deducted from employees, which is not a Town expense. Under Financial Obligations are deposits or securities received by the Town in previous years that are being returned. These are not Town expenses and will not be shown in any year on the Town's Financial Statements as expenses or revenue.

Tax Levy Summary

2021 Budget Variance Report
For the months ending May 31, 2021

Fund	May	May Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$953,224	\$1,036,148	\$(82,924)	92.0%	\$4,748,852	\$5,077,200	\$(328,349)	93.5%	\$12,739,461
Administrative Expenses	\$10,720	\$16,824	\$(6,104)	63.7%	\$49,312	\$69,139	\$(19,826)	71.3%	\$210,266
Operating Expenses	\$14,126	\$30,840	\$(16,714)	45.8%	\$47,171	\$109,795	\$(62,624)	43.0%	\$1,026,776
Communications	\$16,988	\$10,824	\$6,164	157.0%	\$108,495	\$104,479	\$4,017	103.8%	\$279,807
Personnel, Training & Travel	\$14,285	\$27,566	\$(13,280)	51.8%	\$83,631	\$154,439	\$(70,808)	54.2%	\$312,239
Utilities	\$18,948	\$29,870	\$(10,922)	63.4%	\$124,579	\$169,309	\$(44,730)	73.6%	\$378,025
Equipment Related	\$21,596	\$58,781	\$(37,185)	36.7%	\$358,308	\$407,716	\$(49,409)	87.9%	\$795,665
Vehicle Related	\$27,505	\$19,765	\$7,740	139.2%	\$165,211	\$163,750	\$1,461	100.9%	\$380,710
Purchased Services	\$533,160	\$807,219	\$(274,059)	66.0%	\$2,004,505	\$3,203,090	\$(1,198,585)	62.6%	\$8,915,607
Financial Expenses	\$47,746	\$149,751	\$(102,004)	31.9%	\$454,946	\$505,642	\$(50,697)	90.0%	\$1,175,929
Premises and Site	\$59,482	\$17,124	\$42,357	347.3%	\$173,973	\$148,121	\$25,852	117.5%	\$481,855
Total Expenses	\$1,717,781	\$2,204,711	\$(486,930)	77.9%	\$8,318,983	\$10,112,681	\$(1,793,698)	82.3%	\$26,696,340
Transfers									
Transfers to Capital	\$10,076	\$(2,813)	\$12,889	-358.2%	\$1,195,792	\$(11,270)	\$1,207,062	-10610.9%	(\$46,650)
Transfers to Reserves	\$0	\$209,538	\$(209,538)	0.0%	\$2,801,822	\$1,140,751	\$1,661,071	245.6%	\$2,814,790
Transfer from Reserves	\$(27,772)	\$(137,470)	\$109,698	20.2%	\$(193,820)	\$(1,114,252)	\$920,432	17.4%	(\$4,267,879)
Interfunctional Transfers	\$(104,897)	\$(89,034)	\$(15,863)	117.8%	\$(512,062)	\$(634,622)	\$122,560	80.7%	(\$1,351,160)
Total Transfers	\$(122,593)	\$(19,778)	\$(102,815)	619.8%	\$3,291,733	\$(619,393)	\$3,911,126	-531.4%	(\$2,850,899)
Total Transfers & Expenses	\$1,595,188	\$2,184,934	\$(589,745)	73.0%	\$11,610,716	\$9,493,288	\$2,117,428	122.3%	\$23,845,441
Revenue									
Grants and Donations	\$670	\$320,757	\$(320,087)	0.2%	\$1,685,902	\$724,592	\$961,310	232.7%	\$1,640,644
External Revenue	\$169,896	\$373,330	\$(203,434)	45.5%	\$891,551	\$1,954,629	\$(1,063,077)	45.6%	\$4,878,983
Subsidies	\$(975)	\$(1,285)	\$310	75.9%	\$(1,969)	\$(37,412)	\$35,443	5.3%	(\$70,950)
Total Revenue	\$169,591	\$692,802	\$(523,211)	24.5%	\$2,575,484	\$2,641,809	\$(66,325)	97.5%	\$6,448,678
Net Cost of Service	\$1,425,597	\$1,492,131	\$(66,534)	95.5%	\$9,035,232	\$6,851,480	\$2,183,753	131.9%	\$17,396,763

Water and Wastewater Services Summary

2021 Budget Variance Report
For the months ending May 31, 2021

	May	May Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$171,838	\$170,427	\$1,411	100.8%	\$828,057	\$792,598	\$35,459	104.5%	\$2,014,036
Administrative Expenses	\$128	\$(1,061)	\$1,189	-12.1%	\$2,516	\$3,517	\$(1,002)	71.5%	\$10,620
Operating Expenses	\$21,373	\$25,395	\$(4,023)	84.2%	\$58,961	\$88,562	\$(29,601)	66.6%	\$260,850
Communications	\$6,991	\$6,239	\$752	112.1%	\$24,242	\$24,343	\$(102)	99.6%	\$57,950
Personnel, Training & Travel	\$3,017	\$4,440	\$(1,423)	67.9%	\$16,825	\$19,501	\$(2,676)	86.3%	\$47,600
Utilities	\$46,451	\$68,229	\$(21,777)	68.1%	\$250,988	\$284,386	\$(33,398)	88.3%	\$717,345
Equipment Related	\$32,841	\$25,450	\$7,391	129.0%	\$145,825	\$118,920	\$26,905	122.6%	\$312,550
Vehicle Related	\$3,670	\$5,971	\$(2,300)	61.5%	\$12,272	\$20,451	\$(8,180)	60.0%	\$46,625
Purchased Services	\$4,672	\$9,391	\$(4,719)	49.8%	\$(2,739)	\$14,309	\$(17,048)	-19.1%	\$128,000
Financial Expenses	\$29,403	\$16,969	\$12,434	173.3%	\$159,420	\$132,609	\$26,811	120.2%	\$321,540
Premises and Site	\$1,757	\$14,903	\$(13,146)	11.8%	\$56,245	\$62,525	\$(6,281)	90.0%	\$217,550
Total Expenses	\$322,143	\$346,352	\$(24,210)	93.0%	\$1,552,610	\$1,561,723	\$(9,112)	99.4%	\$4,134,666
Transfers									
Transfers to Capital	\$50	\$85	\$(35)	58.6%	\$7,050	\$183	\$6,867	3846.6%	\$1,000
Transfers to Reserves	\$0	\$183,890	\$(183,890)	0.0%	\$2,617,353	\$995,077	\$1,622,276	263.0%	\$2,617,353
Transfer from Reserves	\$(5,506)	\$(15,015)	\$9,510	36.7%	\$(54,331)	\$(169,982)	\$115,650	32.0%	\$(433,470)
Interfunctional Transfers	\$56,969	\$67,280	\$(10,311)	84.7%	\$278,724	\$471,204	\$(192,480)	59.2%	\$1,033,143
Total Transfers	\$51,513	\$236,240	\$(184,726)	21.8%	\$2,848,796	\$1,296,482	\$1,552,314	219.7%	\$3,218,026
Total Transfers & Expenses	\$373,656	\$582,592	\$(208,936)	64.1%	\$4,401,406	\$2,858,205	\$1,543,201	154.0%	\$7,352,692
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
External Revenue	\$16,622	\$(65,905)	\$82,527	-25.2%	\$2,211,645	\$2,347,073	\$(135,428)	94.2%	\$7,352,692
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	\$16,622	\$(65,905)	\$82,527	-25.2%	\$2,211,645	\$2,347,073	\$(135,428)	94.2%	\$7,352,692
Net Cost of Service	\$357,033	\$648,497	\$(291,464)	55.1%	\$2,189,761	\$511,132	\$1,678,629	0.0%	\$0

User Fee Summary

2021 Budget Variance Report
For the months ending May 31, 2021

	May	May Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$95,340	\$119,617	\$(24,278)	79.7%	\$410,133	\$503,175	\$(93,042)	81.5%	\$1,293,251
Administrative Expenses	\$71	\$284	\$(213)	25.1%	\$246	\$2,745	\$(2,499)	9.0%	\$14,175
Operating Expenses	\$10,847	\$4,403	\$6,444	246.4%	\$19,196	\$19,603	\$(407)	97.9%	\$81,600
Communications	\$488	\$440	\$48	110.8%	\$2,407	\$3,501	\$(1,095)	68.7%	\$8,645
Personnel, Training & Travel	\$1,269	\$3,688	\$(2,420)	34.4%	\$9,019	\$34,342	\$(25,323)	26.3%	\$52,735
Utilities	\$849	\$662	\$188	128.3%	\$2,785	\$1,763	\$1,022	158.0%	\$10,125
Equipment Related	\$186	\$248	\$(62)	75.2%	\$1,946	\$1,078	\$868	180.5%	\$2,950
Vehicle Related	\$1,293	\$838	\$455	154.4%	\$2,705	\$3,506	\$(801)	77.2%	\$10,225
Purchased Services	\$8,049	\$1,280	\$6,769	628.6%	\$11,819	\$10,219	\$1,600	115.7%	\$47,400
Financial Expenses	\$699	\$4,249	\$(3,550)	16.4%	\$41,434	\$23,701	\$17,732	174.8%	\$81,340
Premises and Site	\$6,682	\$5,280	\$1,402	126.6%	\$17,225	\$740	\$16,485	2326.4%	\$125,550
Total Expenses	\$125,773	\$140,989	\$(15,216)	89.2%	\$518,914	\$604,373	\$(85,459)	85.9%	\$1,727,996
Transfers									
Transfers to Capital	\$0	\$12,994	\$(12,994)	0.0%	\$26,835	\$32,856	\$(6,021)	81.7%	\$62,845
Transfers to Reserves	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$48,155
Transfer from Reserves	\$0	\$0	\$0	0.0%	\$(21,835)	\$(22,822)	\$987	95.7%	(\$268,145)
Interfunctional Transfers	\$20,968	\$23,077	\$(2,109)	90.9%	\$129,522	\$198,240	\$(68,718)	65.3%	\$364,498
Total Transfers	\$20,968	\$36,071	\$(15,103)	58.1%	\$134,522	\$208,274	\$(73,752)	64.6%	\$207,353
Total Transfers & Expenses	\$146,741	\$177,060	\$(30,319)	82.9%	\$653,436	\$812,647	\$(159,211)	80.4%	\$1,935,349
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$16,000
External Revenue	\$287,626	\$242,560	\$45,066	118.6%	\$1,344,654	\$949,850	\$394,803	141.6%	\$1,919,349
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	\$287,626	\$242,560	\$45,066	118.6%	\$1,344,654	\$949,850	\$394,803	141.6%	\$1,935,349
Net Cost of Service	\$(140,885)	\$(65,500)	\$(75,385)	215.1%	\$(691,217)	\$(137,203)	\$(554,014)	503.8%	\$0

Committees of Council

Agricultural Advisory Committee

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$4,500	\$4,500	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$4,500	\$4,500	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	(\$4,500)	(\$4,500)	0.0%
Interfunctional Transfers	\$731	\$4,372	\$0	\$4,372	\$12,492	\$8,120	35.0%
Total Transfers	\$731	\$4,372	\$0	\$4,372	\$7,992	\$3,620	54.7%
Total Transfers & Expenses	\$731	\$4,372	\$0	\$4,372	\$12,492	\$8,120	35.0%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	(\$731)	(\$4,372)	\$0	(\$4,372)	(\$12,492)	(\$8,120)	35.0%

Blue Mountains Attainable Housing Corporation

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$3,089	\$18,252	\$0	\$18,252	\$30,703	\$12,452	59.4%
Total Transfers	\$3,089	\$18,252	\$0	\$18,252	\$30,703	\$12,452	59.4%
Total Transfers & Expenses	\$3,089	\$18,252	\$0	\$18,252	\$30,703	\$12,452	59.4%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	(\$3,089)	(\$18,252)	\$0	(\$18,252)	(\$30,703)	(\$12,452)	59.4%

Committee of Adjustment

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$2,092	\$10,809	\$0	\$10,809	\$46,969	\$36,161	23.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$1,200	\$1,200	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$6,875	\$6,875	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$2,092	\$10,809	\$0	\$10,809	\$55,044	\$44,236	19.6%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$393	\$1,221	\$0	\$1,221	\$7,046	\$5,824	17.3%
Total Transfers	\$393	\$1,221	\$0	\$1,221	\$7,046	\$5,824	17.3%
Total Transfers & Expenses	\$2,484	\$12,030	\$0	\$12,030	\$62,090	\$50,060	19.4%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$3,940	\$41,951	\$0	\$41,951	\$62,090	\$20,139	67.6%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$3,940	\$41,951	\$0	\$41,951	\$62,090	\$20,139	67.6%
Net Cost of Service	\$1,456	\$29,921	\$0	\$29,921	\$0	(\$29,921)	0.0%

Communications Advisory Committee

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$998	\$0	\$998	\$0	-\$998	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$37,500	\$37,500	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$998	\$0	\$998	\$37,500	\$36,502	2.7%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	(\$998)	\$0	(\$998)	(\$37,500)	(\$36,502)	2.7%
Interfunctional Transfers	\$1,946	\$14,795	\$0	\$14,795	\$22,662	\$7,867	65.3%
Total Transfers	\$1,946	\$13,797	\$0	\$13,797	(\$14,838)	(\$28,635)	-93.0%
Total Transfers & Expenses	\$1,946	\$14,795	\$0	\$14,795	\$22,662	\$7,867	65.3%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	(\$1,946)	(\$14,795)	\$0	(\$14,795)	(\$22,662)	(\$7,867)	65.3%

Economic Development Advisory Committee

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$525	\$0	\$525	\$0	(\$525)	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$755	\$0	\$755	\$96,000	\$95,245	0.8%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$1,280	\$0	\$1,280	\$96,000	\$94,720	1.3%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	(\$21,000)	(\$21,000)	0.0%
Interfunctional Transfers	\$1,784	\$15,062	\$0	\$15,062	\$29,439	\$14,377	51.2%
Total Transfers	\$1,784	\$15,062	\$0	\$15,062	\$8,439	(\$6,623)	178.5%
Total Transfers & Expenses	\$1,784	\$16,342	\$0	\$16,342	\$104,439	\$88,097	15.6%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	(\$1,784)	(\$16,342)	\$0	(\$16,342)	(\$104,439)	(\$88,097)	15.6%

Grants and Donations Committee

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$500	\$500	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$30,000	\$30,000	0.0%
Communications	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$100,000	\$100,000	0.0%
Financial Expenses	\$33,290	\$33,740	\$0	\$33,740	\$35,000	\$1,260	96.4%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$33,290	\$33,740	\$0	\$33,740	\$165,500	\$131,760	20.4%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$1,532	\$9,788	\$0	\$9,788	\$28,040	\$18,252	34.9%
Total Transfers	\$1,532	\$9,788	\$0	\$9,788	\$28,040	\$18,252	34.9%
Total Transfers & Expenses	\$34,822	\$43,528	\$0	\$43,528	\$193,540	\$150,012	22.5%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$11	\$105	\$0	\$105	\$165,500	\$165,395	0.1%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$11	\$105	\$0	\$105	\$165,500	\$165,395	0.1%
Net Cost of Service	(\$34,812)	(\$43,423)	\$0	(\$43,423)	(\$28,040)	(\$15,383)	154.9%

Joint Municipal Physician Retention and Recruitment Committee

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$313	\$0	\$313	\$0	(\$313)	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$1,313	\$2,761	\$0	\$2,761	\$0	(\$2,761)	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$52,135	\$52,135	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$1,313	\$3,074	\$0	\$3,074	\$52,135	\$49,061	5.9%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	(\$27,135)	(\$27,135)	0.0%
Interfunctional Transfers	\$1,647	\$6,725	\$0	\$6,725	\$10,738	\$4,013	62.6%
Total Transfers	\$1,647	\$6,725	\$0	\$6,725	(\$16,397)	(\$23,122)	-41.0%
Total Transfers & Expenses	\$2,959	\$9,799	\$0	\$9,799	\$35,738	\$25,939	27.4%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	(\$2,959)	(\$9,799)	\$0	(\$9,799)	(\$35,738)	(\$25,939)	27.4%

Police Services Board

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$740	\$1,754	\$0	\$1,754	\$5,973	\$4,219	29.4%
Total Transfers	\$740	\$1,754	\$0	\$1,754	\$5,973	\$4,219	29.4%
Total Transfers & Expenses	\$740	\$1,754	\$0	\$1,754	\$5,973	\$4,219	29.4%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	(\$740)	(\$1,754)	\$0	(\$1,754)	(\$5,973)	(\$4,219)	29.4%

Rural Access to Broadband Internet Technology (RABIT) Task Force

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$3,455	\$3,849	\$0	\$3,849	\$5,000	\$1,151	77.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$3,053	\$0	\$3,053	\$10,000	\$6,947	30.5%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$3,455	\$6,902	\$0	\$6,902	\$15,000	\$8,098	46.0%
Transfers							
Transfers to Capital	\$0	(\$3,053)	\$0	(\$3,053)	(\$10,000)	(\$6,947)	30.5%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$1,533	\$10,708	\$0	\$10,708	\$3,114	(\$7,594)	343.9%
Total Transfers	\$1,533	\$7,655	\$0	\$7,655	(\$6,886)	(\$14,541)	-111.2%
Total Transfers & Expenses	\$4,988	\$14,557	\$0	\$14,557	\$8,114	(\$6,443)	179.4%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	(\$4,988)	(\$14,557)	\$0	(\$14,557)	(\$8,114)	(\$6,443)	179.4%

Sustainability Advisory Committee

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$1,629	\$10,640	\$0	\$10,640	\$40,008	\$29,369	26.6%
Total Transfers	\$1,629	\$10,640	\$0	\$10,640	\$40,008	\$29,369	26.6%
Total Transfers & Expenses	\$1,629	\$10,640	\$0	\$10,640	\$40,008	\$29,369	26.6%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	(\$1,629)	(\$10,640)	\$0	(\$10,640)	(\$40,008)	(\$29,369)	26.6%

Transportation Committee

2021 Budget Variance Report
For the months ending May 31, 2021

	May	YTD Actuals	Committed	YTD Total	Budget	Unexpended	% of Budget
Expenses							
Salaries, Wages, & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Administrative Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Communications	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Personnel, Training & Travel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Vehicle Related	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Purchased Services	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Premises and Site	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers							
Transfers to Capital	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfers to Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Transfer from Reserves	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfunctional Transfers	\$1,128	\$4,859	\$0	\$4,859	\$12,195	\$7,336	39.8%
Total Transfers	\$1,128	\$4,859	\$0	\$4,859	\$12,195	\$7,336	39.8%
Total Transfers & Expenses	\$1,128	\$4,859	\$0	\$4,859	\$12,195	\$7,336	39.8%
Revenue							
Grants and Donations	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
External Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Subsidies	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net Cost of Service	(\$1,128)	(\$4,859)	\$0	(\$4,859)	(\$12,195)	(\$7,336)	39.8%

Cheque Register – May 2021

The following chart lists all cheques paid by the Town in May 2021.

Cheque Number	Vendor	Cheque Date	Amount
50341	BELL CANADA	5/5/2021	\$56.50
50342	CROWLE FITTINGS AND SUPPLY LTD	5/5/2021	\$3,922.51
50343	EVENTS FOR LIFE CENTRE	5/5/2021	\$6,000.00
50344	GEORGIAN TRIANGLE HUMANE SOCIE	5/5/2021	\$600.00
50345	HINDLES CLARKSBURG HARDWARE	5/5/2021	\$2,475.01
50346	THE MEARIE GROUP	5/5/2021	\$165.04
50347	SCOTIA TRUST	5/5/2021	\$6,465.80
50348	BREAKING DOWN BARRIERS	5/5/2021	\$2,100.00
50349	BEAVER VALLEY OUTREACH	5/5/2021	\$3,000.00
50350	HOSPICE GEORGIAN TRIANGLE FOUN	5/5/2021	\$1,800.00
50351	HOME HORIZON	5/5/2021	\$1,800.00
50352	THORNBURY BEAVER VALLEY LIONS	5/5/2021	\$2,724.00
50353	BISPRO SERVICES	5/5/2021	\$1,040.73
50354	BOTDEN ORCHARDS LTD	5/5/2021	\$2,908.08
50355	HOPE HAVEN THERAPEUTIC RIDING	5/5/2021	\$1,500.00
50356	DES SYSTEMS & CONTROLS	5/5/2021	\$589.30
50357	MUSIC IN THE PARK	5/5/2021	\$2,400.00
50358	IDENTIFIABLE INDIVIDUAL	5/5/2021	\$3,300.59
50360	IDENTIFIABLE INDIVIDUAL	5/5/2021	\$582.30
50361	IDENTIFIABLE INDIVIDUAL	5/5/2021	\$2,297.00
50362	IDENTIFIABLE INDIVIDUAL	5/5/2021	\$3,331.00
50363	2636227 ONTARIO INC.	5/5/2021	\$10,808.39
50364	WOMEN'S HOUSE SERVING BRUCE AN	5/5/2021	\$3,000.00
50365	DIABETES CANADA	5/5/2021	\$900.00
50366	ELORA ENVIRONMENT CENTRE - TRE	5/5/2021	\$720.00
50367	KIDS IN THE MEAFORD HALL ARTS	5/5/2021	\$1,560.00
50368	MCKENZIE MECHANICAL INCORPORAT	5/5/2021	\$1,728.90
50369	MY FRIEND'S HOUSE	5/5/2021	\$1,500.00
50370	BLUE MOUNTAIN WATERSHED	5/5/2021	\$686.00
50371	THORNBURY CLARKSBURG ROTARY	5/5/2021	\$3,000.00
50372	HINDLES CLARKSBURG HARDWARE	5/12/2021	\$271.62
50373	MINISTER OF FINANCE	5/12/2021	\$195.00
50374	ROYALTON HOMES	5/12/2021	\$9,253.75
50375	GORDON BANNERMAN LTD.	5/12/2021	\$1,030.01
50376	DIGGER'S WELDING	5/12/2021	\$1,127.18
50377	IDENTIFIABLE INDIVIDUAL	5/12/2021	\$400.00

Cheque Number	Vendor	Cheque Date	Amount
50379	IDENTIFIABLE INDIVIDUAL	5/12/2021	\$481.25
50380	HIGHFIELD'S SERVICE STATION	5/12/2021	\$670.78
50381	OASIS NORTH LANDSCAPES	5/12/2021	\$4,000.00
50382	PROMOTIONAL SOURCE	5/12/2021	\$284.87
50383	RED BRICK GROUP INC.	5/12/2021	\$358.55
50384	SLABTOWN WELDING FABRICATION	5/12/2021	\$243.70
50386	BELL MOBILITY INC	5/19/2021	\$2,711.49
50387	BROOK RESTORATION LTD.	5/19/2021	\$65,240.55
50390	CONSTRUCTION WORKPLACE SAFETY	5/19/2021	\$1,186.50
50391	TRI-M IFAM SUPPLIES LTD.	5/19/2021	\$20.68
50392	TOTAL POWER LIMITED	5/19/2021	\$1,915.47
50394	HEWGILL ELECTRIC INC.	5/26/2021	\$4,945.02
50396	IDENTIFIABLE INDIVIDUAL	5/26/2021	\$2,924.30
50397	TROJAN TECHNOLOGIES INC.	5/26/2021	\$883.76
50398	SLABTOWN WELDING FABRICATION	5/26/2021	\$95.00
50399	PRECISION GROUNDS LANDSCAPING	5/26/2021	\$1,000.00
70521	RECEIVER GENERAL PAYROLL ACCOU	5/7/2021	\$133,572.34
150521-1	EPCOR ELECTRICITY DISTRIBUTION	5/15/2021	\$42,017.51
150521-2	GREAT- WEST LIFE ASSURANCE	5/15/2021	\$101,722.83
150521-3	HYDRO ONE NETWORKS INC.	5/15/2021	\$9,024.06
150521-4	ROGERS PAYMENT CENTRE.	5/15/2021	\$305.09
150521-5	UNION GAS LIMITED	5/15/2021	\$4,739.19
200521-1	HYDRO ONE NETWORKS INC.	5/20/2021	\$28,126.95
200521-2	ROGERS PAYMENT CENTRE.	5/20/2021	\$308.53
200521-3	UNION GAS LIMITED	5/20/2021	\$209.25
210521-1	RECEIVER GENERAL PAYROLL ACCOU	5/21/2021	\$143,303.15
310521-1	BRUCE TELECOM	5/31/2021	\$73.39
310521-2	HYDRO ONE NETWORKS INC.	5/31/2021	\$7,156.79
310521-3	RELIANCE HOME COMFORT	5/31/2021	\$46.27
310521-4	ROGERS BUSINESS SOLUTIONS	5/31/2021	\$1,750.37
310521-5	ROGERS PAYMENT CENTRE.	5/31/2021	\$425.07
310521-6	TELIZON INC.	5/31/2021	\$1,214.75
310521-7	US BANK NATIONAL ASSOCIATION	5/31/2021	\$73,796.34
EFT00000000000012053	4 OFFICE AUTOMATION LTD	5/5/2021	\$234.77
EFT00000000000012056	TATHAM ENGINEERING	5/5/2021	\$21,565.69
EFT00000000000012057	COUNTY OF GREY	5/5/2021	\$1,254.27
EFT00000000000012058	CENTRALSQUARE CANADA SOFTWARE	5/5/2021	\$2,923.87
EFT00000000000012060	DUNBAR & ASSOCIATES	5/5/2021	\$984.38
EFT00000000000012061	EARTH POWER TRACTORS & EQUIPME	5/5/2021	\$26,378.44

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000012062	FRANKLIN EMPIRE-TORONTO	5/5/2021	\$283.04
EFT00000000000012064	MCDUGALL ENERGY INC	5/5/2021	\$5,562.76
EFT00000000000012065	ONTARIO GOOD ROADS ASSOCIATION	5/5/2021	\$1,421.91
EFT00000000000012066	PUROLATOR COURIER LTD.	5/5/2021	\$91.65
EFT00000000000012067	SHRED-IT, C/O STERICYCLE ULC	5/5/2021	\$243.94
EFT00000000000012068	SPARLINGS PROPANE	5/5/2021	\$31.44
EFT00000000000012069	STRESSCRETE LIMITED	5/5/2021	\$11,532.78
EFT00000000000012070	LACEY INSTRUMENTATION	5/5/2021	\$2,339.10
EFT00000000000012071	eCREW	5/5/2021	\$135.60
EFT00000000000012072	1934842 ONTARIO INC	5/5/2021	\$1,553.75
EFT00000000000012074	BEARCOM CANADA CORP	5/5/2021	\$1,070.14
EFT00000000000012075	WT INFRASTRUCTURE SOLUTIONS IN	5/5/2021	\$21,711.58
EFT00000000000012077	ZWART'S	5/5/2021	\$1,379.73
EFT00000000000012078	AIRD & BERLIS	5/5/2021	\$4,819.46
EFT00000000000012079	BLUE MOUNTAIN VETERINARY SERVI	5/5/2021	\$84.75
EFT00000000000012080	CANADIAN LINEN AND UNIFORM	5/5/2021	\$272.22
EFT00000000000012081	CARSON SUPPLY	5/5/2021	\$372.90
EFT00000000000012082	ENDEAVOUR CONTRACTING GROUP LT	5/5/2021	\$14,504.40
EFT00000000000012083	HARRIS COMPUTER SYSTEMS	5/5/2021	\$6,833.69
EFT00000000000012084	J. L. RICHARDS AND ASSOCIATES	5/5/2021	\$5,624.02
EFT00000000000012085	NLS ENGINEERING	5/5/2021	\$10,565.50
EFT00000000000012086	RIVERSIDE PRESS	5/5/2021	\$1,695.00
EFT00000000000012087	T & W ENTERPRISES	5/5/2021	\$9,266.00
EFT00000000000012088	WSP CANADA INC.	5/5/2021	\$2,025.77
EFT00000000000012089	ALLISON ELECTRICAL SERVICES	5/12/2021	\$2,277.44
EFT00000000000012091	BAY-MOUNT SERVICE	5/12/2021	\$13,045.06
EFT00000000000012092	B. EDWARDS TRANSFER	5/12/2021	\$889.88
EFT00000000000012093	BLUE MOUNTAIN FOUR SEASON LIMI	5/12/2021	\$33,525.40
EFT00000000000012094	CEDAR SIGNS	5/12/2021	\$817.62
EFT00000000000012095	CIVICA INFRASTRUCTURE INC.	5/12/2021	\$6,287.11
EFT00000000000012096	COMPUGEN	5/12/2021	\$234.04
EFT00000000000012099	FULFORD HAULAGE & SON LTD.	5/12/2021	\$1,198.93
EFT00000000000012100	GEORGIAN BAY FIRE & SAFETY LTD	5/12/2021	\$1,542.11
EFT00000000000012101	GREENLAND INTERNATIONAL CONSUL	5/12/2021	\$3,270.71
EFT00000000000012105	MCDUGALL ENERGY INC	5/12/2021	\$1,073.15
EFT00000000000012106	METROLAND MEDIA GROUP SHARED S	5/12/2021	\$762.75
EFT00000000000012107	MILLER WASTE SYSTEMS	5/12/2021	\$263,648.31
EFT00000000000012108	MORRIS JANITORIAL SERVICE	5/12/2021	\$5,346.02
EFT00000000000012109	NEW WEST GYPSUM RECYCLING (ONT	5/12/2021	\$1,014.46

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000012110	OMERS	5/12/2021	\$147,251.74
EFT00000000000012111	OMERS-AVC CONTRIBUTIONS	5/12/2021	\$3,740.00
EFT00000000000012115	THE PRINT SHOP	5/12/2021	\$1,715.34
EFT00000000000012116	TOROMONT CAT	5/12/2021	\$637.66
EFT00000000000012119	FASTENAL CANADA LTD.	5/12/2021	\$255.35
EFT00000000000012120	4 OFFICE AUTOMATION LTD	5/19/2021	\$241.51
EFT00000000000012121	ARO TECHNOLOGIES INC.	5/19/2021	\$25,238.43
EFT00000000000012126	CHEMTRADE CHEMICALS CANADA LTD	5/19/2021	\$5,038.68
EFT00000000000012127	COMPUGEN	5/19/2021	\$117.33
EFT00000000000012128	COUNTY OF GREY	5/19/2021	\$257,654.00
EFT00000000000012129	DELL COMPUTER CORPORATION	5/19/2021	\$23,050.60
EFT00000000000012131	HICKS MORLEY HAMILTON STEWART	5/19/2021	\$472.34
EFT00000000000012132	J. L. RICHARDS AND ASSOCIATES	5/19/2021	\$15,760.63
EFT00000000000012133	MCDUGALL ENERGY INC	5/19/2021	\$9,647.41
EFT00000000000012134	METROLAND MEDIA GROUP SHARED S	5/19/2021	\$4,576.50
EFT00000000000012135	MICHELIN NORTH AMERICA (CANADA	5/19/2021	\$5,669.62
EFT00000000000012136	PUROLATOR COURIER LTD.	5/19/2021	\$77.76
EFT00000000000012137	REGION OF HURONIA ENVIRONMENTA	5/19/2021	\$9,262.76
EFT00000000000012138	SGS CANADA INC.	5/19/2021	\$6,932.18
EFT00000000000012139	STEER ENTERPRISES LTD.	5/19/2021	\$970.06
EFT00000000000012140	TECHNICAL STANDARDS & SAFETY A	5/19/2021	\$572.91
EFT00000000000012141	SIGNWORKS	5/19/2021	\$1,017.00
EFT00000000000012142	LACEY INSTRUMENTATION	5/19/2021	\$1,824.95
EFT00000000000012143	INNOVATIVE SURFACE SOLUTIONS	5/19/2021	\$2,936.87
EFT00000000000012144	CORUS RADIO SALES INC.	5/19/2021	\$949.20
EFT00000000000012146	ROBERTS ONSITE	5/19/2021	\$607.52
EFT00000000000012147	THE PRINT SHOP	5/19/2021	\$153.68
EFT00000000000012148	IDENTIFIABLE INDIVIDUAL	5/19/2021	\$118.65
EFT00000000000012150	A1 SANITATION (MEAFORD)	5/19/2021	\$630.26
EFT00000000000012151	AECOM CANADA LTD	5/19/2021	\$4,183.15
EFT00000000000012152	BLUE MOUNTAIN RESORTS LP	5/19/2021	\$1,576.35
EFT00000000000012153	TATHAM ENGINEERING	5/19/2021	\$6,637.20
EFT00000000000012154	CEDAR SIGNS	5/19/2021	\$4,217.23
EFT00000000000012156	HURONIA ALARM & FIRE SECURITY	5/19/2021	\$305.10
EFT00000000000012157	J STROKE	5/19/2021	\$622.91
EFT00000000000012158	KPMG LLP, T4348	5/19/2021	\$5,650.00
EFT00000000000012159	LCA SYSTEMS INC	5/19/2021	\$3,447.27
EFT00000000000012160	MODOHR TECHNOLOGIES INC	5/19/2021	\$259.90
EFT00000000000012161	MTAG PARALEGAL PROFESSIONAL CO	5/19/2021	\$678.00

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000012162	ONTARIO FIRE TRUCK INC	5/19/2021	\$5,973.29
EFT00000000000012163	ONTARIO ONE CALL	5/19/2021	\$565.94
EFT00000000000012164	PELICANCORP (CA) INC	5/19/2021	\$282.50
EFT00000000000012165	RUNGE & ASSOCIATES	5/19/2021	\$1,937.95
EFT00000000000012166	SOMMERS GENERATOR SYSTEMS	5/19/2021	\$1,411.03
EFT00000000000012167	BEARCOM CANADA CORP	5/19/2021	\$1,315.32
EFT00000000000012168	UPANUP STUDIOS INC	5/19/2021	\$8,352.96
EFT00000000000012169	WILLIAMS SCOTSMAN OF CANADA B9	5/19/2021	\$1,243.00
EFT00000000000012170	WT INFRASTRUCTURE SOLUTIONS IN	5/19/2021	\$12,869.99
EFT00000000000012171	ZUBEK EMO PATTEN & THOMSEN LI	5/19/2021	\$1,130.00
EFT00000000000012172	ASSOCIATION OF ONTARIO ROAD SU	5/26/2021	\$175.15
EFT00000000000012173	CANADIAN LINEN AND UNIFORM	5/26/2021	\$74.86
EFT00000000000012174	TATHAM ENGINEERING	5/26/2021	\$3,625.61
EFT00000000000012175	COUNTY OF GREY	5/26/2021	\$200.00
EFT00000000000012176	CENTRALSQUARE CANADA SOFTWARE	5/26/2021	\$317.82
EFT00000000000012177	QUADIENT CANADA LTD	5/26/2021	\$2,260.00
EFT00000000000012178	EVANS UTILITY AND MUNICIPAL PR	5/26/2021	\$15,120.62
EFT00000000000012179	GREY SAUBLE CONSERVATION AUTHO	5/26/2021	\$99,788.73
EFT00000000000012180	LAVO INC	5/26/2021	\$348.04
EFT00000000000012181	ONTARIO BIA ASSOCIATION	5/26/2021	\$264.80
EFT00000000000012182	IDENTIFIABLE INDIVIDUAL	5/26/2021	\$1,428.62
EFT00000000000012183	REGION OF HURONIA ENVIRONMENTA	5/26/2021	\$2,073.55
EFT00000000000012184	RIDDELL CONTRACTING LTD	5/26/2021	\$5,013.09
EFT00000000000012185	CLARKSBURG REALTY CORP	5/26/2021	\$1,728.90
EFT00000000000012186	AEC GROUP INC.	5/26/2021	\$3,164.00
EFT00000000000012187	AFIMAC CANADA INC.	5/26/2021	\$847.50
EFT00000000000012188	AGO INDUSTRIES INC.	5/26/2021	\$1,631.94
EFT00000000000012189	ALLISON ELECTRICAL SERVICES	5/26/2021	\$1,342.58
EFT00000000000012190	BAY-MOUNT SERVICE	5/26/2021	\$160.00
EFT00000000000012191	EAGLES WEED CONTROL & LAWN SER	5/26/2021	\$6,130.25
EFT00000000000012192	METROLAND MEDIA GROUP SHARED S	5/26/2021	\$1,017.00
EFT00000000000012193	RECYC-MATTRESS INC.	5/26/2021	\$929.31
EFT00000000000012194	RIVERSIDE PRESS	5/26/2021	\$1,695.00
EFT00000000000012195	R. J. BURNSIDE	5/26/2021	\$4,294.00
EFT00000000000012196	IDENTIFIABLE INDIVIDUAL	5/26/2021	\$474.60
EFT00000000000012197	THORNBURY STEEL FABRICATORS IN	5/26/2021	\$525.45
EFT00000000000012198	BEARCOM CANADA CORP	5/26/2021	\$1,269.61
EFT00000000000012200	MCDougall Energy Inc	5/26/2021	\$1,784.78
	STAFF REIMBURSEMENTS		\$4,416.61

Cheque Number	Vendor	Cheque Date	Amount
	LIBRARY		\$13,190.23
Total:			\$1,976,760.73

Report Approval Details

Document Title:	FAF.21.120 Monthly Financial Report - May 2021.docx
Attachments:	
Final Approval Date:	Jun 16, 2021

This report and all of its attachments were approved and signed as outlined below:

Sam Dinsmore - Jun 15, 2021 - 11:19 AM

Ruth Prince - Jun 15, 2021 - 11:33 AM

Shawn Everitt - Jun 16, 2021 - 8:44 AM