



Staff Report

Finance and IT Services

Report To: Committee of the Whole
Meeting Date: March 23, 2021
Report Number: FAF.21.047
Subject: Monthly Financial Report – February 2021
Prepared by: Katherine Dabrowa, Budget Analyst

A. Recommendations

THAT Council receive Staff Report FAF.21.047 entitled “Monthly Financial Report – February 2021” for information purposes.

B. Overview

This report outlines the Town’s unaudited financial activities as of February 28th, 2021.

C. Background

On a monthly basis Finance staff provide Council with an update on the financial activities of the Town. This report is broken down into 3 sections; Taxation, which looks at all tax funded departments, Water and Wastewater, and User Fees, which includes the Building Department and Harbour. Also attached are charts that highlight major areas of the Town, such as Development Charges collected, Salaries and Benefits, and other important financial indicators.

Charts are also included to outline Bid Awards and Contract Extensions more than \$25,000, as awarded by Staff as per the Town’s Purchasing Policy. These charts will reflect the contracts awarded and extended within that particular month.

D. Analysis

Tax Supported Services

After two months, the expenses for the taxation supported services are trending as expected and are sitting at 21% overall. Communications (55%) and Premise and Site (38%) appear to be over budget for this time of year, however this is due to commitments. Communications includes the Corporate Phone System expenses being committed for the year, while Premise and Site includes commitments for cleaning of the facilities for the year as well as rent for the Roads Division office trailer.

Equipment is sitting at 39% of budget, however, this is due to many of the IT Service Agreements being paid at the beginning of the year, and the full year commitment for the Landfill Odomatic rental for the pre-treatment of leachate. Financial Expenses are at 34%, which is due to the Town's 2021 Insurance Premiums being paid in full for the year, as well as the first half of the Conservation Authority dues.

The Inter-functional Transfers are now being done as per the Interfunctional Transfer Policy POL.COR.20.04 that was approved by Council through Staff Report FAF.20.099 in June 2020.

External Revenue is at 6% of Budget, and the Beaver Valley Community Centre has collected \$65,000 less in 2021 than at the same time last year. The 2021 Approved Budget forecasted at least a \$75,000 loss in Revenues at the Beaver Valley Community Centre for 2021 due to the Covid-19 Pandemic.

The Town will be receiving \$99,000 in Covid-19 Funding in 2021 from the Ontario Government's Safe Restart Program – Phase 2, which was announced last fall, as well as \$148,523 from the Ontario Government as part of the Covid-19 Recovery Funding, which has just been announced.

Water and Wastewater Operations

Much like the taxation funded Divisions, the expenses in the Water and Wastewater Divisions are as expected after two months of operations. Expenses are right on budget at 16% overall.

The expense categories that are sitting above budget are due to commitments, including Operating Expenses at 21% due to Wastewater chemicals being committed for the year, Equipment Related at 24% due to Water SCADA upgrades and repairs being committed, and Premise and Site at 51% due to the Wastewater Biosolids removal being committed for the full year.

Additionally, Financial Expenses are at 32% of budget because the first of two water reservoir loan payments have been made for the year and the 2021 Insurance Premiums have been paid in full.

Revenues are minimal as the Water and Wastewater Utility bills are only sent out every two months and have not been billed for January and February at the time of writing this report.

User Fee Supported Operations (Building and Harbour)

The User Fee Supported Divisions are only at 9% of expenses overall, which is to be expected as the Harbour season has not started, and therefore all expense categories are either on or below budget.

External Revenue is at 24% which is also as expected, as the Building Division is on budget having collected 19% of its budgeted revenue for the year, and the Harbour is at 36% of budgeted revenue as it has collected about half of the seasonal mooring fees for the year.

E. Strategic Priorities

1. Communications and Engagement

We will enhance communications and engagement between Town Staff, Town residents and stakeholders.

2. Organizational Excellence

We will continually seek out ways to improve the internal organization of Town Staff and the management of Town assets.

3. Community

We will protect and enhance the community feel and the character of the Town, while ensuring the responsible use of resources and restoration of nature.

4. Quality of Life

We will foster a high quality of life for full-time and part-time residents of all ages and stages, while welcoming visitors.

F. Environmental Impacts

None.

G. Financial Impact

As per above.

H. In consultation with

Kris Couture, Manager of Revenue
Sam Dinsmore, Deputy Treasurer/Manager of Accounting and Budgets
Mylene McDermid, Account Analyst
Serena Wilgress, Manager of Purchasing and Risk Management

I. Public Engagement

The topic of this Staff Report has not been subject to a Public Meeting and/or a Public Information Centre as neither a Public Meeting nor a Public Information Centre are required. Comments regarding this report should be submitted to Katherine Dabrowa, Budget Analyst at finance@thebluemountains.ca.

J. Attached

1. February 2021 Flash Report
2. February 2021 Budget Variance Report Tax Levy Summary

3. February 2021 Budget Variance Report Water and Wastewater Services Summary
4. February 2021 Budget Variance Report User Fee Summary
5. February 2021 Cheque Register

Respectfully Submitted,

Katherine Dabrowa
Budget Analyst

Ruth Prince
Director of Finance and IT Services

For more information, please contact:
Katherine Dabrowa
finance@thebluemountains.ca
519-599-3131 extension 230

2021 Development Charges Collected

Month	2021 Monthly Actuals	2020 Monthly Actuals
January	\$ 109,765	\$ 35,614
February	\$ 237,728	\$ 427,208
March		\$ 169,895
April		\$ 1,359,545
May		\$ 243,132
June		\$ 1,899,813
July		\$ 1,357,672
August		\$ 1,048,707
September		\$ 393,596
October		\$ 710,839
November		\$ 502,535
December		\$ 1,279,423
Total	\$ 347,493	\$ 9,427,979

Reserve Fund	Reserve Fund Balance
General Government	\$ 77,634
Fire	\$ 829,259
Police	\$ 34,495
Parking & By-Law	\$ -337,552
Public Works	\$ 1,255,103
Roads and Related	\$ 9,221,452
Solid Waste	\$ 124,935
Parks and Recreation	\$ 2,659,879
Library	\$ 1,964,458
Water	\$ 7,131,756
Wastewater	\$ 3,747,241
Total	\$ 26,708,660

Estimated from the DC Background Study	\$ 8,169,227
2021 Year to Date Actual	\$ 347,493
2020 Year to Date Actual	\$ 462,822
Percent of Budget	4.3%

2021 Legal Fees

Month	2021 Monthly Actual	2021 Monthly Budget	Variance \$	Variance %	2021 YTD Actual	2021 YTD Budget	Variance \$	Variance %
January	\$ 1,038	\$ 1,686	\$ (648)	61.6%	\$ 1,038	\$ 1,686	\$ (648)	61.6%
February	\$ 7,472	\$ 7,179	\$ 292	104.1%	\$ 8,510	\$ 8,865	\$ (356)	96.0%
March		\$ 14,315				\$ 23,180		
April		\$ 14,212				\$ 37,392		
May		\$ 14,010				\$ 51,401		
June		\$ 13,656				\$ 65,057		
July		\$ 12,987				\$ 78,044		
August		\$ 14,846				\$ 92,890		
September		\$ 13,279				\$ 106,168		
October		\$ 18,268				\$ 124,436		
November		\$ 25,347				\$ 149,784		
December		\$ 59,001				\$ 208,785		
Total	\$ 8,510	\$ 208,785			\$ 8,510	\$ 208,785		

Department	2021 Actual	% of Total
Council	\$ 0	0.0%
CAO	\$ 0	0.0%
Integrity Commissioner	\$ 0	0.0%
Human Resources	\$ 0	0.0%
Finance	\$ 0	0.0%
Corporate	\$ 0	0.0%
Legal Services	\$ 0	0.0%
By-law Services	\$ 0	0.0%
STA	\$ 0	0.0%
DC Appeal	\$ 4,096	48.1%
Appeals to LPAT	\$ 3,376	39.7%
Planning	\$ 1,038	12.2%
Development Engineering	\$ 0	0.0%
Building Services	\$ 0	0.0%
Total	\$ 8,510	100.0%

	2021	2020
Annual Budget	\$ 208,785	\$ 225,000
Year to Date Actual	\$ 8,510	\$ 22,882
Year to Date Budget	\$ 8,865	n/a
Year to Date Budget to Actual	\$ (356)	n/a
Percent of Budget	4.1%	10.2%

2021 Town Salaries and Benefits

Month	2021 Monthly Actual	2021 Monthly Budget	Variance \$	Variance %	2021 YTD Actual	2021 YTD Budget	Variance \$	Variance %
January	\$ 1,125,522	\$ 1,135,515	\$ (9,994)	99.1%	\$ 1,125,522	\$ 1,135,515	\$ (9,994)	99.1%
February	\$ 1,163,499	\$ 1,179,915	\$ (16,416)	98.6%	\$ 2,289,020	\$ 2,315,430	\$ (26,410)	98.9%
March		\$ 1,351,113				\$ 3,666,543		
April		\$ 1,416,076				\$ 5,082,619		
May		\$ 1,330,992				\$ 6,413,611		
June		\$ 1,341,388				\$ 7,754,998		
July		\$ 1,432,367				\$ 9,187,366		
August		\$ 1,331,628				\$ 10,518,994		
September		\$ 1,421,030				\$ 11,940,024		
October		\$ 1,335,191				\$ 13,275,215		
November		\$ 1,325,787				\$ 14,601,002		
December		\$ 1,445,738				\$ 16,046,740		
Totals	\$ 2,289,020	\$ 16,046,740			\$ 2,289,020	\$ 1,135,515		

	2021	2020
Annual Budget	\$ 16,046,740	\$ 14,508,909
Year to Date Actual	\$ 2,289,020	\$ 2,078,636
Year to Date Budget	\$ 2,315,430	n/a
Year to Date Budget to Actual	\$ (26,410)	n/a
Percent of Budget	14.3%	14.3%

The Salaries and Benefits noted above represent all wages and health benefits for Town employees, including Taxation funded Departments, as well as Water, Wastewater, and the User Fee funded Departments (Harbour and Building).

The Salaries and Benefits also includes volunteer firefighters, overtime, as well as any allowances, such as travel and car allowances.

Salaries and Benefits are accrued each month to accurately represent the expenses during each month.

2021 Hydro Costs and Consumption

Month	2021 Monthly Consumption	2021 Monthly Actual	2020 Monthly Budget	Variance \$	Variance %	2021 YTD Actual	2021 YTD Budget	Variance \$	Variance %
January	513,741	\$ 81,972	\$ 93,689	\$ (11,716)	87.5%	\$ 81,972	\$ 93,689	\$ (11,716)	87.5%
February	3,020	\$ 90,502	\$ 93,873	\$ (3,371)	96.4%	\$ 172,474	\$ 187,562	\$ (15,088)	92.0%
March			\$ 87,127				\$ 274,689		
April			\$ 75,577				\$ 350,266		
May			\$ 75,307				\$ 425,573		
June			\$ 76,437				\$ 502,010		
July			\$ 76,101				\$ 578,110		
August			\$ 73,059				\$ 651,169		
September			\$ 76,972				\$ 728,141		
October			\$ 78,055				\$ 806,196		
November			\$ 80,870				\$ 887,067		
December			\$ 87,933				\$ 975,000		
Totals	516,761	\$ 172,474	\$ 975,000			\$ 172,474	\$ 975,000		

	2021	2020
Annual Budget	\$ 975,000	\$ 1,022,079
Year to Date Actual	\$ 172,474	\$ 193,764
Year to Date Budget	\$ 187,562	n/a
Year to Date Budget to Actual	\$ (15,088)	n/a
Percent of Budget	17.7%	19.0%

The above chart includes the hydro costs for all Town facilities, including streetlights. Staff continue to be conscious about energy consumption; however, certain Town facilities require large uses of hydro to operate, including the water and wastewater plants. The \$975,000 hydro budget for 2021 includes \$430,000 for the Wastewater Plants and its pumping and lift stations, as well as \$265,000 for the Water Plant, reservoirs, and water distribution.

The Hydro Bills for January and February have been accrued, as the Town has not received most of the Hydro bills for February and one for January as of the time of writing this report.

2021 Covid 19 Expenses

	February	YTD Cost
Expenses		
Salaries and Benefits	\$ 11,724	\$ 24,027
Operating Expenses	\$ 99	\$ 160
Communications	\$ 1,577	\$ 1,577
Purchased Services	\$ 0	\$ 0
Health and Safety	\$ 0	\$ 1,176
Personnel	\$ 0	\$ 0
Vehicle Expenses	\$ 6,010	\$ 7,273
IT Expenses	\$ 0	\$ 0
Community Grants	\$ 0	\$ 6,000
Total Expenses	\$ 19,410	\$ 40,213
Transfers		
Interfunctional Transfers	\$ 2,058	\$ 6,828
Total Transfers	\$ 2,058	\$ 6,828
Total Transfers & Expenses	\$ 21,468	\$ 47,041

	February	YTD Cost
Revenue		
Provincial Grants	\$ 0	\$ 0
Municipal Grants	\$ 0	\$ 0
External Revenue	\$ 0	\$ 0
Grants & Donations	\$ 0	\$ 0
Total Revenue	\$	\$

The above charts summarize the Town's 2021 expenses and revenues related to Covid-19 to date. Additional details regarding these figures is noted below.

Expenses

Salaries and Benefits expenses include By-law staff that have been specifically hired due to Covid-19. Operating expenses consist of no-parking signs and related hardware. Communications consists of Advertising. Health and Safety Expenses are made up of purchases of hand sanitizer, face masks, gloves, and sanitizing wipes.

Vehicle Expenses includes fuel for the additional vehicles that the Town has leased for the By-law Department due to Covid-19, as well as expenses for the Georgian Trail Grooming, such as fuel. Community Grants are grants distributed to community organizations to help with relief due to the pandemic from the Donations that were received from the community.

Transfers

Interfunctional Transfers includes any staff time committed to Covid-19 tasks. This is not an additional expense item, but staff time that has already been included in the 2021 Proposed Budget. Staff Salaries and Benefits for additional hires related to Covid-19 are reported in the Salaries and Benefits category and are not included here.

Revenue

By-law fines have not been included in this chart; however, 153 tickets were issued in February at a value of \$7,917.

2021 Grants

Grant	2021 Funding Received	Total 2021 Grant	2020 Funding Received
Municipal Modernization Fund	\$ 0	\$ 0	\$ 30,000
L.E. Shore Memorial Library	\$ 0	\$ 0	\$ 77,871
Stewardship	\$ 678	\$ 151,755	\$ 159,451
Gas Tax	\$ 0	\$ 222,799	\$ 213,122
Ontario Community Infrastructure Fund	\$ 0	\$ 912,915	\$ 912,915
Ontario Municipal Partnership Fund	\$ 324,000	\$ 1,299,600	\$ 1,299,800
O.P.P Ride Program	\$ 0	\$ 0	\$ 8,773
O.P.P Proceeds of Crime Grant	\$ 50,000	\$ 300,000	\$ 0
County of Grey – Community Improvement Plan	\$ 0	\$ 0	\$ 20,000
Ontario Safe Restart Program – Phase 1	\$ 0	\$ 0	\$ 493,500
Ontario Safe Restart Program – Phase 2	\$ 0	\$ 99,000	\$ 385,000
2021 COVID-19 Recovery Funding	\$ 0	\$ 148,523	\$ 0
Clean Water & Wastewater Fund–Infrastructure Ontario	\$ 0	\$ 0	\$ 64,007
Total	\$ 374,678	\$ 3,134,592	\$ 3,664,439

The Stewardship Grant funds 50% of the net costs of the Blue Box Program by making payments to municipalities on a quarterly basis. The Town will receive \$151,755 in funding in 2021. This funding is determined by the Resource Productivity and Recovery Authority.

The Town receives Federal Gas Tax annually that can be used against the cost of operating or capital programs that meet the criteria as set out by the Association of Municipalities of Ontario (AMO).

The Ontario Community Infrastructure Fund (OCIF) Grant is being used for the Thornbury West Road Reconstruction (combination of Elma Street and Alice Street and Victoria Street and Louisa Street Reconstruction Projects).

The Ontario Municipal Partnership Fund (OMPF) is the Province's main transfer payment to municipalities and is automatically calculated by the Province. The Town's annual budget reflects the funding amount that the Town will receive through the OMPF each year.

The Ontario Safe Restart Program – Phase 2, in partnership with the federal government, provides 48 of the hardest hit municipalities by Covid-19 with additional 2020 funding, as well as providing all 444 of Ontario's municipalities with 2021 funding to help address municipal operating pressures related to the COVID-19 pandemic.

The 2021 COVID -19 Recovery Funding provides Ontario's municipalities with funding to help municipalities respond to the ongoing and unprecedented operating pressures from COVID-19. This funding is based on the proportion of COVID-19 cases in our Public Health Unit, for the period of January 1, 2021 to February 18, 2021.

2021 Long-Term Debt Payments

Debt	Principal	Interest	Annual Payments	Principal Balance
Town Hall	\$ 0	\$ 0	\$ 255,735	\$ 1,551,662
OPP Station	\$ 0	\$ 0	\$ 37,375	\$ 472,863
Water Reservoir	\$ 40,000	\$ 1,848	\$ 123,955	\$ 840,000
Harbour Docks/Dredging	\$ 20,400	\$ 1,435	\$ 56,845	\$ 489,592
Total	\$ 60,400	\$ 3,283	\$ 473,910	\$ 3,354,116

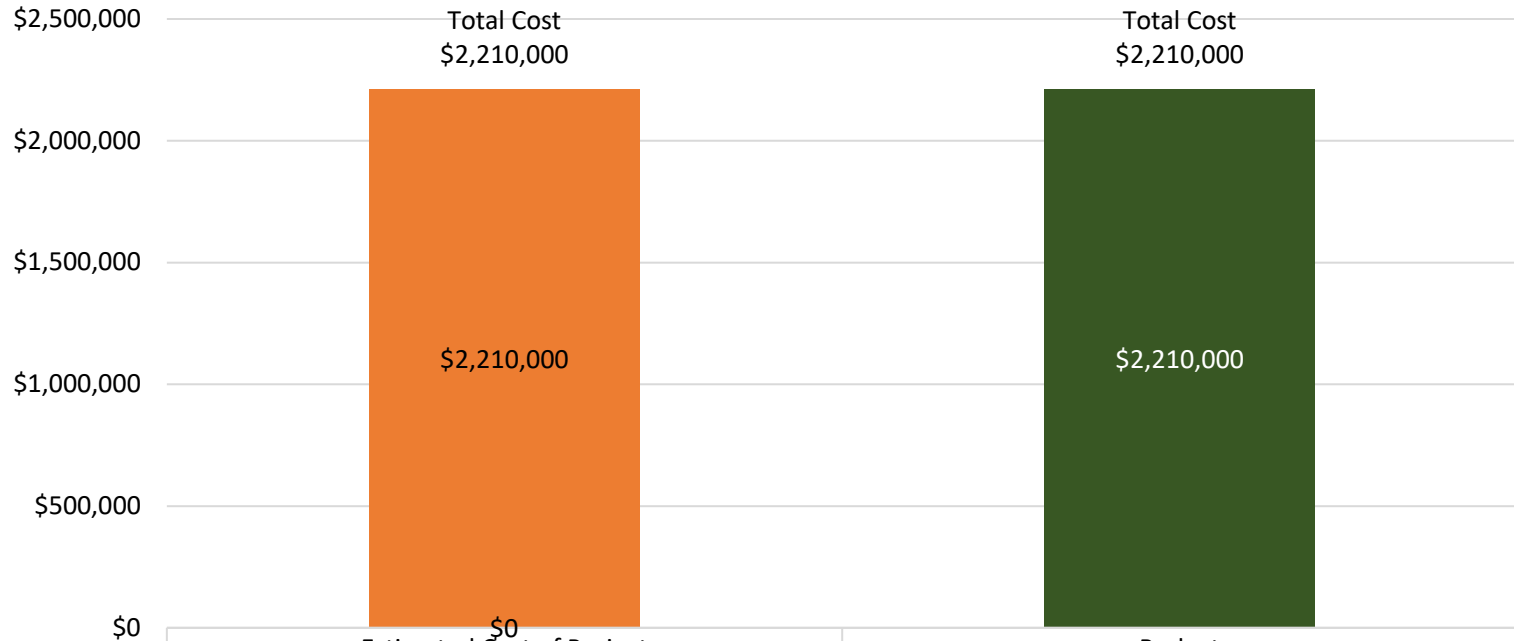
The Town Hall Facility loan was taken out in 2012 for \$3,300,000 at a 2% interest rate. The final payment will be made in June 2027.

The OPP Station loan was taken out in 2013 for \$614,000 at a 3.58% interest rate. The final payment will be made in 2037.

The Thornbury Water Reservoir loan was taken out in 2006 for \$2,000,000 at an interest rate of 5.045%. Final payment will be made in 2031.

The Harbour Docks and Dredging loan was taken out in 2018 for \$612,000 at an interest rate of 3.21%. Final payment will be made in 2033.

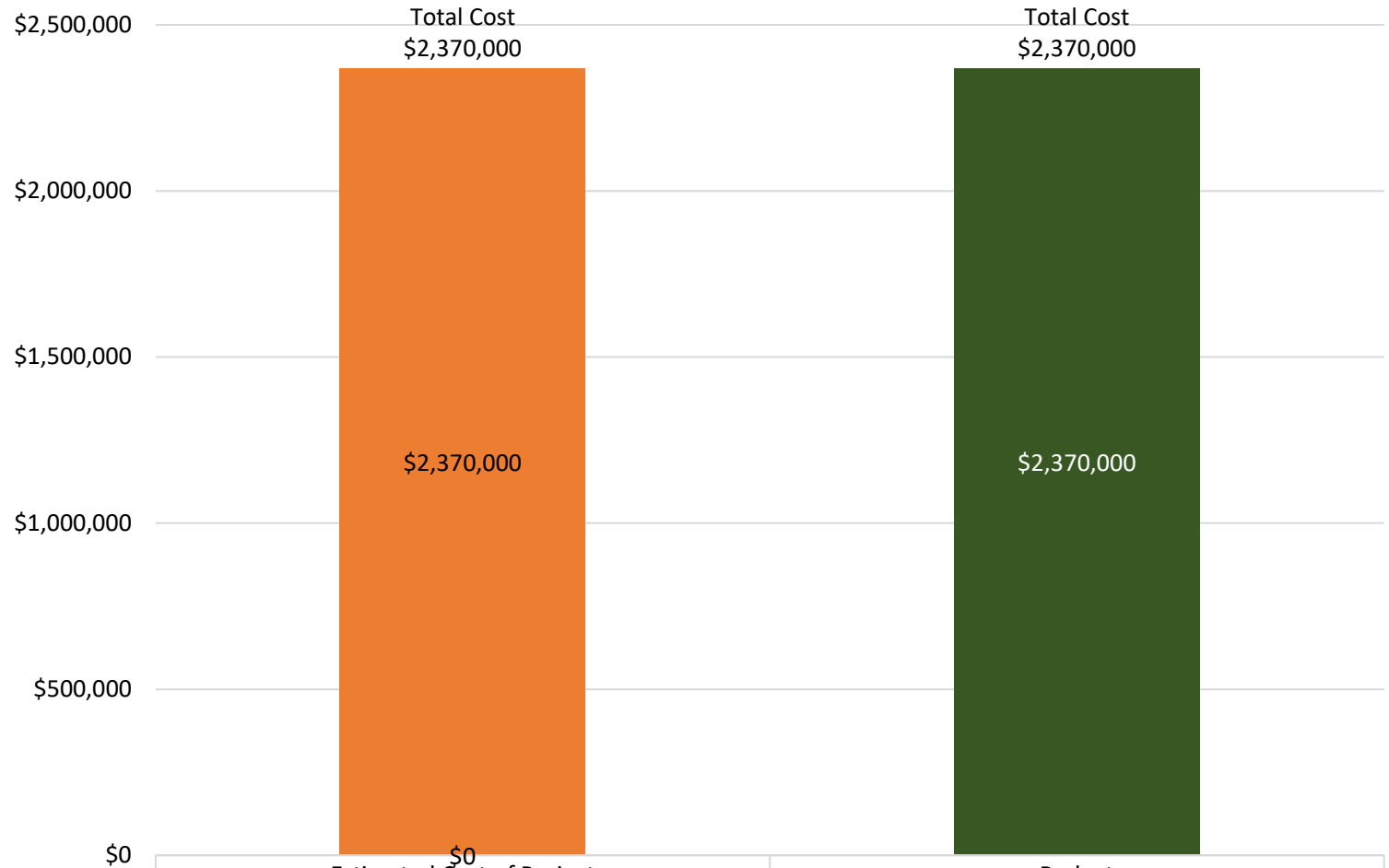
Bridge #2 and #3 Replacement



	Estimated Cost of Project	Budget
■ Budget		\$2,210,000
■ Estimated Cost to Completion	\$2,210,000	
■ Spent to Date	\$0	
Total Cost	\$2,210,000	\$2,210,000

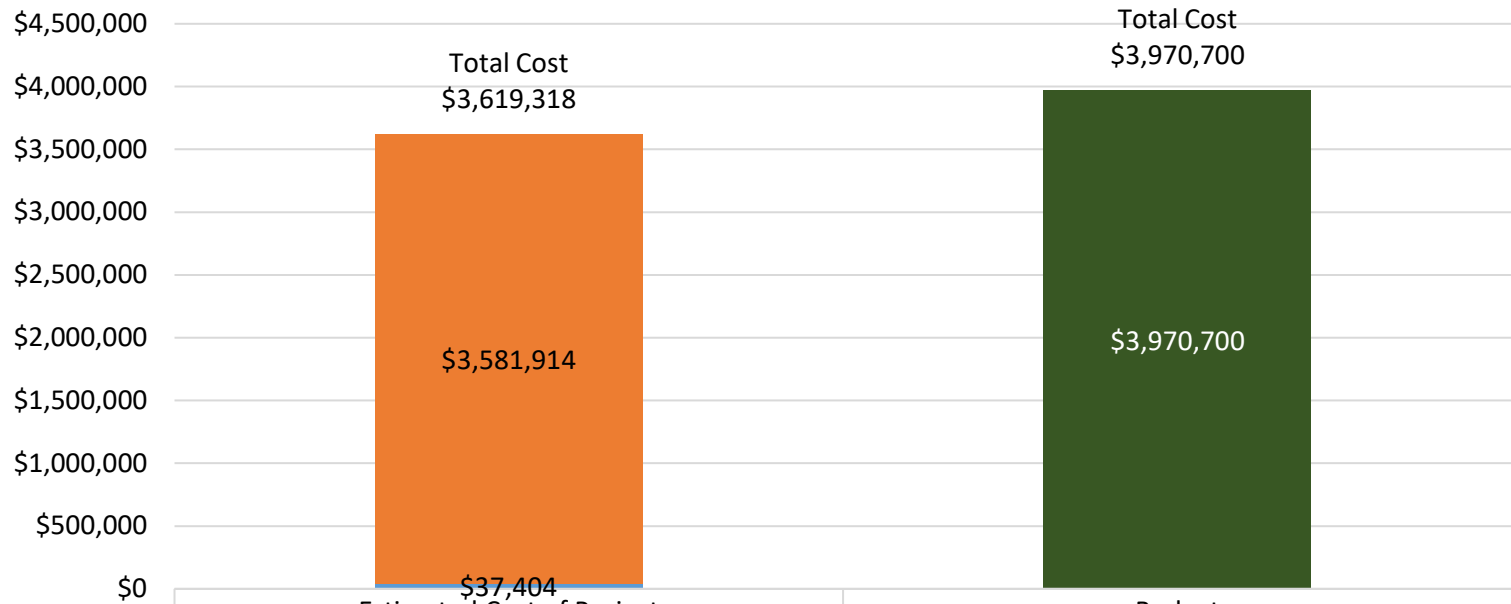
Project Timeline		2021				2022				2023			
Budget	Actual	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Award Engineering			█										
Complete Engineering			█	█	█	█	█	█	█				
Award Construction							█						
Complete Construction							█	█	█				

Jozo Weider Boulevard Phase 3



	Estimated Cost of Project	Budget
■ Budget		\$2,370,000
■ Estimated Cost to Completion	\$2,370,000	
■ Spent to Date	\$0	
Total Cost	\$2,370,000	\$2,370,000

Tyrolean Village Watermain Replacement and Wastewater Extension

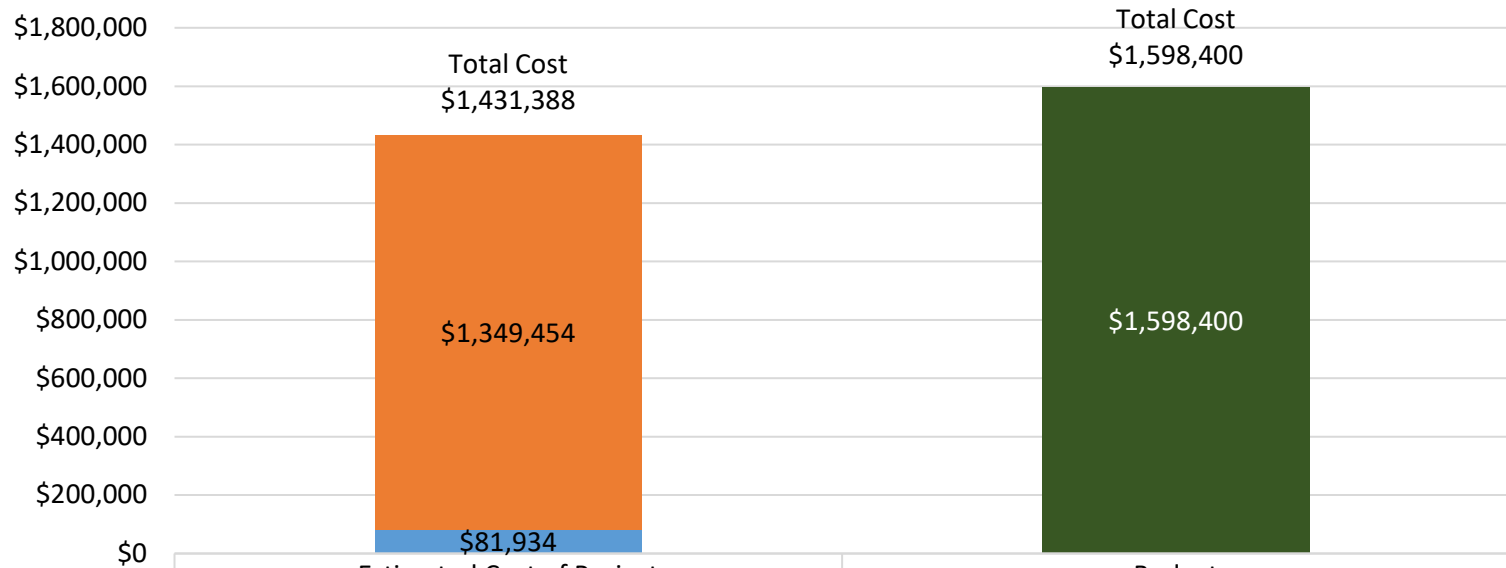


	Estimated Cost of Project	Budget
■ Budget		\$3,970,700
■ Estimated Cost to Completion	\$3,581,914	
■ Spent to Date	\$37,404	
Total Cost	\$3,619,318	\$3,970,700

The engineering portion of the project came in under-budget and the total project is forecasting to be under-budget.

Project Timeline		2021				2022				2023			
Budget	Actual	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Award Engineering													
Complete Engineering		█	█	█	█	█	█	█					
Award Construction						█							
Complete Construction						█	█	█					

Substandard Watermain Replacement

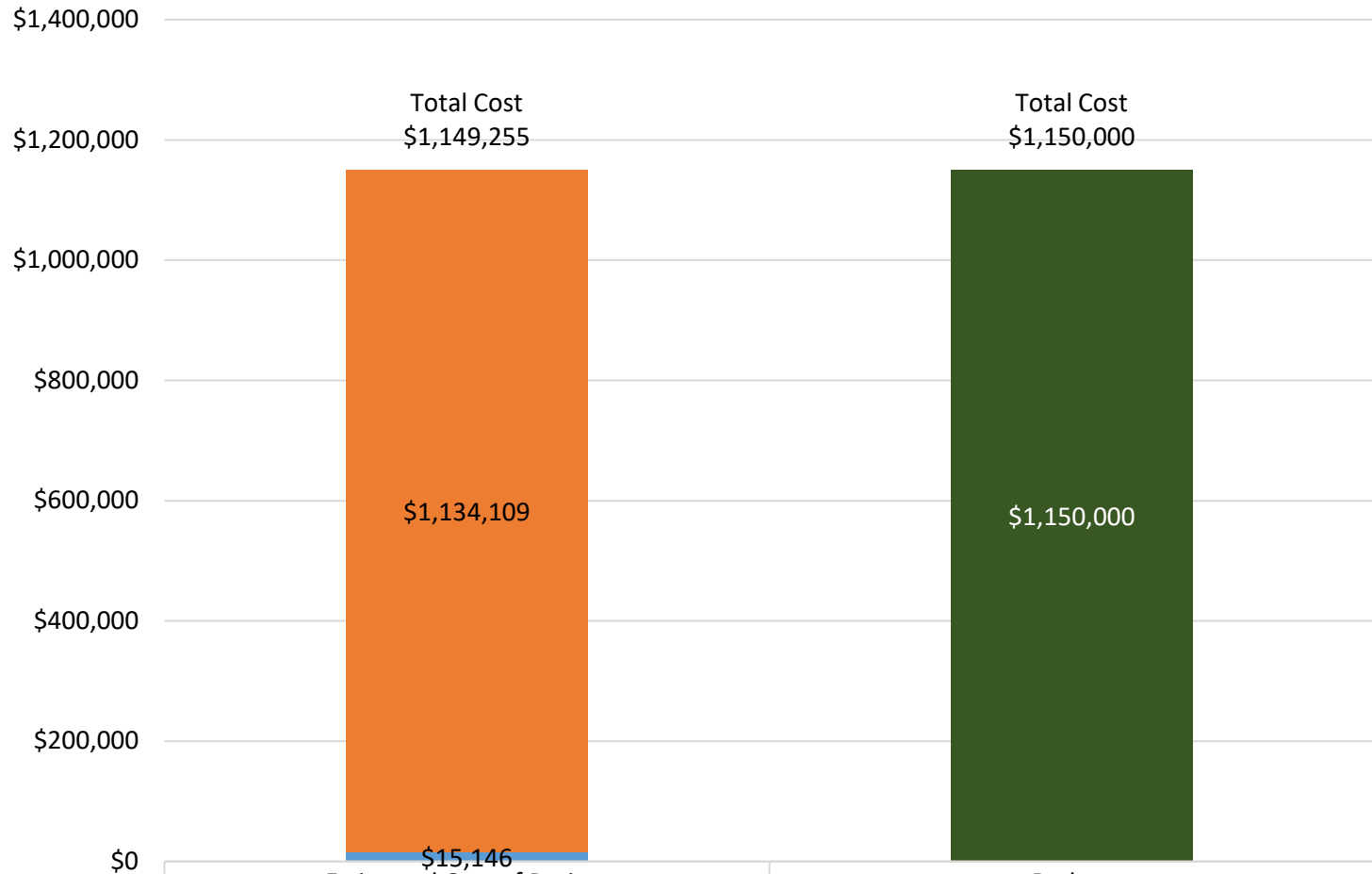


	Estimated Cost of Project	Budget
■ Budget		\$1,598,400
■ Estimated Cost to Completion	\$1,349,454	
■ Spent to Date	\$81,934	
Total Cost	\$1,431,388	\$1,598,400

The engineering portion of the project came in under-budget and the total project is forecasting to be under-budget. Phase 1 and Phase 2 have been approved.

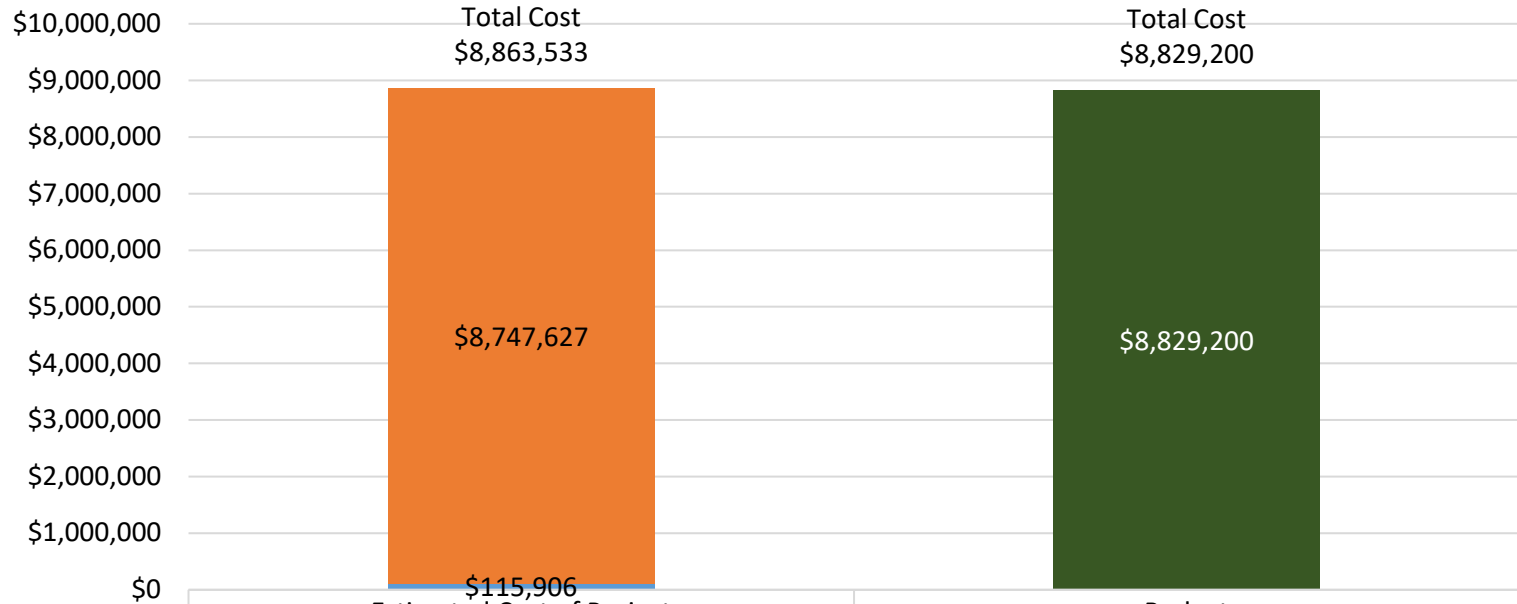
Project Timeline				2021				2022				2023			
Budget	Actual			Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Award Engineering															
Complete Engineering				█	█	█	█	█	█	█	█				
Award Construction					█				█						
Complete Construction					█	█	█		█	█	█				

Shoreline Stabilization



	Estimated Cost of Project	Budget
■ Budget		\$1,150,000
■ Estimated Cost to Completion	\$1,134,109	
■ Spent to Date	\$15,146	
Total Cost	\$1,149,255	\$1,150,000

Water Westside Storage and Distribution

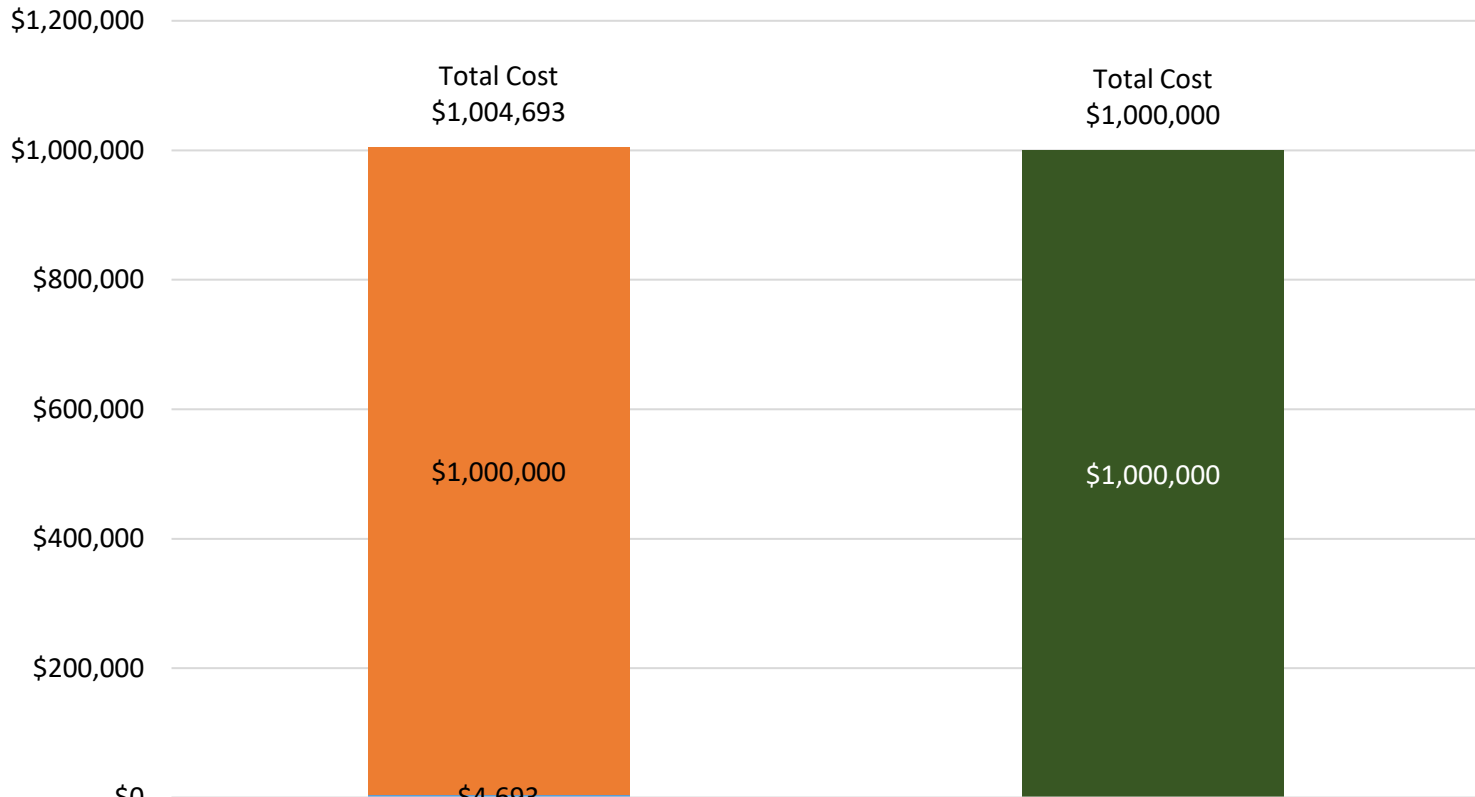


	Estimated Cost of Project	Budget
■ Budget		\$8,829,200
■ Estimated Cost to Completion	\$8,747,627	
■ Spent to Date	\$115,906	
Total Cost	\$8,863,533	\$8,829,200

This project is forecasting slightly over-budget due to internal Salaries and Benefits.

Project Timeline				2021				2022				2023			
Budget	Actual			Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
								■							
				■	■			■	■	■	■	■	■	■	■
												■			
												■	■	■	■

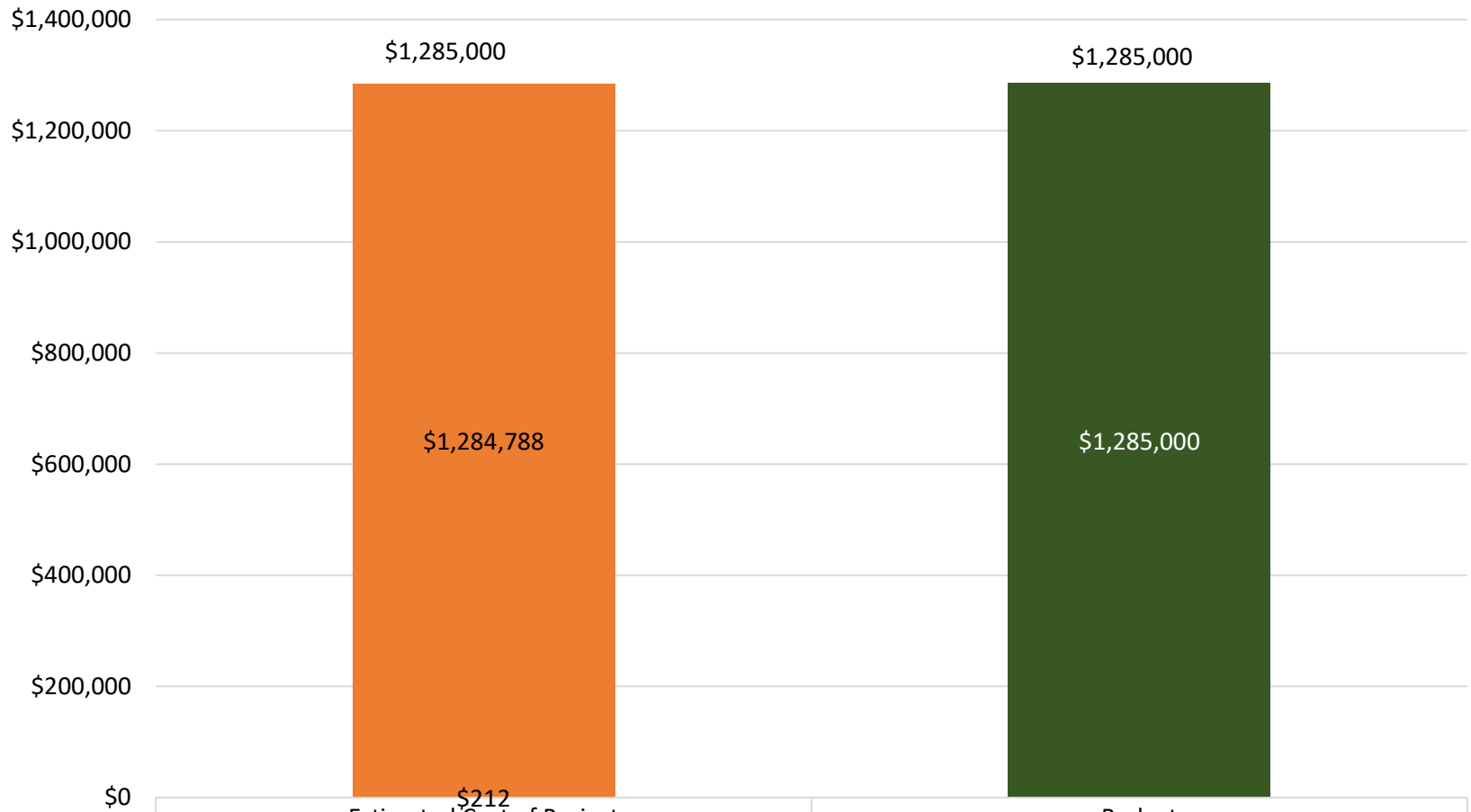
Mountain Drive Booster Pumping Station Relocation



	Estimated Cost of Project	Budget
■ Budget		\$1,000,000
■ Estimated Cost to Completion	\$1,000,000	
■ Spent to Date	\$4,693	
Total Cost	\$1,004,693	\$1,000,000

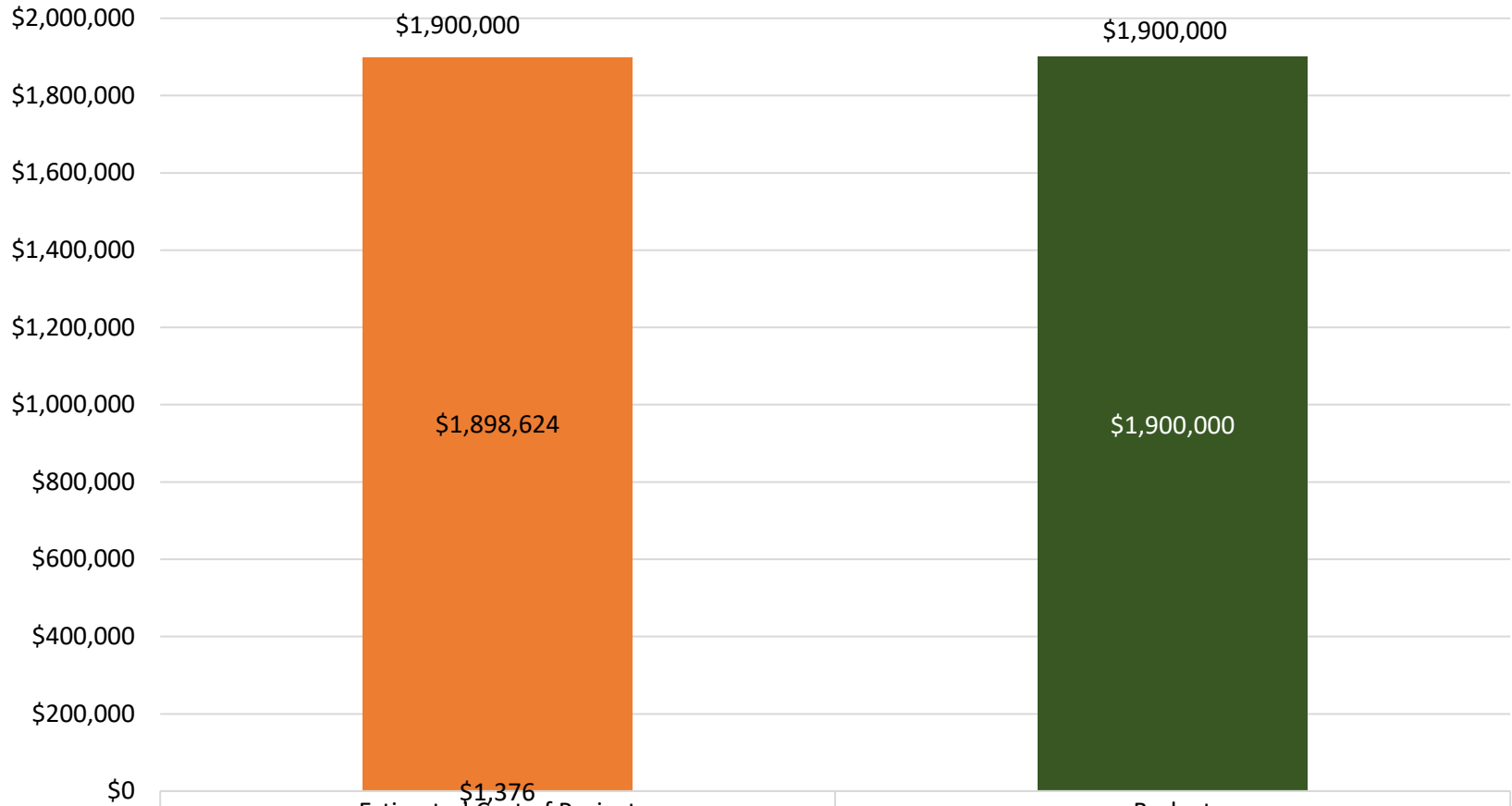
This project is forecasting slightly over-budget due to internal salaries and benefits. There is no Project Timeline included with this project, as it is a County-run project.

Craigeith Main Sewage Pumping Station Upgrades



	Estimated Cost of Project	Budget
■ Budget		\$1,285,000
■ Cost to Complete	\$1,284,788	
■ Spent	\$212	
Total	\$1,285,000	\$1,285,000

Craigleith Wastewater Treatment Plant Blower Replacement



	Estimated Cost of Project	Budget
■ Budget		\$1,900,000
■ Cost to Complete	\$1,898,624	
■ Spent	\$1,376	
Total	\$1,900,000	\$1,900,000

Capital Projects Summary

Website Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager Communications & Economic Development	\$0	\$110,000	\$110,000	\$110,000	\$0	2020

Video Surveillance Systems

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$44,734	\$1,266	\$46,000	\$46,000	\$0	2020

Asset Management Mobile Infrastructure

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$31,234	\$43,766	\$75,000	\$75,000	\$0	2020

Communication Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$113,139	\$86,861	\$200,000	\$200,000	\$0	2017

CityView Web Portal

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Software Application Project Specialist (Contract)	\$314,225	\$0	\$314,225	\$315,000	\$775	2020

Phone System Upgrade

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$39,304	\$20,696	\$60,000	\$60,000	\$0	2020

Annual IT Hardware Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$102,792	\$221,208	\$324,000	\$324,000	\$0	2021

Corporate AVL System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Information Technology	\$0	\$40,000	\$40,000	\$40,000	\$0	2021

Document Management System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Software Contract Position/Clerk	\$0	\$270,000	\$270,000	\$270,000	\$0	2021

Sewage Pumping Station Security Systems

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of IT/Wastewater Supervisor	\$0	\$100,000	\$100,000	\$100,000	\$0	2021

Vehicle Replacement (2021)

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facility and Fleet	\$323,799	\$1,900,000	\$2,223,799	\$2,220,000	-\$3,799	2020/2021

Variance is due to Non-Recoverable HST on the 2020 purchase

Craigleith Area Multi-Use Operation Facility

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Contract Coordinator	\$0	\$250,000	\$250,000	\$250,000	\$0	2021

Napier Street Demolition

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
CAO	\$0	\$25,000	\$25,000	\$25,000	\$0	2021

Peaks Meadow Development

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Development Engineering	\$24,491	\$451,721	\$476,212	\$476,212	\$0	N/A

Ridge Estates Development

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Development Engineering	\$63,132	\$397,277	\$460,409	\$460,409	\$0	N/A

Back-up Generators

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Fire Chief	\$23,801	\$146,199	\$170,000	\$170,000	\$0	2019

Annual Fire and Rescue Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Fire Chief	\$0	\$88,000	\$88,000	\$88,000	\$0	2021

Outdoor Pickleball Court

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$137,590	\$12,000	\$149,590	\$150,000	\$410	2019

Parks and Trails Equipment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$0	\$26,000	\$26,000	\$26,000	\$0	2021

Little River Park Enhancements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$0	\$200,000	\$200,000	\$200,000	\$0	2021

Moreau Park Pavilion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$0	\$330,000	\$330,000	\$330,000	\$0	2021

Craigleith Off Leash Dog Park

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$0	\$25,000	\$25,000	\$25,000	\$0	2021

Parks and Trail Signage

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$23,070	\$28,930	\$52,000	\$52,000	\$0	2019/2020/2021

Metcalf Rock Parking Expansion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director Community Services	\$0	\$103,000	\$103,000	\$103,000	\$0	2020

Park Ops Centre Overhead Doors

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Parks and Trails	\$0	\$10,000	\$10,000	\$10,000	\$0	2021

Sprinkler System Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facilities, BVCC, and Tomahawk	\$0	\$24,000	\$24,000	\$24,000	\$0	2020

Lighting Retrofit at the BVCC

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facilities, BVCC, and Tomahawk	\$0	\$50,000	\$50,000	\$50,000	\$0	2020

BVCC Roofing

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facilities, BVCC, and Tomahawk	\$0	\$95,000	\$95,000	\$95,000	\$0	2020

LE Shore Security System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facilities, BVCC, and Tomahawk	\$5,485	\$10,515	\$16,000	\$16,000	\$0	2020

Town Hall HVAC

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$13,992	\$11,008	\$25,000	\$25,000	\$0	2020

LE Shore Story Tower Works

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Facility and Fleet	\$0	\$20,000	\$20,000	\$20,000	\$0	2021

Drake's Path Wastewater Extension

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Engineering Design Technologist	\$105,720	\$400,100	\$505,820	\$454,600	-\$51,220	2019

Water and Wastewater Electrical System Protection

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Project Coordinator	\$351,497	\$129,203	\$480,700	\$480,700	\$0	2019

Price's Subdivision Drainage Works

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Construction Coordinator	\$103,200	\$231,000	\$334,200	\$262,000	-\$72,200	2019

Water and Wastewater Energy Efficiencies

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Solid Waste and Special Projects	\$9,355	\$190,645	\$200,000	\$200,000	\$0	2019

Ravenna Yard Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Roads and Drainage Foreman	\$131,410	\$43,590	\$175,000	\$175,000	\$0	2019

Roads and Drainage Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Roads and Drainage	\$175,418	\$770,418	\$945,836	\$775,000	\$4,582	2021

Traffic Counters

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Transportation Master Plan Coordinator	\$0	\$200,000	\$200,000	\$200,000	\$0	2021

Surface Treatment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Roads and Drainage	\$0	\$320,000	\$320,000	\$320,000	\$0	2021

Grey Highlands Townline Road Work

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Roads and Drainage	\$0	\$100,000	\$100,000	\$100,000	\$0	2021

Arthur Street Parking Lot

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Engineering Design Technologist	\$0	\$410,000	\$410,000	\$410,000	\$0	2021

Attenuation Zones

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Sustainability and Solid Waste	\$0	\$156,000	\$156,000	\$156,000	\$0	2021

Site Design and Diversion Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Sustainability and Solid Waste	\$0	\$40,000	\$40,000	\$40,000	\$0	2021

BMPL Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
BMPL CEO	\$0	\$11,000	\$11,000	\$11,000	\$0	2021

BMPL Books and Collections

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
BMPL CEO	\$5,439	\$49,061	\$54,500	\$54,500	\$0	2021

BMPL Furniture Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
BMPL CEO	\$0	\$67,000	\$67,000	\$67,000	\$0	2021

Thornbury Harbour Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$0	\$35,000	\$35,000	\$35,000	\$0	2021

Water Distribution System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$0	\$310,000	\$310,000	\$310,000	\$0	2021

WTP Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$45,375	\$394,625	\$440,000	\$440,000	\$0	2021

Eastside Water Storage and Supply EA

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$0	\$520,000	\$520,000	\$520,000	\$0	2021

Water UV Replacements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$0	\$430,000	\$430,000	\$430,000	\$0	2021

Water Tower Repairs

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$0	\$560,000	\$560,000	\$560,000	\$0	2021

Happy Valley Booster Station Repairs

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Water Supervisor	\$8,731	\$48,000	\$56,731	\$56,000	-\$731	2020

Flow Meter Installation

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Wastewater Supervisor	\$0	\$245,000	\$245,000	\$245,000	\$0	2021

Collection System Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Wastewater Supervisor	\$0	\$745,000	\$745,000	\$745,000	\$0	2021

CWWTP Blower Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$0	\$1,900,000	\$1,900,000	\$1,900,000	\$0	2021

CWWTP Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$0	\$200,000	\$200,000	\$200,000	\$0	2021

Peel Street SPS Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Coordinator	\$154,007	\$546,700	\$700,707	\$621,300	-\$79,407	2019

Integrated Community Sustainability Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Sustainability and Solid Waste	\$98,729	\$0	\$98,729	\$100,000	\$1,271	2020

\$15,261 of Communications included in contract with consultant

Transportation Master Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Transportation Master Plan Project Coordinator	\$330,588	\$155,000	\$485,588	\$745,000	\$259,412	2020

\$49,002 of Communications included in contract with consultant

Leisure Activity Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$66,160	\$21,000	\$87,160	\$87,849	\$689	2020

\$7,632 of Communications included in contract with consultant

Community Improvement Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Planning and Development Services	\$30,477	\$0	\$30,477	\$30,000	-\$477	2020

Variance is due to Non-Recoverable HST. \$9,352 of Communications included in contract with consultant.

Density Intensification Study

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Community Planning	\$0	\$25,000	\$25,000	\$25,000	\$0	2020

Drainage Master Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Senior Infrastructure Capital Project Coordinator	\$527,069	\$25,000	\$552,069	\$650,000	\$97,931	2020

Compensation Review

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Human Resources	\$0	\$60,000	\$60,000	\$60,000	\$0	2021

Community Design Standards

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Planning 3-Year Contract	\$0	\$65,000	\$65,000	\$65,000	\$0	2021

Development Charges Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Deputy Treasurer/Manager of Accounting & Budgets	\$0	\$100,000	\$100,000	\$100,000	\$0	2021

Multi-Use Community Hub Feasibility Study

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Director of Community Services	\$0	\$140,000	\$140,000	\$140,000	\$0	2021

Fire Master Plan

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Fire Chief	\$0	\$150,000	\$150,000	\$150,000	\$0	2021

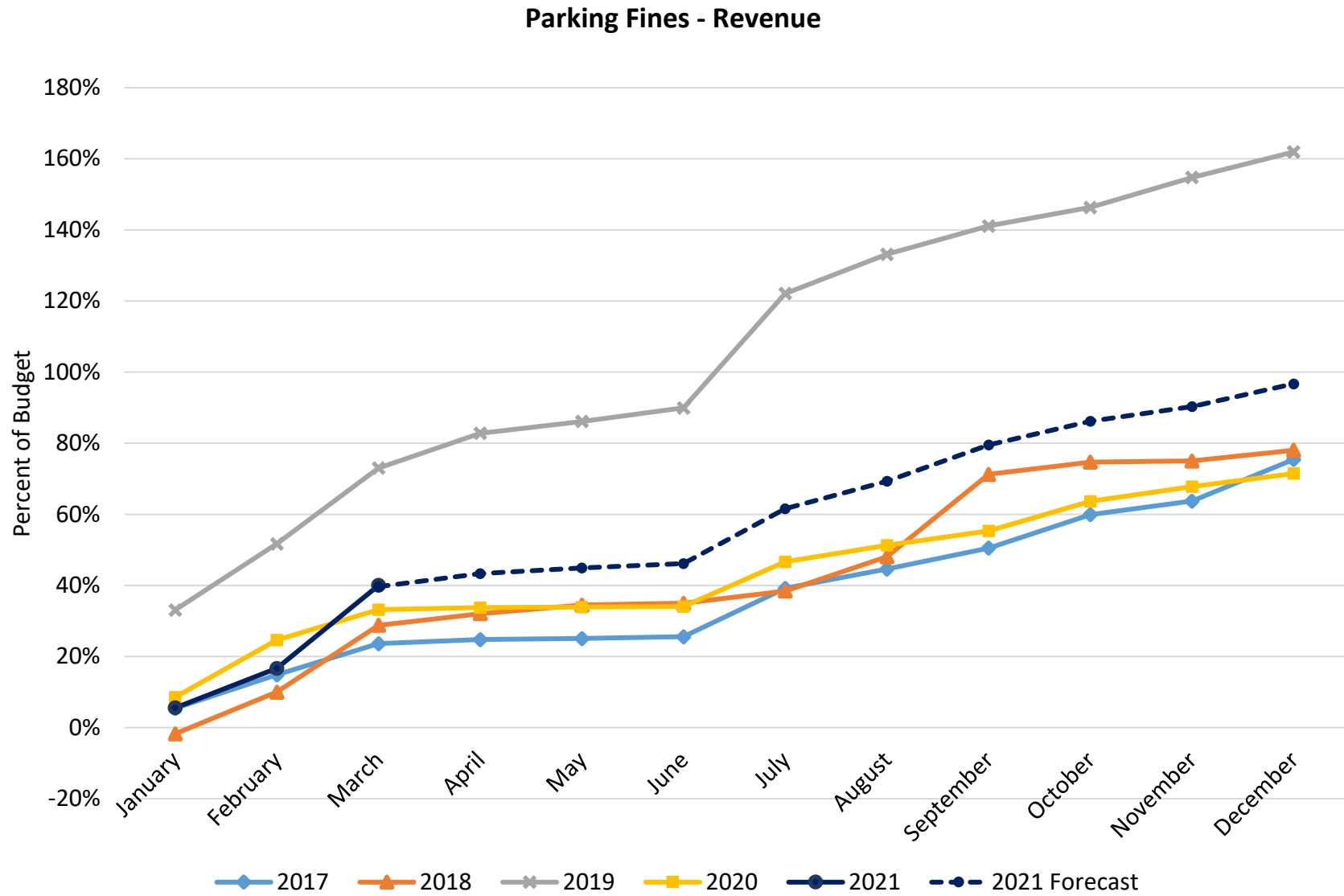
Long Point Roads Sewer and Lift Station EA

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Water and Wastewater	\$0	\$385,000	\$385,000	\$385,000	\$0	2021

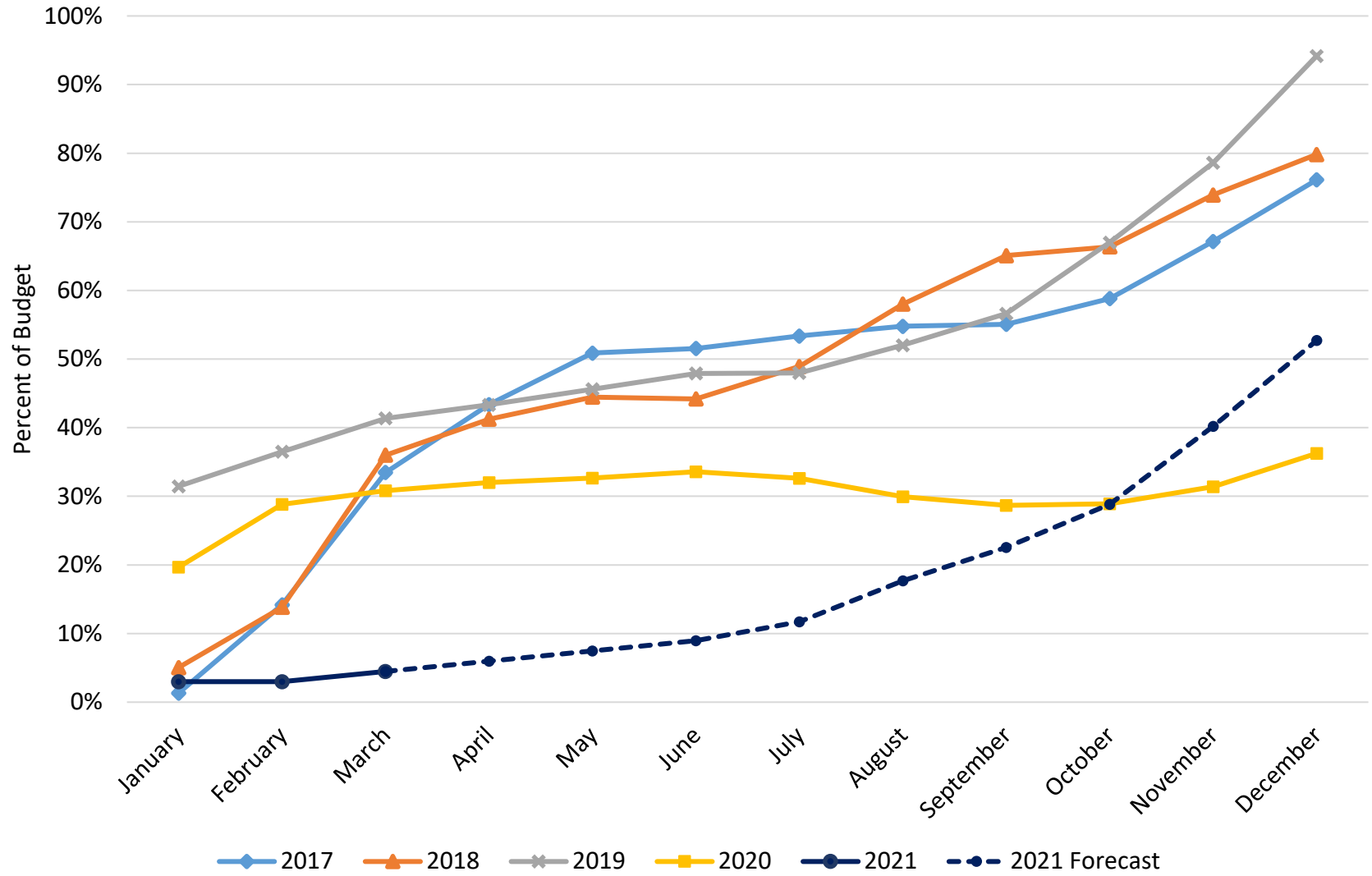
Official Plan Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance	Year of Approval
Manager of Community Planning	\$0	\$410,000	\$410,000	\$410,000	\$0	2021

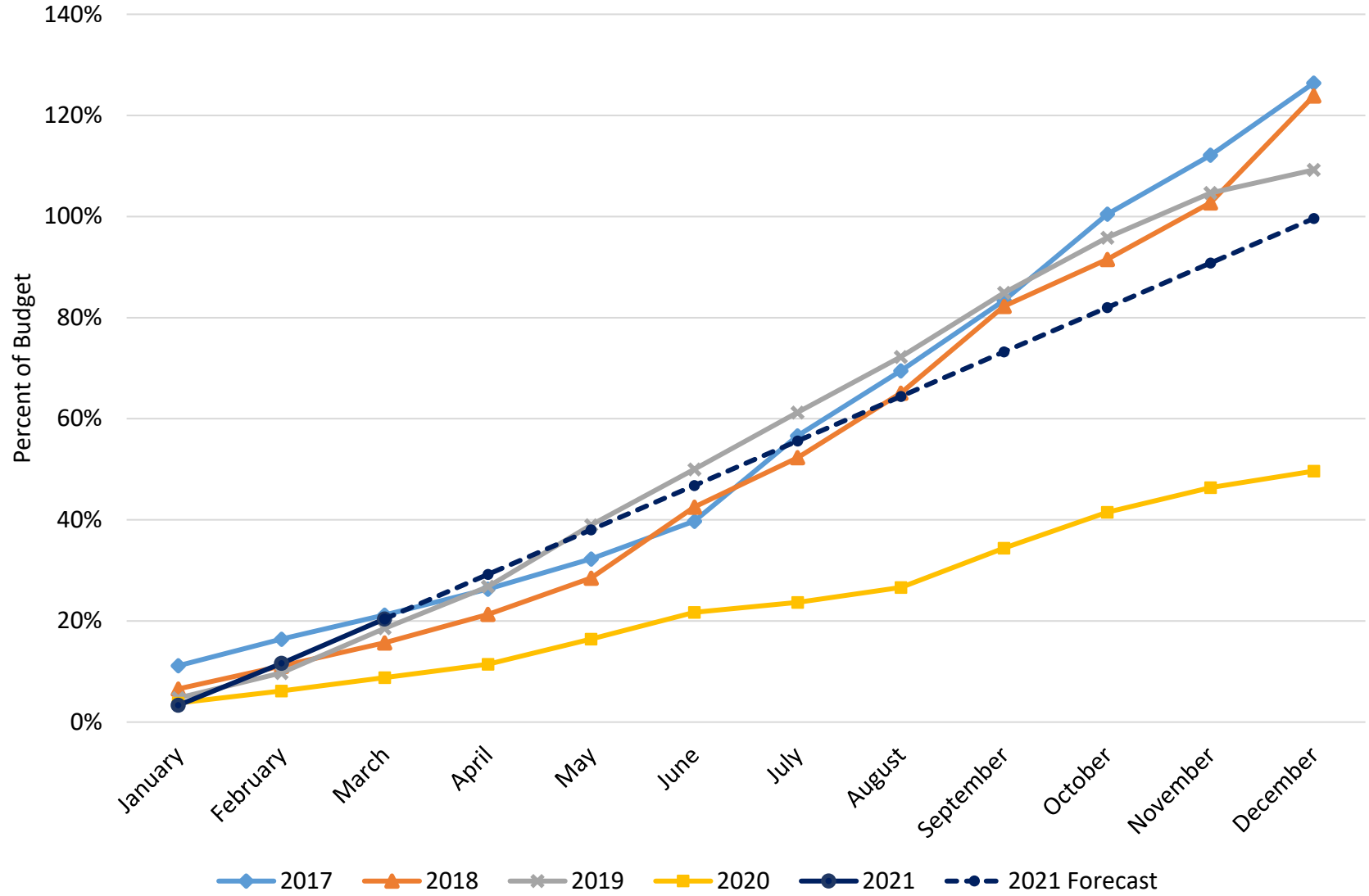
2021 Revenues



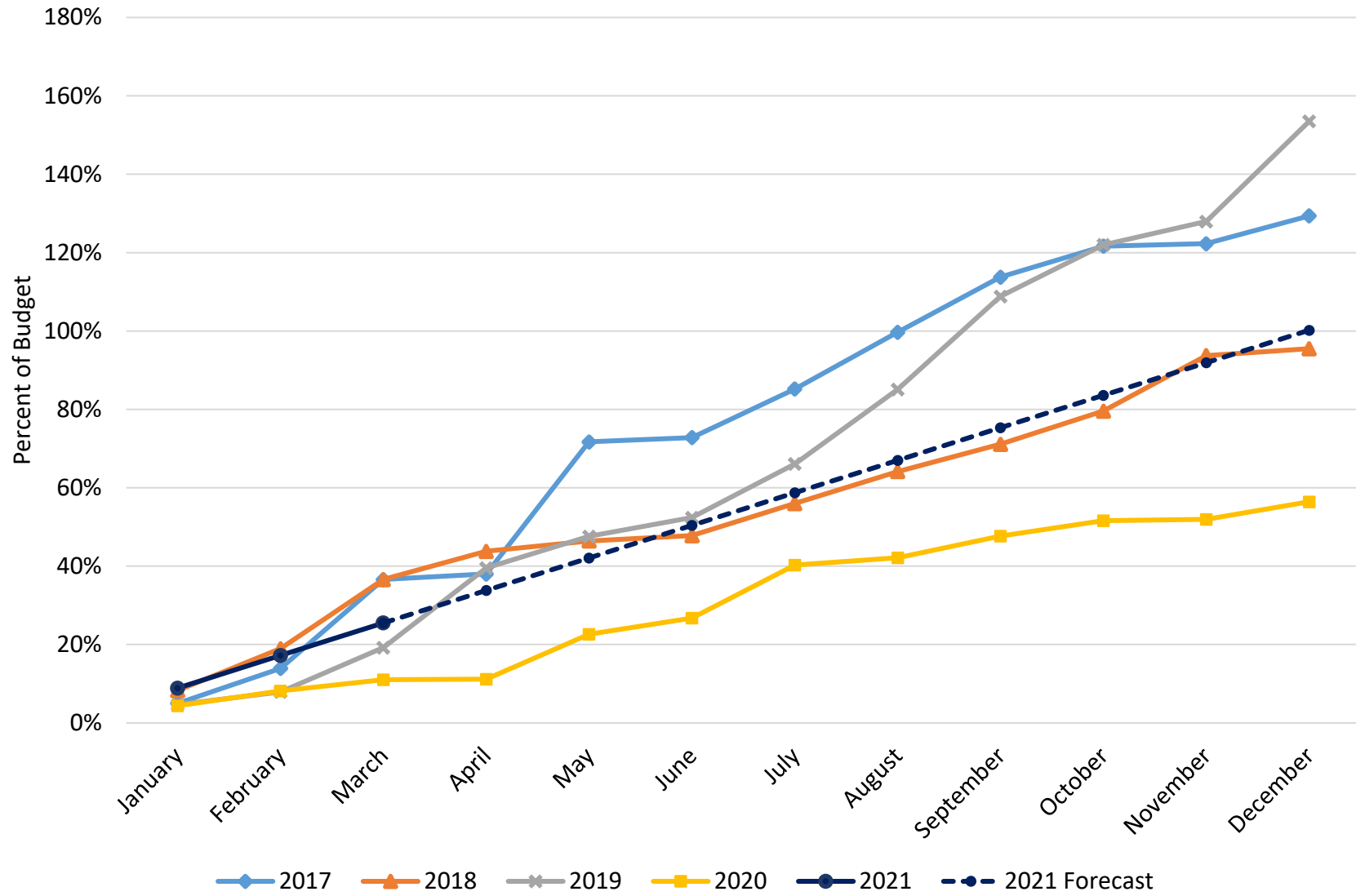
Beaver Valley Community Centre Revenues



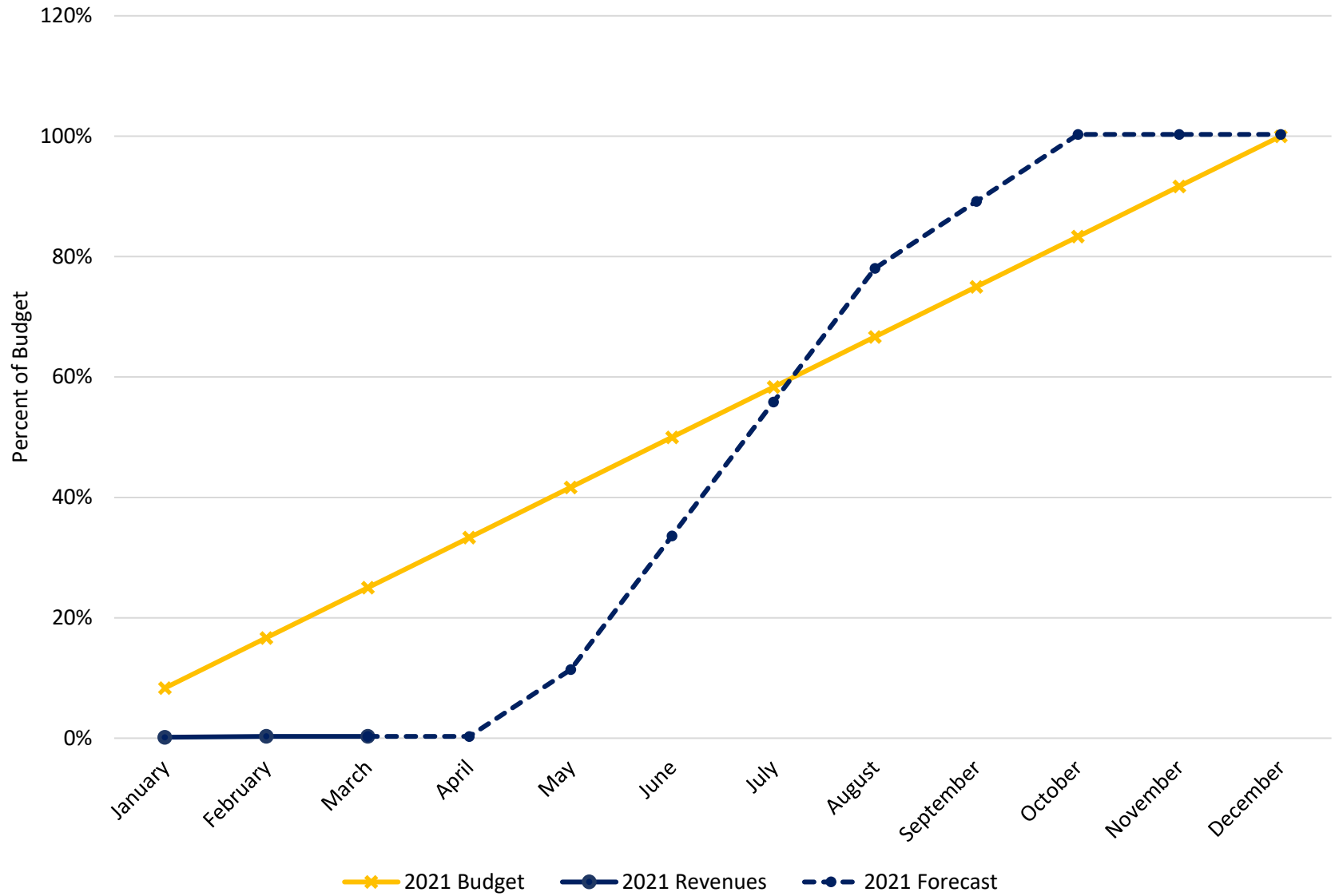
Landfill Revenues



Planning Revenues



Paid Parking Revenues



2021 Council Live-Streaming

Month	Users	% of New	% of Recurring	Sessions	Average Session Duration	2020 Sessions	2020 Average Session Duration
January	645	34%	66%	1,575	0 hour, 58 minutes	511	1 hour, 24 minutes
February	665	29%	71%	1,658	1 hour, 02 minutes	602	1 hour, 29 minutes
March						658	1 hour, 06 minutes
April						310	46 minutes
May						532	1 hour, 11 minutes
June						871	1 hour, 21 minutes
July						434	1 hour, 00 minutes
August						475	1 hour, 27 minutes
September						1,061	1 hour, 12 minutes
October						772	1 hour, 02 minutes
November						1,254	1 hour, 26 minutes
December						843	1 hour, 19 minutes

2021 Committees of Council Costs

Committee – Total Costs	February	YTD Cost
Abandoned Orchard Advisory Committee	\$ 0	\$ 0
Agricultural Advisory Committee	\$ 336	\$ 610
Attainable Housing Corporation	\$ 2,665	\$ 3,825
Code of Conduct Review Committee	\$ 0	\$ 0
Committee of Adjustment	\$ 885	\$ 4,461
Communications Advisory Committee	\$ 5,850	\$ 7,473
Council Compensation Review Committee	\$ 870	\$ 1,300
Economic Development Advisory Committee	\$ 3,047	\$ 7,742
Fence Viewer Committee	\$ 0	\$ 0
Police Services Board	\$ 291	\$ 370
Property Standards Committee	\$ 0	\$ 0
Sustainability Committee	\$ 1,317	\$ 3,057
Thornbury BIA	\$ 0	\$ 0
Transportation Committee	\$ 725	\$ 1,499
Grants and Donations Committee	\$ 1,497	\$ 2,941
Joint Municipal Physician Retention and Recruitment Committee	\$ 1,039	\$ 1,642
Rural Access to Broadband Internet Technology (RABIT) Task Force	\$ 2,840	\$ 3,423
Total	\$ 21,362	\$ 38,342

The above chart tracks the cost of staff time to administer and attend the various Committees of Council. It includes Staff's Salaries and Benefits, overhead costs for every hour of staff time, as well as other costs that are incurred specific to each Committee of Council, such as advertising costs.

This chart does not include any revenue. Most Committees of Council listed above do not have any costs except staff time. However, any Committees listed above where costs consist of both staff time and other expenses are listed below.

Communications Advisory Committee

Other costs (Non-Staff Time) February: \$998

Other costs (Non-Staff Time) YTD: \$998

Other costs include advertising.

Economic Development Advisory Committee

Other costs (Non-Staff Time) February: \$175

Other costs (Non-Staff Time) YTD: \$175

Other costs include contract services.

Rural Access to Broadband Internet Technology (RABIT) Task Force

Other costs (Non-Staff Time) February: \$394

Other costs (Non-Staff Time) YTD: \$394

Other costs include advertising.

2021 Council Conference Attendance and Remuneration

Council Member	Meals	Lodgings	Conference & Workshop	Mileage & Travel	Cell Phones	HST	Total YTD Expenses
Mayor Soever	\$ 0	\$ 0	\$ 1,074	\$ 0	\$ 39	\$ 123	\$ 1,235
Deputy Mayor Potter	\$ 0	\$ 0	\$ 407	\$ 0	\$ 39	\$ 49	\$ 496
Councillor Bordignon	\$ 0	\$ 0	\$ 0	\$ 0	\$ 40	\$ 4	\$ 45
Councillor Hope	\$ 0	\$ 0	\$ 0	\$ 0	\$ 39	\$ 4	\$ 43
Councillor Matrosovs	\$ 0	\$ 0	\$ 407	\$ 0	\$ 39	\$ 49	\$ 496
Councillor Sampson	\$ 0	\$ 0	\$ 407	\$ 0	\$ 41	\$ 49	\$ 497
Councillor Uram	\$ 0	\$ 0	\$ 0	\$ 0	\$ 39	\$ 4	\$ 43
Total	\$ 0	\$ 0	\$ 2,295	\$ 0	\$ 276	\$ 284	\$ 2,855

The above chart represents fees that have been reimbursed or paid on behalf of Members of Council for various purposes, including the attendance of various meetings and conferences.

The fees/reimbursements attended by members of Council illustrated above include only those that have been reimbursed by the Town to date. A full statement of Council Remuneration and Expenses will be presented each year on or before March 31st which provides an itemized statement on remuneration and expenses paid in the previous year, as per the Municipal Act.

2021 Tax Levy

2021 Tax Billing (Interim)	
Town	\$ 8,523,677
Grey County	\$ 8,317,328
Education	\$ 4,588,984
Local Improvements	\$ 207,703
BIA	\$ 0
Total Levied to Date	\$ 21,637,692

2021 Supplementary Tax	
Town	\$ 0
Grey County	\$ 0
Education	\$ 0
Total Supplementary to Date	\$ 0

Supplementary Tax includes any additional tax for assessment added to the assessment roll by the Municipal Property Assessment Corporation (MPAC). This includes new construction or renovations in the current year and up to two prior years. Supplementary Tax is billed after the annual bill in August.

2021 Tax Reductions	
Town	\$ 5,375
Grey County	\$ 5,149
Education	\$ 2,290
Total Reductions to Date	\$ 12,814

Tax reductions include decreases in tax for assessment value decreases or assessment class changes resulting from any of the following:

- Assessment Review Board appeal decisions;
- Requests for Reconsideration Minutes of Settlement with MPAC;
- Section 357 Reductions (i.e.: class changes, demolitions);
- Provincial Tax Incentive programs (Farmland, Managed Forest, Conservation Lands); or,
- Vacancy Rebates for Commercial or Industrial vacant properties.

2021 Taxable Assessment	
Residential	\$ 4,381,041,586
Farm Land	\$ 149,035,509
Managed Forest	\$ 17,498,706
Commercial & Industrial	\$ 193,845,416
Pipeline	\$ 6,940,000
Payment-in-Lieu	\$ 30,428,900
Total Taxable Assessment	\$ 4,778,790,117

Bid Awards and Contract Extensions

February Contract Extensions over \$25,000

Contract for:	Vendor/Proponent	Amount	Budget
2018-08-T-IPW Supply, Haul and Application of Liquid Dust Suppressant	513125 Ontario Ltd. o/a Da-Lee Dust Control	\$ 98,670	\$ 100,000
2019-06-T-IPS Street Sweeping (2-year contract)	D. J. Hewitson Power Sweeping	\$ 51,600	\$ 295,000 ¹
2019-10-T-IPW Sign Management Plan (2-year contract)	Advantage Data Collection	\$ 27,122.30	\$ 15,000 ²

February Bid Awards over \$25,000

Contract for:	Vendor/Proponent	Amount	Budget
2020-49-P-ADM Website Development and Hosting	Upanup	\$ 86,520	\$ 110,000
2020-62-P-OPS Drainage Master Plan	Tatham Engineering Ltd	\$ 468,265	\$ 650,000
2021-08-T-COM Thornbury Harbour West Pier Repairs	Brook Restoration Ltd.	\$ 449,470	\$ 453,000

¹ This is the 2021 budget for all Winter Control Contract Services.

² This is the 2021 Approved Budget. The Amount awarded includes both 2021 and 2022 expenses.

Cheque Register by Type of Expenses – February 2021

Expense Type	Amount
Advertising	\$ 14,353.10
Cleaning and Janitorial Supplies	\$ 6,295.38
Conservation Authority	\$ 0.00
Consulting	\$ 2,239.01
Contract Services	\$ 34,001.21
Contract Services – Capital	\$ 309,878.73
Contract Services – Waste Collection	\$ 17,924.34
Contract Services – Winter Control	\$ 43,410.16
Council and Boards	\$ 0.00
Donations, Grants and Sponsorships	\$ 50,000.00
Employee Related	\$ 808,305.07
Engineering	\$ 115,070.80
Equipment	\$ 436.18
Equipment – Capital	\$ 308,722.78
Equipment Repairs and Maintenance	\$ 38,684.59
Facility Maintenance	\$ 1,046.83
Financial Obligations	\$ 13,598.00
Grey County	\$ 126,932.35
Individuals	\$ 3,653.90
Insurance	\$ 3,321.90
IT Software and Hardware	\$ 55,714.22
Library Cheques	\$ 18,050.95
Materials and Supplies	\$ 32,808.81
Memberships and Licenses	\$ 4,010.96
Office Supplies	\$ 20,495.69
Other Municipalities	\$ 7,345.00
Payments to Law Firms	\$ 2,209.15
P-Cards	\$ 84,185.15
School Boards	\$ 0.00
Special Events	\$ 0.00
Utilities	\$ 140,713.49
Vehicle Expenses	\$ 55,346.85
Total	\$ 2,318,754.60

The cheque register represents all cheques prepared by the Town in February 2021 but does not mean it was for a 2020 expense or even an expense to the Town. For example, in Contract Services, the good or service may have been received in 2020 and the cheque not prepared until 2021. This would represent a 2020 expense included on the Town's 2020 Financial Statements.

Included in Employee Related are payments made to the Receiver General (CRA). This includes Income Tax deducted from employees, which is not a Town expense. Under Financial Obligations are deposits or securities received by the Town in previous years that are being returned. These are not Town expenses and will not be shown in any year on the Town's Financial Statements as expenses or revenue.

Tax Levy Summary

2021 Budget Variance Report
For the months ending February 28, 2021

Fund	February	February Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$933,350	\$939,858	(\$6,508)	99.3%	\$1,820,633	\$1,926,679	(\$106,046)	94.5%	\$12,739,461
Administrative Expenses	\$17,358	\$16,282	\$1,075	106.6%	\$24,324	\$31,788	(\$7,464)	76.5%	\$210,266
Operating Expenses	\$24,350	\$30,026	(\$5,676)	81.1%	(\$21,956)	\$35,927	(\$57,882)	-61.1%	\$1,026,776
Communications	\$32,571	\$25,238	\$7,332	129.1%	\$43,853	\$48,917	(\$5,064)	89.6%	\$279,807
Personnel, Training & Travel	\$19,214	\$32,017	(\$12,802)	60.0%	\$52,668	\$86,904	(\$34,236)	60.6%	\$312,239
Utilities	\$11,378	\$47,194	(\$35,816)	24.1%	\$21,023	\$63,612	(\$42,590)	33.0%	\$378,025
Equipment Related	\$61,810	\$59,181	\$2,629	104.4%	\$208,204	\$245,566	(\$37,362)	84.8%	\$795,665
Vehicle Related	\$39,895	\$39,487	\$407	101.0%	\$78,117	\$82,785	(\$4,668)	94.4%	\$380,710
Purchased Services	\$357,728	\$690,317	(\$332,589)	51.8%	\$614,648	\$1,088,285	(\$473,638)	56.5%	\$8,915,607
Financial Expenses	\$213,895	\$62,685	\$151,211	341.2%	\$389,950	\$99,136	\$290,814	393.3%	\$1,175,929
Premises and Site	\$30,554	\$29,404	\$1,150	103.9%	\$29,847	\$72,610	(\$42,762)	41.1%	\$481,855
Total Expenses	\$1,742,103	\$1,971,690	(\$229,587)	88.4%	\$3,261,311	\$3,782,208	(\$520,897)	86.2%	\$26,696,340
Transfers									
Transfers to Capital	\$8,003	(\$273)	\$8,275	-2936.6%	\$8,003	(\$437)	\$8,440	-1829.8%	(\$46,650)
Transfers to Reserves	(\$150,000)	\$123,360	(\$273,360)	-121.6%	\$2,490,000	\$468,839	\$2,021,161	531.1%	\$2,814,790
Transfer from Reserves	(\$42,329)	(\$57,586)	\$15,256	73.5%	(\$47,076)	(\$127,147)	\$80,071	37.0%	(\$4,267,879)
Interfunctional Transfers	(\$133,405)	(\$94,717)	(\$38,688)	140.8%	(\$198,052)	(\$356,854)	\$158,802	55.5%	(\$1,351,160)
Total Transfers	(\$317,732)	(\$29,215)	(\$288,516)	1087.5%	\$2,252,874	(\$15,600)	\$2,268,475	-14441.4%	(\$2,850,899)
Total Transfers & Expenses	\$1,424,371	\$1,942,475	(\$518,103)	73.3%	\$5,514,185	\$3,766,608	\$1,747,577	146.4%	\$23,845,441
Revenue									
Grants and Donations	\$866	\$4,196	(\$3,329)	20.6%	\$332,355	\$220,419	\$111,936	150.8%	\$1,640,644
External Revenue	\$167,429	\$384,368	(\$216,939)	43.6%	\$272,943	\$806,992	(\$534,049)	33.8%	\$4,878,983
Subsidies	\$0	(\$16,538)	\$16,538	0.0%	\$0	(\$28,759)	\$28,759	0.0%	(\$70,950)
Total Revenue	\$168,295	\$372,026	(\$203,731)	45.2%	\$605,298	\$998,652	(\$393,354)	60.6%	\$6,448,678
Net Cost of Service	\$1,256,076	\$1,570,449	(\$314,373)	80.0%	\$4,908,888	\$2,767,957	\$2,140,931	177.3%	\$17,396,763

Water and Wastewater Services Summary

2021 Budget Variance Report
For the months ending February 28, 2021

	February	February Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$151,116	\$149,957	\$1,158	100.8%	\$308,097	\$298,500	\$9,596	103.2%	\$2,014,036
Administrative Expenses	\$831	\$850	(\$19)	97.8%	\$877	\$1,065	(\$188)	82.4%	\$10,620
Operating Expenses	\$8,341	\$16,694	(\$8,352)	50.0%	\$8,681	\$27,146	(\$18,465)	32.0%	\$260,850
Communications	\$2,218	\$2,283	(\$65)	97.1%	\$8,634	\$8,475	\$160	101.9%	\$57,950
Personnel, Training & Travel	\$1,531	\$5,599	(\$4,069)	27.3%	\$3,544	\$9,542	(\$5,998)	37.1%	\$47,600
Utilities	\$14,570	\$69,210	(\$54,640)	21.1%	\$22,638	\$78,584	(\$55,946)	28.8%	\$717,345
Equipment Related	\$25,282	\$17,406	\$7,877	145.3%	\$38,158	\$30,933	\$7,225	123.4%	\$312,550
Vehicle Related	\$2,141	\$2,272	(\$131)	94.2%	\$3,047	\$9,001	(\$5,953)	33.9%	\$46,625
Purchased Services	\$3,799	\$6,316	(\$2,518)	60.1%	(\$21,339)	(\$8,226)	(\$13,113)	259.4%	\$128,000
Financial Expenses	\$0	\$15,822	(\$15,822)	0.0%	\$102,564	\$83,487	\$19,077	122.9%	\$321,540
Premises and Site	\$11,120	\$10,766	\$354	103.3%	\$13,591	\$16,065	(\$2,474)	84.6%	\$217,550
Total Expenses	\$220,948	\$297,175	(\$76,227)	74.3%	\$488,493	\$554,571	(\$66,078)	88.1%	\$4,134,666
Transfers									
Transfers to Capital	\$0	\$54	(\$54)	0.0%	\$0	\$0	\$0	0.0%	\$1,000
Transfers to Reserves	\$0	\$0	\$0	0.0%	\$2,617,353	\$356,413	\$2,260,940	734.4%	\$2,617,353
Transfer from Reserves	(\$54,250)	(\$30,709)	(\$23,541)	176.7%	(\$26,208)	(\$50,071)	\$23,863	52.3%	(\$433,470)
Interfunctional Transfers	\$75,004	\$0	\$75,004	0.0%	\$114,809	\$258,204	(\$143,395)	44.5%	\$1,033,143
Total Transfers	\$20,755	(\$30,655)	\$51,410	-67.7%	\$2,705,954	\$564,545	\$2,141,409	479.3%	\$3,218,026
Total Transfers & Expenses	\$241,703	\$266,519	(\$24,816)	90.7%	\$3,194,447	\$1,119,117	\$2,075,330	285.4%	\$7,352,692
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
External Revenue	\$7,066	\$1,304,481	(\$1,297,415)	0.5%	\$15,617	\$1,421,185	(\$1,405,569)	1.1%	\$7,352,692
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	\$7,066	\$1,304,481	(\$1,297,415)	0.5%	\$15,617	\$1,421,185	(\$1,405,569)	1.1%	\$7,352,692
Net Cost of Service	\$234,637	(\$1,037,962)	\$1,272,599	-22.6%	\$3,178,830	(\$302,069)	\$3,480,899	0.0%	\$0

User Fee Summary

2021 Budget Variance Report
For the months ending February 28, 2021

	February	February Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$66,647	\$86,971	(\$20,325)	76.6%	\$138,286	\$183,209	(\$44,923)	75.5%	\$1,293,251
Administrative Expenses	\$24	\$232	(\$208)	10.3%	\$24	\$1,784	(\$1,760)	1.3%	\$14,175
Operating Expenses	\$0	\$342	(\$342)	0.0%	\$7,699	\$11,189	(\$3,490)	68.8%	\$81,600
Communications	\$311	\$262	\$50	118.9%	\$578	\$1,695	(\$1,117)	34.1%	\$8,645
Personnel, Training & Travel	\$633	\$7,202	(\$6,569)	8.8%	\$6,842	\$16,836	(\$9,994)	40.6%	\$52,735
Utilities	\$31	\$511	(\$480)	6.1%	\$49	\$562	(\$513)	8.6%	\$10,125
Equipment Related	\$1,400	\$243	\$1,157	575.7%	\$1,400	\$662	\$738	211.6%	\$2,950
Vehicle Related	\$240	\$736	(\$496)	32.6%	\$447	\$1,241	(\$793)	36.1%	\$10,225
Purchased Services	\$30	\$3,056	(\$3,026)	1.0%	\$170	\$3,382	(\$3,212)	5.0%	\$47,400
Financial Expenses	(\$6,817)	\$12,251	(\$19,069)	-55.6%	\$6,437	\$14,959	(\$8,522)	43.0%	\$81,340
Premises and Site	\$1,474	\$5,266	(\$3,792)	28.0%	\$747	(\$14,625)	\$15,371	-5.1%	\$125,550
Total Expenses	\$63,973	\$117,073	(\$53,100)	54.6%	\$162,679	\$220,893	(\$58,214)	73.6%	\$1,727,996
Transfers									
Transfers to Capital	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$62,845
Transfers to Reserves	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$48,155
Transfer from Reserves	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	(\$268,145)
Interfunctional Transfers	\$37,835	\$22,605	\$15,231	167.4%	\$55,323	\$131,619	(\$76,296)	42.0%	\$364,498
Total Transfers	\$37,835	\$22,605	\$15,231	167.4%	\$55,323	\$131,619	(\$76,296)	42.0%	\$207,353
Total Transfers & Expenses	\$101,808	\$139,678	(\$37,870)	72.9%	\$218,002	\$352,512	(\$134,510)	61.8%	\$1,935,349
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$16,000
External Revenue	\$169,325	\$179,454	(\$10,128)	94.4%	\$472,787	\$293,722	\$179,065	161.0%	\$1,919,349
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	\$169,325	\$179,454	(\$10,128)	94.4%	\$472,787	\$293,722	\$179,065	161.0%	\$1,935,349
Net Cost of Service	(\$67,518)	(\$39,776)	(\$27,742)	169.7%	(\$254,785)	\$58,790	(\$313,575)	-433.4%	\$0

Cheque Register – February 2021

The following chart lists all cheques paid by the Town in February 2021.

Cheque Number	Vendor	Cheque Date	Amount
50080	BLUE MOUNTAIN CHAMBER OF COMME	2/4/2021	\$165.00
50082	ELECTRICAL SAFETY AUTHORITY	2/4/2021	\$693.82
50083	MINISTER OF FINANCE	2/4/2021	\$17,026.12
50084	MINISTER OF FINANCE SHARED SER	2/4/2021	\$226,932.00
50085	OUTFRONT MEDIA CANADA LP	2/4/2021	\$2,203.50
50086	S.P.I.A.O.	2/4/2021	\$100.00
50087	CYBERBAHN	2/4/2021	\$99.91
50088	IDENTIFIABLE INDIVIDUAL	2/4/2021	\$3,668.00
50089	THE ARTISAN ON LORA BAY INC	2/4/2021	\$798.79
50090	IDENTIFIABLE INDIVIDUAL	2/4/2021	\$523.92
50091	IDENTIFIABLE INDIVIDUAL	2/4/2021	\$69.01
50092	408129 ONTARIO LIMITED	2/4/2021	\$24.75
50093	IDENTIFIABLE INDIVIDUAL	2/4/2021	\$372.03
50094	IDENTIFIABLE INDIVIDUAL	2/4/2021	\$173.20
50095	THE DAVIS MEDIA COMPANY INC.	2/4/2021	\$281.94
50096	BLUEWATER CHAPTER OF OBOA	2/4/2021	\$350.00
50097	BELL CANADA	2/10/2021	\$56.50
50098	BUMSTEAD BROTHERS PLUMBING & H	2/10/2021	\$621.50
50099	COLLINGWOOD FUELS LTD.	2/10/2021	\$7,051.21
50100	MILL CREEK MACHINE & WELDING	2/10/2021	\$524.32
50101	PARADIGM SOFTWARE	2/10/2021	\$2,413.36
50103	IDENTIFIABLE INDIVIDUAL	2/10/2021	\$935.08
50104	ANYTHING BINARY	2/10/2021	\$175.00
50106	IDENTIFIABLE INDIVIDUAL	2/10/2021	\$4,400.00
50107	EPCOR ELECTRICITY DISTRIBUTION	2/10/2021	\$200.06
50108	ALLIED MEDICAL INSTRUMENTS INC	2/18/2021	\$237.09
50109	ARDIEL SEPTIC SERVICES	2/18/2021	\$259.90
50110	BELL MOBILITY INC	2/18/2021	\$4,415.79
50111	DARTA FLEET SOLUTIONS	2/18/2021	\$1,977.78
50112	GREY COUNTY FIRE CHIEFS ASSOC	2/18/2021	\$698.25
50113	MCQUEEN-VUE PAVING INC.	2/18/2021	\$5,876.00
50114	PETTY CASH	2/18/2021	\$17.50
50115	RED BRICK GROUP INC.	2/18/2021	\$351.88
50116	SEDGWICK CANADA INC	2/18/2021	\$3,321.90
50117	IDENTIFIABLE INDIVIDUAL	2/18/2021	\$47.43
50118	IDENTIFIABLE INDIVIDUAL	2/18/2021	\$512.89
50119	IDENTIFIABLE INDIVIDUAL	2/18/2021	\$5,000.00

Cheque Number	Vendor	Cheque Date	Amount
50120	PRECISION SEPTIC & EARTHWORKS	2/18/2021	\$30.00
50121	IDENTIFIABLE INDIVIDUAL	2/18/2021	\$500.00
50122	IDENTIFIABLE INDIVIDUAL	2/18/2021	\$196.80
50123	TRI-M IFAM SUPPLIES LTD.	2/18/2021	\$242.64
50124	WORKPLACE SAFETY & INSURANCE B	2/18/2021	\$22,253.78
50125	BEDWAN SHAW FARMS LTD.	2/24/2021	\$1,084.80
50126	BLUE MOUNTAIN CHAMBER OF COMME	2/24/2021	\$200.00
50127	CHILD & YOUTH ADVOCACY CENTRE	2/24/2021	\$50,000.00
50128	DISTRICT SEPTIC TANK SERVICE	2/24/2021	\$452.00
50129	THE MEARIE GROUP	2/24/2021	\$165.04
50130	MINISTER OF FINANCE - MTO	2/24/2021	\$767.25
50131	ONTARIO MUNICIPAL HUMAN RESOUR	2/24/2021	\$572.91
50132	PROLIFIK SOFTWARE	2/24/2021	\$1,582.00
50134	TERANET ENTERPRISES INC.	2/24/2021	\$58.11
50135	VILLAGE MEDIA INC.	2/24/2021	\$904.00
50136	WORKPLACE SAFETY & INSURANCE B	2/24/2021	\$167.47
50138	LAW SOCIETY OF ONTARIO	2/24/2021	\$1,089.32
110221	RECEIVER GENERAL PAYROLL ACCOU	2/12/2021	\$149,642.16
260221	RECEIVER GENERAL PAYROLL ACCOU	2/26/2021	\$144,143.99
280121	US BANK NATIONAL ASSOCIATION	2/28/2021	\$84,185.15
150221-1	GREAT- WEST LIFE ASSURANCE	2/15/2021	\$99,061.81
150221-2	HYDRO ONE NETWORKS INC.	2/15/2021	\$33,289.80
150221-3	UNION GAS LIMITED	2/15/2021	\$6,823.97
280221-1	BRUCE TELECOM	2/28/2021	\$73.39
280221-2	EPCOR ELECTRICITY DISTRIBUTION	2/28/2021	\$51,371.00
280221-3	HYDRO ONE NETWORKS INC.	2/28/2021	\$34,975.89
280221-4	RELIANCE HOME COMFORT	2/28/2021	\$154.82
280221-5	ROGERS PAYMENT CENTRE.	2/28/2021	\$799.52
280221-6	ROGERS BUSINESS SOLUTIONS	2/28/2021	\$1,750.37
280221-7	TELIZON INC.	2/28/2021	\$1,214.62
280221-8	UNION GAS LIMITED	2/28/2021	\$1,225.90
EFT00000000000011639	4 OFFICE AUTOMATION LTD	2/4/2021	\$227.22
EFT00000000000011640	AIRD & BERLIS	2/4/2021	\$2,209.15
EFT00000000000011641	BAYSHORE BROADCASTING CORPORAT	2/4/2021	\$1,525.50
EFT00000000000011642	BLUE MOUNTAIN FOUR SEASON LIMI	2/4/2021	\$9,763.20
EFT00000000000011643	COMPASS MINERALS CANADA CORP.	2/4/2021	\$8,109.62
EFT00000000000011644	COMPUGEN	2/4/2021	\$76.51
EFT00000000000011645	CENTRALSQUARE CANADA SOFTWARE	2/4/2021	\$23,865.60
EFT00000000000011646	FS PARTNERS-UPI ENERGY FS	2/4/2021	\$982.04
EFT00000000000011647	MCDOUGALL ENERGY INC	2/4/2021	\$11,449.16
EFT00000000000011648	METROLAND MEDIA GROUP SHARED S	2/4/2021	\$1,525.50

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000011649	PUROLATOR COURIER LTD.	2/4/2021	\$73.37
EFT00000000000011650	SHERIDAN MACHINE & WELDING	2/4/2021	\$1,148.83
EFT00000000000011651	STEER ENTERPRISES LTD.	2/4/2021	\$6,951.01
EFT00000000000011652	CORUS RADIO SALES INC.	2/4/2021	\$2,214.80
EFT00000000000011653	ROBERTS ONSITE	2/4/2021	\$1,051.48
EFT00000000000011654	1934842 ONTARIO INC	2/4/2021	\$536.75
EFT00000000000011655	THE PRINT SHOP	2/4/2021	\$248.60
EFT00000000000011656	TOROMONT CAT	2/4/2021	\$190,072.78
EFT00000000000011657	VIKING CIVES LTD.	2/4/2021	\$166.93
EFT00000000000011658	WILLIAMS SCOTSMAN OF CANADA B9	2/4/2021	\$1,296.65
EFT00000000000011659	YARD BOYS LTD	2/4/2021	\$6,441.00
EFT00000000000011660	BAYSHORE BROADCASTING CORPORAT	2/10/2021	\$847.50
EFT00000000000011662	DELL COMPUTER CORPORATION	2/10/2021	\$238.42
EFT00000000000011663	QUADIENT CANADA LTD	2/10/2021	\$13,729.50
EFT00000000000011664	ENVIRONMENTAL AND POWER SOLUTI	2/10/2021	\$15,820.00
EFT00000000000011666	GOLDER ASSOCIATES LTD.	2/10/2021	\$4,807.46
EFT00000000000011667	GREENLAND INTERNATIONAL CONSUL	2/10/2021	\$13,470.98
EFT00000000000011668	KRUEGER CUSTOM STEEL & MACHINI	2/10/2021	\$1,433.97
EFT00000000000011669	LCA SYSTEMS INC	2/10/2021	\$3,379.82
EFT00000000000011670	MCDOUGALL ENERGY INC	2/10/2021	\$3,213.93
EFT00000000000011671	OMERS	2/10/2021	\$146,510.78
EFT00000000000011672	OMERS-AVC CONTRIBUTIONS	2/10/2021	\$1,870.00
EFT00000000000011673	PUROLATOR COURIER LTD.	2/10/2021	\$15.37
EFT00000000000011674	RESQTECH SYSTEMS INC.	2/10/2021	\$436.18
EFT00000000000011676	MARIANNE LOVE CONSULTING SERVI	2/10/2021	\$621.50
EFT00000000000011677	THE EAR CLINIC	2/10/2021	\$220.00
EFT00000000000011678	THE PRINTING & PROMOTION GROUP	2/10/2021	\$5,586.72
EFT00000000000011679	WSP CANADA INC.	2/10/2021	\$7,107.14
EFT00000000000011680	YARD BOYS LTD	2/10/2021	\$6,441.00
EFT00000000000011681	TATHAM ENGINEERING	2/10/2021	\$7,357.43
EFT00000000000011682	ANCHEM SALES	2/10/2021	\$847.50
EFT00000000000011683	COMPUGEN	2/10/2021	\$20.14
EFT00000000000011685	CANADIAN LINEN AND UNIFORM	2/10/2021	\$262.22
EFT00000000000011686	METROLAND MEDIA GROUP SHARED S	2/10/2021	\$2,034.00
EFT00000000000011687	MODOHR TECHNOLOGIES INC	2/10/2021	\$90.40
EFT00000000000011688	MORRIS JANITORIAL SERVICE	2/10/2021	\$4,419.24
EFT00000000000011689	RAPID PLUMBING INC.	2/10/2021	\$83,168.00
EFT00000000000011690	ROBERTS ONSITE	2/10/2021	\$908.41
EFT00000000000011691	ZWART'S	2/10/2021	\$6,785.20
EFT00000000000011692	EVANS UTILITY AND MUNICIPAL PR	2/10/2021	\$11,709.06
EFT00000000000011693	4 OFFICE AUTOMATION LTD	2/18/2021	\$324.75

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000011694	BLUE MOUNTAIN RESORTS LP	2/18/2021	\$4,561.32
EFT00000000000011695	TATHAM ENGINEERING	2/18/2021	\$23,106.72
EFT00000000000011696	COMPUGEN	2/18/2021	\$43.43
EFT00000000000011697	CENTRALSQUARE CANADA SOFTWARE	2/18/2021	\$127.13
EFT00000000000011699	FASTENAL CANADA LTD.	2/18/2021	\$144.14
EFT00000000000011700	FULFORD HAULAGE & SON LTD.	2/18/2021	\$2,034.00
EFT00000000000011701	H2ONTARIO INC.	2/18/2021	\$309,878.73
EFT00000000000011702	HURONIA ALARM & FIRE SECURITY	2/18/2021	\$270.07
EFT00000000000011703	J.A. PORTER HOLDINGS (LUCKNOW)	2/18/2021	\$158.87
EFT00000000000011704	NEW WEST GYPSUM RECYCLING (ONT)	2/18/2021	\$855.58
EFT00000000000011705	NLS ENGINEERING	2/18/2021	\$2,497.30
EFT00000000000011707	ONTARIO ONE CALL	2/18/2021	\$59.72
EFT00000000000011708	SGS CANADA INC.	2/18/2021	\$2,961.73
EFT00000000000011709	SOFTCHOICE CORPORATION	2/18/2021	\$897.21
EFT00000000000011711	BEARCOM CANADA CORP	2/18/2021	\$1,315.32
EFT00000000000011712	BEARCOM CANADA CORP	2/18/2021	\$1,133.79
EFT00000000000011714	WT INFRASTRUCTURE SOLUTIONS IN	2/18/2021	\$16,024.87
EFT00000000000011715	ZWART'S	2/18/2021	\$8,943.84
EFT00000000000011716	BRENTAG CANADA INC.	2/18/2021	\$7,156.30
EFT00000000000011717	CARSON SUPPLY	2/18/2021	\$2,750.37
EFT00000000000011718	HERITAGE CASTING & IRONWORKS	2/18/2021	\$11,407.35
EFT00000000000011719	J. L. RICHARDS AND ASSOCIATES	2/18/2021	\$11,700.69
EFT00000000000011720	METROLAND MEDIA GROUP SHARED S	2/18/2021	\$1,017.00
EFT00000000000011721	ONTARIO FIRE TRUCK INC	2/18/2021	\$6,054.40
EFT00000000000011722	SPRUCEDALE AGROMART LTD.	2/18/2021	\$2,040.00
EFT00000000000011723	4 OFFICE AUTOMATION LTD	2/24/2021	\$85.78
EFT00000000000011724	B. EDWARDS TRANSFER	2/24/2021	\$1,370.13
EFT00000000000011725	CANADIAN LINEN AND UNIFORM	2/24/2021	\$185.30
EFT00000000000011726	TATHAM ENGINEERING	2/24/2021	\$11,947.37
EFT00000000000011727	COMPASS MINERALS CANADA CORP.	2/24/2021	\$4,212.91
EFT00000000000011728	COUNTY OF GREY	2/24/2021	\$126,932.35
EFT00000000000011731	FASTENAL CANADA LTD.	2/24/2021	\$663.82
EFT00000000000011732	H2FLOW EQUIPMENT INC.	2/24/2021	\$4,196.49
EFT00000000000011733	HURONIA ALARM & FIRE SECURITY	2/24/2021	\$271.20
EFT00000000000011734	MCDUGALL ENERGY INC	2/24/2021	\$25,600.37
EFT00000000000011735	ORBIS CANADA LIMITED	2/24/2021	\$4,698.54
EFT00000000000011736	IDENTIFIABLE INDIVIDUAL	2/24/2021	\$1,428.62
EFT00000000000011737	PUROLATOR COURIER LTD.	2/24/2021	\$91.63
EFT00000000000011738	RECYC-MATTRESS INC.	2/24/2021	\$1,248.76
EFT00000000000011739	REGION OF HURONIA ENVIRONMENTA	2/24/2021	\$7,593.60
EFT00000000000011740	RUNGE & ASSOCIATES	2/24/2021	\$1,559.40

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000011742	SGS CANADA INC.	2/24/2021	\$2,295.05
EFT00000000000011743	SHERIDAN MACHINE & WELDING	2/24/2021	\$810.11
EFT00000000000011744	SOFTCHOICE CORPORATION	2/24/2021	\$23,193.42
EFT00000000000011745	SPRUCEDALE AGROMART LTD.	2/24/2021	\$592.12
EFT00000000000011746	STEER ENTERPRISES LTD.	2/24/2021	\$1,020.52
EFT00000000000011747	CLARKSBURG REALTY CORP	2/24/2021	\$1,728.90
EFT00000000000011748	SIGNWORKS	2/24/2021	\$153.68
EFT00000000000011749	THE PRINT SHOP	2/24/2021	\$1,457.70
EFT00000000000011750	TOROMONT CAT	2/24/2021	\$751.45
EFT00000000000011751	TOWN OF COLLINGWOOD	2/24/2021	\$7,345.00
EFT00000000000011752	BEARCOM CANADA CORP	2/24/2021	\$271.14
EFT00000000000011753	VIKING CIVES LTD.	2/24/2021	\$108.25
EFT00000000000011755	WT INFRASTRUCTURE SOLUTIONS IN	2/24/2021	\$17,050.84
EFT00000000000011756	ZUBEK EMO PATTEN & THOMSEN LI	2/24/2021	\$3,111.00
EFT00000000000011757	RAPID PLUMBING INC.	2/24/2021	\$35,482.00
EFT00000000000011758	SHANE WARDER	2/24/2021	\$474.60
EFT00000000000011759	SHRED-IT, C/O STERICYCLE ULC	2/24/2021	\$243.94
	STAFF REIMBURSEMENTS		\$221.52
	LIBRARY		\$18,050.95
Total:			\$2,318,754.60