

# Grey Sauble Conservation Authority Programs and Services Inventory

Conservation Authority Act Amendments
Mandatory and Non-Mandatory Programs and
Services Inventory

Issued for Consultation – January 2023





# **Background Overview**

Under Ontario Regulation 687/21, conservation authorities must prepare an Inventory of all programs and services offered by an Authority and must identify the programs as either Category 1 (Mandatory), Category 2 (Municipal Service), Category 3 (Other Programs and Services) or General Operating Expenses.

Sections 21.1, 21.1.1, and 21.1.2 of the Conservation Authorities Act define how programs and services will be categorized into Category 1, 2 or 3. Ontario Regulation 686/21 further defines the Category 1 program details, and Ontario Regulation 402/22 explains General Operating Expenses.

**Category 1** programs are mandatory for conservation authorities to undertake. These mandatory programs include:

- 1. Programs and services related to the risk of natural hazards.
- 2. Programs and services related to the conservation and management of lands owned or controlled by the authority, including any interests in land registered on title.
- 3. Programs and services related to the authority's duties, functions and responsibilities as a source protection authority under the Clean Water Act, 2006.
- Programs and services to support the authority's functions and responsibilities related to the implementation and enhancement of the provincial groundwater monitoring program.
- Programs and services to support the authority's functions and responsibilities related to the implementation and enhancement of the provincial stream monitoring program.
- 6. Programs and services to support the authority's functions and responsibilities related to the development and implementation of a watershed-based resource management strategy on or before December 31, 2024.

**Category 2** refers to programs and services that a conservation authority provides on behalf of a municipality. Examples of this within the Grey Sauble watershed are Review and Commenting Agreements under the Planning Act (currently altered by Bill 23), Risk Management agreements under the Clean Water Act, and the management of Grey County's Forested properties, the CP Line, and the Forest Management By-Law.

**Category 3** refers to Other Programs and Services that an Authority determines are advisable to further the purposes of the Act. Examples of Category 3 programs and services are tree planting, stewardship activities, watershed monitoring (other than Category 1), and some of the revenue generating activities GSCA carries out on its land holdings.

## Implications for Conservation Authority Budgeting

These changes to the Act were made to provide municipalities with a clearer understanding of how levy dollars were being allocated within conservation authority budgets.

Traditionally, conservation authority budgets are developed at the Staff level for all programs and services, and this draft budget is brought forward to the Authority Board of Directors for review. This process is very similar to a municipal budget process. The Board of Directors approves the draft budget for circulation to municipal partners for a minimum 30-day review period. Following this review period, the draft budget comes back to the Board of Directors for final approval. Under this current system, all programs and services are eligible for levy apportionment.

Under the new system that will start on January 1, 2024, the new categorization of programs and services will affect levy apportionment as follows:

**Category 1**: These mandatory programs are still fully eligible for levy apportionment similar to the current standard.

These programs are colour identified in the attached Program and Services Inventory table as white cells with no shading. They are also identified as Category 1 in the fifth column of the table.

General operating expenses are also categorized in this way as they are a requirement to run the organization.

Some newly required Category 1 programs and services are identified in bright yellow. These are items that were recently added through the Conservation Authorities Act changes and are over and above work previously being completed by the Authority.

**Category 2:** These programs require agreements with municipal partners. The agreements will define how payment is to occur (ie: levy apportionment, fee for service, etc.). None of our current agreements require levy apportionment.

These programs are colour identified in the attached Program and Services Inventory table as blue shaded cells. They are also identified as Category 2 in the fifth column of the table.

**Category 3:** Category 3 programs must either be fully funded by the Authority or must have an agreement in place to allocate levy dollars to these programs.

These programs are colour identified in the attached Program and Services Inventory table as green shaded cells. They are also identified as Category 3 in the fifth column of the table.

Category 3 programs and services form the crux of the discussion and upcoming agreements as these are the programs which are not mandatory and are not being completed at the express request of a municipality. There is a distinction in these programs between those fully funded by the GSCA and those that require municipal levy. It should be noted that some of the Category 3 programs not only pay for themselves, but also offset levy apportionment requirements.

Agreements are only required for Category 3 programs that require levy dollars. As identified at the bottom of the Programs and Services Inventory table, based on GSCA draft 2023 budget, the levy dollars required to continue providing these important programs and services is \$78,548. This is part of the existing levy, not an additional amount. This amount is distributed across eight member municipalities (ie: each municipality covers their respective share based on the existing MCVA levy apportionment method).

#### Programs and Services Inventory Table Summary

**Program Area:** The table is set up in such a way as to follow GSCA's budget. The Program Areas listed in the first column align with the budget categories in GSCA's annually circulated budget document.

**Program/Service Provision:** This column provides a finer scale distinction within the broader program areas.

**Program/Service Description:** This column provides a brief description of each service provision area.

**Legislative Reference:** Regulation 687/21 requires that the Programs and Services Inventory indicates which type of Category 1 program and service each listed program or service falls within. This legislative reference points directly to the sections of the relevant legislation that apply. We have also included a legislative reference for non-mandatory program and services areas which points to the rationale for undertaking these programs and services.

**Category 1, 2 or 3:** This column provides a very straightforward identifier of which Category we are proposing the program/service falls within.

**Annual Operating Funding Amount (2023):** The legislation offers several mechanisms for defining these amounts, including a 5-year average, a 5-year estimate

or where these do not reflect the anticipated 5-year cost, the Authority may adjust the average. As GSCA's budget in 2023 differs from previous years, and because of ongoing inflation, we have presented the 2023 draft budget numbers in the table as this is the most reflective of prospective costs moving forward.

**Funding Mechanism:** This provides a general breakdown of cost by funding source based on the 2023 draft budget. These numbers are generally consistent year-over-year. This is applicable for Columns 7 and 9.

**Annual Capital Funding:** In this instance we did use the five-year average to provide the prospective capital funding requirements. However, we note that these amounts can vary year over year and our Asset Management Plan is a better tool for identifying ongoing and long-term capital investment needs.

**Approx. Annual Funding Needs:** This is the total of Column 6 (Operating Costs) and Column 8 (Capital Costs).

**Agreement Requirements:** Further to the requirements for Category 2 and Category 3 programs, this column identifies whether or not an agreement is required between the Authority and a municipality for the provision of each program/service area.

**Comments:** This column contains any additional comments that were deemed to be warranted to assist with understanding the information in the table.

### **Current Request**

As per the requirements of Section 21.1.4(2) of the Conservation Authorities Act and Section 7(1)(a) of Ontario Regulation 687/21, GSCA must consult with each member municipality on this Program and Services Inventory.

We respectfully request that Council review the information provided and offer any comments that Council wishes to provide. Further, Council members are encouraged to ask any questions of the inventory that may arise.

# **Next Steps**

At the request of senior staff, GSCA has withheld presenting this information until following the 2022 municipal election. However, now that new Councils are in place, we will need to move quickly to prepare and finalize necessary agreements.

It is recommended that Council direct Staff to negotiate the required agreements with GSCA and that these agreements are brought back before Council in June or July of 2023.

### **Grey Sauble Conservation Authority: Programs and Services Inventory (Version 2.0)**

Prepared: January 2022

Amended: January 2023

Program Area	Program / Service Provision	Program / Service Description	Legislative Reference	Category (1) Mandatory; (2) Municipal; (3) Other	Annual Operating Funding Amount (2023)*	Funding Mechanisms and Percentage of Funding Source (Operating Costs)	Annual Capital Funding Amount (5-Year Average)**	Funding Mechanisms and Percentage of Funding Source (Capital Costs)	Approximate Annual Funding Needs	Agreement Requirements	Comments
Administration, Finance, HR	Corporate Services	Administrative, human resources, employee health and safety, operating and capital costs which are not directly related to the delivery of any specific program or service, but are the overhead and support costs of a conservation authority.	General Operating			1. Municipal Levy (82.1%) 2. Self-Generated (17.4%)	, it stage,	1. Municipal Levy (18.5%)		No	Collectively, these are general
	Financial Services	Accounting and payroll	Expense - O.Reg 402/22	1	\$652,710	Provincial Transfer Payment (0.3%)     Grants (variable)	\$74,400	2. Self-Generated (81.5%)	\$727,110	No	operating costs that are required
	Legal Expenses	Costs related to agreements/contracts, administrative by-law updates or other similar legal expenses	s.11			Donations (variable)				No	run the organization.
	Governance	Supporting CA Boards, Advisory Committees and the Office of the CAO		!		,				No	
	Asset Management	Asset management planning, facilities, fleet and property management								No	
Communications	Natural Hazards Communications, Outreach and Education	Promoting public awareness of natural hazards including flooding, drought, and erosion. Public events, materials. Social media services. Media relations.	Reg. 686/21 s.1(2) Reg. 686/21 s.1(3)3.4			1. Municipal Levy (81.2%) 2. Self-Generated (18.8%)	\$1,400	1. Self-Generated (85.7%) 2. Donations (14.3%)	\$93,226	No	These program/service areas represent general communication efforts to support the Mandatory
		General communications and marketing support for the organization	General Operating Expense - O.Reg 402/22	1						No	
	Communications and Marketing  Education and Community Events	Community event development, execution and support	s.11 Reg. 686/21 s.1(2) & s.1(3)3,4	1						No	Program and Service areas of the Authority
	Partnership Building and Support	Management and enhancement of mutually beneficial community partnerships with partners, stakeholders, committees and "friends of" groups. These vital partnerships allow GSCA to provide substantial value in the delivery of programs and services.	CAA s.21(1)(n)	3	\$5,150	1. Municipal Levy (100%)	\$0	n/a	\$5,150	Yes	Partners and volunteers are vital to the success of GSCA. These vital partnerships pay dividends on the Staff time investment required.
	Public awareness and Communications	General communications, marketing and awareness campaigns for non-mandatory programs and services (support for private forestry/planting, day camp, stewardship)	CAA s.21(1)(q)	3	\$6,025	1. Municipal Levy (100%)	\$0	n/a	\$6,025	Yes	This represents the communication efforts for Category 3 programming
	Section 29 Minister's regulation for Conservation Areas	Conservation areas enforcement/compliance	Reg. 686/21 s.9(1)4	1						No	
	Strategy for CA owned or controlled lands and management plans	Guiding principles, objectives, including for an authority's land acquisition and disposition strategy, land use categories on conservation authority owned land, recommended management principles for different land categories, etc.	Reg. 686/21 s.9(1)1	1		Municipal Levy (58.7%)     Self-Generated (41.3%)* *any surplus self-generated revenue is tranferred to reserves.			\$602,412	No	The total cost of operating these mandatory programs and services is heavily offset by self-generated revenue.
	Development and Maintenance of a Land Inventory	date, and how the parcel was acquired.	Reg. 686/21 s.9(1)3	1	\$528,699		\$73,713	Municipal Levy (12.6%)     Self-Generated (69.4%)     Grants (4.0%)     Donations (14.0%)		No	
	Management, operation and Maintenance of CA owned lands	Management and Maintenance of CA owned lands including stewardship, restoration, and ecological monitoring	Reg. 686/21 s.9(1)2	1	<b>V</b> ,					No	
	Passive Recreation Use, Infrastructure and	Management and maintenance of CA owned recreational assets including trails,	Reg. 686/21 s.9(1)1	1						No	
	Management Planning	parking, washroom facilities, pavilions and other capital assets.  The development of one or more policies governing land acquisitions and land		1	-					No	
	Land Acquisition and Disposition Policy	dispositions	Reg. 686/21 s.9(1)1							INO	
	Forestry – Hazard Tree and Biodiversity Management	Management of hazard/diseased trees and the management of biodiversity and invasive species on Conservation Authority owned lands	Reg. 686/21 s.9(1)2	1						No	
Conservation Lands	Land Acquisition and Disposition	Acquisition and management of lands containing important natural heritage features or strategically aligned with existing GSCA land holdings. Disposition of lands considered surplus to the vision, mandate and strategic goals of GSCA.	CAA s.21(1)(c)	3	\$10,000	1. Self-Generated (100%)	\$0	n/a	\$10,000	No	In 2021, approximately \$10,000 in staff time and legal service fees went into the acquisition of donated properties. ROI was 800%
	Partnership Building and Support	Management and enhancement of mutually beneficial community partnerships with partners, stakeholders, committees and "friends of" groups. These vital partnerships allow GSCA to provide substantial value in the delivery of programs and services.	CAA s.21(1)(n)	3	\$15,000	1. Self-Generated (100%)	\$0	n/a	\$15,000	No	Partnership building is the key to no for-profit success. We are able to leverage these partnerships into volunteer time, donations, and general good-will.
	Land Lease and Agreement Management	Management of current and future land leases and property agreements. These leases and agreements help drive land based revenues to offset the costs associated with management and maintenance of GSCA's land holdings.	CAA s.21(1)(c)&(d)	3	\$10,000	1. Self-Generated (100%)	\$0	n/a	\$10,000	No	This portion of the program is self- sustaining, bringing in over \$60,000 in annual revenues which help to offset other in-program costs.
	Paid Parking Management	Management of the Authority's paid parking program, including staff time and all associated fees and expenses.	CAA s.21(1)(m)	3	\$71,000	1. Self-Generated (100%)	\$0	n/a	\$71,000	No	This portion of the program is self- sustaining, bringing in over \$250,000 in annual revenues which help to offset other in-program and capital costs.
	Grey County Property Management	Service contract with the County of Grey for GSCA to manage all County Forests, forest trails and the CP Rail Trail	CAA s.21(1)(n)	2	\$126,322	- 1. Service Agreement(s)(100%)	\$0	n/a	\$204,714	Yes	Provided for the Corporation of the County of Grey: Agreement Date:
	Grey County By-Law Management	Service contract with the County of Grey for GSCA to oversee the Grey County Forest Management By-Law	CAA s.21(1)(n)	2	\$78,392					Yes	December 31, 2019
Core Watershed-based Resource Management Strategy	Strategy Development	Collate/compile existing resource management plans, watershed plans, studies and data. Strategy development. Implementation and annual reporting	Reg. 686/21 s.8 Reg. 686/21 s.12(1)3 Reg. 686/21 s.12(4)	1	\$0	All	\$0	n/a	\$0	No	This is a new program/service area that is mandated by the Province that will draw staff time from all other program areas. No specific dollar amount is being allocated at this time.
Drinking Water Source Protection	Source protection authority role as set out in the Clean Water Act.	Source Protection Area/Region, tech support, SPC support, SPA reports and meetings, activities required by the Clean Water Act and regulations.	Reg. 686/21 s.13	1	\$211,407	Provincial Transfer Payment (100%)	\$0	n/a	\$211,407	No	
Drinking Water Risk Management	Drinking Water Source Protection Risk Management Official Services	Provision of Risk Management Services to 14 municipalities throughout the Source Protection Region on a fee-for-service basis.	Clean Water Act s.47(1) & s.48(1) CAA s.21(1)(a)&(n)	2	\$69,905	Service Agreements (100%)	\$0	n/a	\$69,905	Yes	See Appendix for Municipalities and Agreement Dates
	Curriculum delivery	Program development & delivery (future opportunity)	CAA s.21(1)(a)&(q)	3	\$0	1. Service Agreement(s)(100%)	\$0	n/a	\$0	No	May want to consider agreements for this in the future
Environmental Education	Day Camp Programming	Program development and execution for GSCA's summer day camp program	CAA s.21(1)(a)&(q)	3	\$49,280	Self-Generated (100%)*     *Any surplus transferred to reserves     Grants - variable	\$0	n/a	\$49,280	No	This program is designed to be sel sufficient through user fees. Expansion of this program at the request of one or more municipalities may necessitate additional funding and service
Note	:: Category 1 (White) Category 2 (Blue)										agreements.



Category 2 (Blue)
Category 3 (Green)
New Programming (Yellow)
\* 2023 Budget data was used to develop this spreadsheet as it is the most relevant information for future planning.
\*\* Capital expense needs utilized in this spreadsheet are based on a 5-year average, as per O.Reg. 687/21, to provide a rough estimation of capital needs. However, GSCA's Capital Asset Management Plan better defines the needs of the organization and will be utilized to define annual capital needs.

Environmental Planning	Section 28.1 Permit Administration and Compliance activities	Reviewing and processing permit applications, associated technical reports, site inspections, communication with applicants, agents, and consultants. This program				(Operating Costs)	1110101917				
Environmental Planning		also involves the investigation and enforcement of regulatory compliance.	Reg. 686/21 s.8	1	\$694,430	Self-Generated (91.0%)     Municipal Levy (8.6%)     Provincial Transfer Payment (0.4%)	Average)** \$0	n⁄a	\$694,430	No	Funding for the Environmental Planning Department is set up as a user pays system, consistent with the Minister's Policy on Fees.  However, users fees cannot offset the whole cost due to work required that is either specifically for a municipality or cannot be tied to an application (ie: phone calls, broader policy review, violations, etc.)
_	Review under Other Legislation	Input to the review and approval processes under other applicable law, with comments principally related to natural hazards, wetlands, watercourses and Sec 28 permit requirements.	Reg. 686/21 s.6	1						No	
Environmental Planning	Municipal Plan Input and Review	Technical information and advice to municipalities on circulated municipal land use planning applications (Official Plan and Zoning By-law Amendments, Subdivisions, Condominium, Site Plan Approvals, Consents, Minor Variances, etc.) and Input to municipal land-use planning documents (OP, Comprehensive ZB, Secondary plans) related to natural hazards, on behalf of MNRF (delegated to CAs in 1983)	Reg. 686/21 s.7	1						No	
	Natural Hazards Technical Studies and Information Management	Data collection and study of designs to mitigate natural hazards. Development and use of systems to collect and store data and to provide spatial geographical representations of data.	Reg. 686/21 s.1							No	
Fleet and Equipment	Fleet and Equipment	Management and maintenance of the Authority's fleet and equipment assets.	General Operating Expense - O.Reg 402/22 s.11	1	\$82,650	1. Self-Generated (100%)	\$45,800	1. Self-Generated (100%)	\$128,450	No	Fleet and Equipment is an general operating cost that is funded through chargebacks to individual program areas.
	Forestry – Forest Management Operations on GSCA lands	Forestry services, planting and/or woodlot management on Conservation Authority land	Reg. 686/21 s.9(1)2	1	\$130,278	1. Municipal Levy (59.4%) 2. Self-Generated (38.8%) 3. Donations (1.8% - variable)	\$0	1. Self-Generated (100%)	\$130,278	No	GSCA manages over 28,000 acres of land. Much of this land is forested and needs to be tended to by forestry professionals. Our professional experienced staff
F	Property maintenance on GSCA Forested Lands	Trail / Road and Gate Maintenance	Reg. 686/21 s.9(1)2	1						No	manage the health of the forests, as well as ensure that no adverse uses
	Property Inspections on GSCA Forested Lands	Property Inspections, boundary inspections and property marking.	Reg. 686/21 s.9(1)2	1						No	are occuring on GSCA lands.
	Woodlot Management	Timber Operations for Woodland Management for natural heritage benefit	Reg. 686/21 s.9(1)2 CAA s.21(1)(f),(l)(q)	3	\$38,000	1. Self-Generated (100%)	\$0	1. Self-Generated (100%)	\$38,000	No	Technically this program qualifies as Category 1.
s	Forestry – Reforestation of private land, tree sales, and forestry services (MFTIP, Advice, Marking, etc.)	Forestry services, planting and/or woodlot management for private landowners	CAA s.21(1)(g)&(o)	3	\$221,546	1. Self-Generated (56.5%) 2. Grants (43.5% - variable)	\$0	1. Self-Generated (100%)	\$221,546	No	GSCA receives a substantial amount of grant money from various partners to assist with this programming.
I GIS/IT/IM	Information Technology Management/ GIS	Data management, records retention. Development and use of systems to collect and store data and to provide spatial geographical representations of data.	Reg. 686/21 s.1(3)	1	\$281,148	1. Municipal Levy (86.6%) 2. Self-Generated (13.4 %)	\$15,900	1. Municipal Levy (65.4%) 2. Self-Generated (32.1%) 3. Grant (2.5%)	\$297,048	No	This is general operating program/service that allows for the
1	Natural Hazards Technical Studies and Information Management	Data collection and study of designs to mitigate natural hazards. Development and use of systems to collect and store data and to provide spatial geographical representations of data.	Reg. 686/21 s.5(1)1 Reg. 686/21 s.9(1)2	1							efficient and effective function of all other program areas.
Stewardship \	Watershed Stewardship and Restoration	Apply for and manage external funding, promote private land stewardship, outreach, provide advice and design assistance to property owners.	CAA s.21(1)(g)&(o)	3	\$72,027	Municipal Levy (51.4%) - variable     Crants (48.6%) - variable     This is base funding for this Program.     Grants supply the extra money that pays for on the ground projects.	\$0	n/a	\$72,027	Yes	GSCA receives a substantial amount of grant money from various partners to assist with this programming.
F	Flood Forecasting and Warning	Daily data collection and monitoring of weather forecasts, provincial & local water level forecasts and watershed conditions. Flood event forecasting. Flood warning and communications. Maintenance of equipment.	Reg. 686/21 s.2	1	\$154,830	Municipal Levy (80.9%)     Provincial Transfer Payment (19.1%)	\$0	1. Municipal Levy (100%)	\$154,830	No	GSCA works closely with municipal partners to ensure that these partners are kept apprised of impending flood risk situations.  Following the Provincial Transfer
<u>ı</u>	Low water response	Conditions monitoring/analysis. Technical & administrative support to the Water Response Team representing major water users and decision makers, who recommend drought response actions.	Reg. 686/21 s.3	1						No	
	Natural Hazards Technical Studies and Information Management	Data collection and study of designs to mitigate natural hazards. Development and use of systems to collect and store data and to provide spatial geographical representations of data.	Reg. 686/21 s.5(1)1 Reg. 686/21 s.9(1)2	1						No	
	Ice Management Plans	The development and updating of ice management plans, in concert with municipal partners, for areas of the watershed with known ice jamming issues.	Reg. 686/21 s.4	1	\$0	1. Municipal Levy (100%)	\$0	n/a	\$0	No	payment cuts in 2018, GSCA stopped providing budget dollars to ice management
	Flood and Erosion Control Infrastructure Operation and Management	Water & erosion control infrastructure and low flow augmentation.	Reg. 686/21 s.5	1	\$14,350	Municipal Levy (82.6%)     Provincial Transfer Payment (17.4%)	\$28,400	Municipal Levy (70.4%)     Provincial Grant (15.5%)     Self-Generated (14.1%)	\$60,350	No	
	Other Dams	Maintenance of other dam infrastructure for flow augmentation, liability management and management of natural heritage features	Reg. 686/21 s.5(1)1 Reg. 686/21 s.9(1)2	1	\$17,600	1. Municipal Levy (100%)		Municipal Levy (50%)     Self-Generated (50%)		No	
Watershed Monitoring	Provincial Water Quality Monitoring Network (PWQMN)	CA takes water samples; MECP does lab analysis and data management	Reg. 686/21 s.12(1)2 Reg. 686/21 s.12(3)	1	- \$8,406	1. Municipal Levy (100%)	\$0	Provincial Grant (100%)	\$8,406	No	These mandatory program areas are carried out in partnership with
	Provincial Groundwater Monitoring Network (PGMN)	A long-standing (20+ year) CA/MECP partnership for groundwater level and quality monitoring. CA maintains equipment, data transfer to MECP, water sampling; MECP provides equipment, standards, data management.	Reg. 686/21 s.12(1)1 Reg. 686/21 s.12(2)	1			ψ.			No	MECP.
	GSCA Water Quality Monitoring Network – Chemistry	Surface water quality sampling at 25 additional sites at key locations to better	CAA s.21(1)(a)	3		1. Municipal Levy (95.9%) 2. Self-Generated (4.1%)	\$0	Municipal Levy     Grant     Donation	\$31,649	Yes	These Category 3 program areas
	GSCA Water Quality Monitoring Network - Benthic	Benthic/Biological Monitoring and Assessment Program (BioMAP) – samples collected annually and processed/identified by GSCA staff. This process evaluates surface water quality using macro-invertebrates (insect larvae, etc.) living in streams and supports Watershed Report Card Evaluations and Watershed Health Checks	CAA s.21(1)(a)	3						Yes	expand on the mandatory programming noted above to provide a more wholistic view of the watershed conditions. This information is reported by to
	Documentation of stream crossings type and size, baseflow, water temperature and fish presence	Program is undertaken using summer technician staff and supports long-term review of planning and permit applications	CAA s.21(1)(a)	3	\$31,649					Yes	partners, stakeholders and the community through the use of
	Thermal Stream Classification	Use of data loggers to classify fish communities as cold-water, cool water or warmwater. This information supports long-term review of natural heritage information and watershed health.	CAA s.21(1)(a)	3						Yes	Communication tools such as Watershed Health Checks and Watershed Report Cards.
	Watershed Report Cards and Watershed Health Checks	Report backs to the community on the current state of the watershed(s) based on water quality, forest cover and wetland cover. Watershed report cards provide an overview of the entire SSCA area. Watershed health checks focus on smaller watershed or sub-watershed areas.	CAA s.21(1)(a)	3						Yes	Additionally, the data is available fuse.
	Category 1 (White)				Annual C	perating Costs (2023)	Eivo -Voor	Average Capital Costs**	Approximately Total A	0	i

Category 2 (Blue)
Category 3 (Green)
New Programming (Yellow)

\* 2023 Budget data was used to develop this spreadsheet as it is the most relevant information for future planning.

\*\* Capital expense needs utilized in this spreadsheet are based on a 5-year average, as per O.Reg. 887/21, to provide a rough estimation of capital needs. However, GSCA's Capital Asset Management Plan better defines the needs of the organization and will be utilized to define annual capital needs.

Amount Percentage of Total \$3,912,243 entage of Operating Cost 100.0% Amount Perce \$239,613 Total Funding Cost: \$3,672,630 100.0% 79.4% 7.0% 11.5% Category 1 Portion: \$2,868,334 78.1% \$239,613 100.0% \$3,107,947 Category 2 Portion:
Non-Levy-Based Category 3 Portion: \$274,619 7.5% 0.0% \$274,619 \$451,129 12.3% 0.0% \$451,129 Levy-Based Category 3 Portion: \$78,548 2.1%



Municipality	Planning Agreement in Place (Y/N)	Agreement Date	Risk Management Agreement in Place (Y/N)	Agreement Date	Participating Municipality (Y/N)
Arran-Elderslie	Υ*	September 5, 2019	Υ	January 1, 2021	Υ
Blue Mountains	Y	June 22, 2007	Y	September 13, 2021	Υ
Brockton	N	n/a	Υ	January 1, 2021	N
Chatsworth	Υ	July 24, 2007	Y	November 10, 2020	Υ
Georgian Bluffs	Υ	January 8, 2020	Y	November 25, 2020	Υ
Grey Highlands	Υ	June 22, 2007	Υ	January 20, 2021	Υ
Kincardine	N	n/a	Υ	October 14, 2020	N
Meaford	Υ	March 26, 2007	Υ	January 1, 2021	Υ
Northern Bruce Peninsula	Υ*	September 5, 2019	Y	August 9, 2021	N
Owen Sound	Υ	June 15, 2020	Υ	March 20, 2017	Υ
Saugeen Shores	N	n/a	Y	January 1, 2021	N
South Bruce	N	n/a	Υ	November 10, 2020	N
South Bruce Peninsula	Υ*	September 5, 2019	Y	January 1, 2021	Υ
West Grey	N	n/a	Y	April 5, 2021	N

<sup>\*</sup>Planning agreements in Bruce County are with the County of Bruce acting on behalf of the lower tier municipalities

