Town of the Blue Mountains

Audit Findings Report for the year ended December 31, 2021

KPMG LLP

Licensed Public Accountants

Prepared May 25, 2022 for the Committee of the Whole Meeting June 21, 2022.





Table of contents

Audit highlights	4
Audit risks and results	6
Uncorrected and corrected audit misstatements	10
Control deficiencies	12
Financial statement presentation and disclosure	13
Significant accounting policies and practices	14
Appendices	15
Appendix: Other required communications	16
Appendix: Draft auditors' report	17
Appendix: Management representation letter(s)	18
Appendix: Technology in the audit	19
Appendix: Audit and assurance insights	20

KPMG contacts

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Our refreshed Values

What we believe



' Integrity

We do what is right.



Excellence

We never stop learning and improving.



Courage

We think and act boldly.



Together

We respect each other and draw strength from our differences.



For Better

We do what matters.

Report to the audit committee

Audit Quality: How do we deliver audit quality?



Quality essentially means doing the right thing and remains our highest priority. Our **Global Quality Framework** outlines how we deliver quality and how every partner and staff member contributes to its delivery.

'Perform quality engagements' sits at the core along with our commitment to continually monitor and remediate to fulfil on our quality drivers.

Our **quality value drivers** are the cornerstones to our approach underpinned by the **supporting drivers** and give clear direction to encourage the right behaviours in delivering audit quality.

We define audit quality as being the outcome when:

audits are **executed consistently**, in line with the requirements and intent of **applicable professional standards** within a strong **system of quality controls**; and all of our related activities are undertaken in an environment of the utmost level of **objectivity**, **independence**, **ethics**, and **integrity**.

Live our culture Associate and values with right Be independent clients and objective and engagements ethical Monitor Perform quality Embrace digital Nurture diverse technology skilled teams engagements Remediate Communicate Assess risks effectively to quality Apply expertise and knowledge

Visit our **Resources** page for more information.

Doing the right thing. Always.



Audit highlights

Purpose of this report¹

The purpose of this report is to assist you, as a member of the audit committee, in your review of the results of our audit of the consolidated financial statements as at and for the period ended December 31, 2021. This report builds on the Audit Plan we presented to the audit committee.

Status of the audit

As of June 7, 2022, we have completed the audit of the consolidated financial statements, with the exception of certain remaining procedures, which include amongst others:

- Completing our discussions with the audit committee
- Obtaining evidence of Council's approval of the financial statements
- Obtaining a signed management representation letter
- Receipt of legal letters.

We will update the audit committee, and not solely the Chair, on significant matters, if any, arising from the completion of the audit, including the completion of the above procedures.

Our auditors' report, a draft of which is provided in Appendix: Draft Auditors' Report, will be dated upon the completion of <u>any</u> remaining procedures.

Significant changes from the audit plan

There were no significant changes to our audit plan which was originally communicated to you in the audit planning report.

Going concern

No matters to report.

Significant risks and other significant matters

There are no significant findings to communicate related to significant risks or other significant matters.

Uncorrected audit misstatements

Professional standards require that we request of management and the audit committee that all identified audit misstatements be corrected. We have already made this request of management. A summary of the impact of the uncorrected audit misstatements is as follows:

Profit before tax	(in \$'000s)
As currently presented	\$9,148
Uncorrected audit misstatements	-
As a % of the balance	0%

See pages 10-11 and Appendix: Management Representation Letter.

¹ This report to the audit committee is intended solely for the information and use of Management and Council and should not be used for any other purpose or any other party. KPMG shall have no responsibility or liability for loss or damages or claims, if any, to or by any third party as this report has not been prepared for, and is not intended for, and should not be used by, any third party or for any other purpose.



Report to the audit committee Page | 4

Control deficiencies

We did not identify any control deficiencies that we determined to be significant deficiencies in internal control over financial reporting. A significant deficiency in internal control is a deficiency, or combination of deficiencies, in internal control that, in the auditor's professional judgment, is of sufficient importance to merit the attention of those charged with governance.

Significant accounting policies and practices

There have been no initial selections of, or changes to, significant accounting policies and practices to bring to your attention.

Independence

We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada.

Report to the audit committee

We highlight our significant findings in respect of **significant financial reporting risks** as identified in our discussion with you in the Audit Plan, as well as any additional significant financial reporting risks identified.

Significant financial reporting risk	Why is it significant?
Risk of material misstatement due to fraud resulting from fraudulent revenue recognition.	This is a presumed fraud risk under Canadian auditing standards. The audit team has rebutted this presumption due to the nature of revenues, and the entity not being a profit-oriented operation.
Fraud risk from management override of controls.	This is a presumed fraud risk under Canadian Auditing Standards. We have not identified any specific additional risks of management override relating to this audit.

Our response

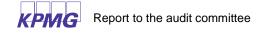
- Our audit methodology incorporated the required procedures in professional standards to address the risk of management override of controls.
- We performed testing over a sample of journal entries recorded during the year.

Significant findings

Nothing was identified to report.

Significant qualitative aspects of the Town's accounting practices

No evidence of bias observed in selection or application of the Town's accounting policies and practices



We highlight our significant findings in respect of areas of focus identified.

Area of focus	Why are we focusing here?	Estimate?
Tangible Capital Assets (TCA)	The account is significant, with a large volume of capital activity and in the current year.	No

Our response

- Our procedures included:
 - Testing a sample of tangible capital additions to supporting documentation
 - Performance of substantive analytical procedures to assess the amortization expense recorded by the Town to ensure accuracy over the expense recorded during the year
 - Testing performed over repair & maintenance general ledger accounts to assess the completeness of TCA additions for 2021.

Significant findings

No findings noted

Area of focus	Why are we focusing here?	Estimate?
Cash & Investments	Significance of the account balances	No
Our response		

Our response

- Our procedures included:
 - KPMG sent a bank confirmation directly to the Town's financial institutions, with KPMG directly maintaining control and custody over the confirmation process.
 - Substantive testing of a sample of reconciling items as at December 31, 2021.

Significant findings

No findings noted.

Area of focus	Why are we focusing here?	Estimate?
Accounts payable & accrued liabilities	Significant financial statement caption	Yes

Our response

- Our procedures included:
 - Substantive testing of a sample of accruals recorded as at year-end, to ensure supporting documentation supports the existence and accurate of the amount accrued.
 - Performance of a search for unrecorded liabilities to ensure the completeness of accounts payable & accrued liabilities as at year-end.

Significant findings

KPMG identified one construction asset in the amount of \$116,746 that was not accrued for at December 31, 2021. The amount remains uncorrected at year end and included on the schedule of uncorrected audit misstatements on page 11.

We highlight our significant findings in respect of areas of focus identified.

Area of focus	Why are we focusing here?	Estimate?
Obligatory Reserves	The deferred revenue balance is material to the Town, and annually has significant contributions received and revenues realized based on funding eligible projects.	No
	\$9.2M of development charges collected during the year, with obligatory revenue recognized of \$2.8M on development charge (DC) funded projects.	

Our response

- Our procedures included:
 - Testing a sample of DCs collected to cash receipts & supporting agreements
 - Recalculation of obligatory reserve continuity from January 1, 2021 to December 31, 2021
 - Testing a sample of obligatory reserve revenue realized during 2021.

Significant findings

- No findings noted
- The Town has a closing obligatory reserve balance of approximately \$32.6M, representing amounts collected to be spent on future DC eligible expenditures.

Uncorrected and corrected audit misstatements

Audit misstatements include presentation and disclosure misstatements, including omissions.

Uncorrected audit misstatements

The management representation letter includes the Summary of Uncorrected Audit Misstatements, which discloses the impact of all uncorrected misstatements considered to be other than clearly trivial.

Based on both qualitative and quantitative considerations, management have decided not to correct certain misstatements and represented to us that the misstatements — individually and in the aggregate—are, in their judgment, not material to the financial statements. This management representation is included in the management representation letter.

We concur with management's representation that the uncorrected misstatements are not material to the financial statements. Accordingly, the uncorrected misstatements have no effect on our auditors' report.

Corrected audit misstatements

We did not identify any misstatements that were communicated to management and subsequently corrected in the financial statements.

Significant uncorrected audit misstatements summary

Significant uncorrected audit misstatements - in thousands

Description of misstatements greater than \$45 (000's) individually	(Decrease) Increase	Assets (Decrease) Increase	Liabilities (Decrease) Increase	Accumulated Surplus (Decrease) Increase
Construction invoice accrual	-	117	117	-
Total misstatements	_	117	117	-

Control deficiencies

Consideration of internal control over financial reporting

A significant deficiency in internal control over financial reporting is a deficiency, or combination of deficiencies, in internal control that, in the auditor's professional judgment, is of sufficient importance to merit the attention of those charged with governance.

In planning and performing our audit, we considered ICFR relevant to the Entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances for the purpose of expressing an opinion on the financial statements, but not for the purpose of expressing an opinion on ICFR.

Our understanding of internal control over financial reporting was for the limited purpose described above and was not designed to identify all control deficiencies that might be significant deficiencies. The matters being reported are limited to those deficiencies that we have identified during the audit that we have concluded are of sufficient importance to merit being reported to those charged with governance.

Our awareness of control deficiencies varies with each audit and is influenced by the nature, timing, and extent of audit procedures performed, as well as other factors. Had we performed more extensive procedures on internal control over financial reporting, we might have identified more significant deficiencies to be reported or concluded that some of the reported significant deficiencies need not, in fact, have been reported.

Significant deficiencies in internal control over financial reporting

We have not identified any significant deficiencies in internal controls.

Financial statement presentation and disclosure

Misstatements, including omissions, if any, related to presentation and disclosure items are in the management representation letter.

We also highlight the following:

Financial statement presentation - form, arrangement, and content

The form, arrangement, and content of the financial statements are appropriate for the size, scope, and sector of the Town.

Significant qualitative aspects of financial statement presentation and disclosure

There are no concerns with respect to the presentation or disclosure of the financial statements; the financial statement presentation and disclosure is considered appropriate for the Town.

Significant accounting policies and practices

Initial selections of significant accounting policies and practices



Description of new or revised significant accounting policies and practices

No significant changes to accounting policies and practices that had an impact on the financial statements.

Appendices

Content

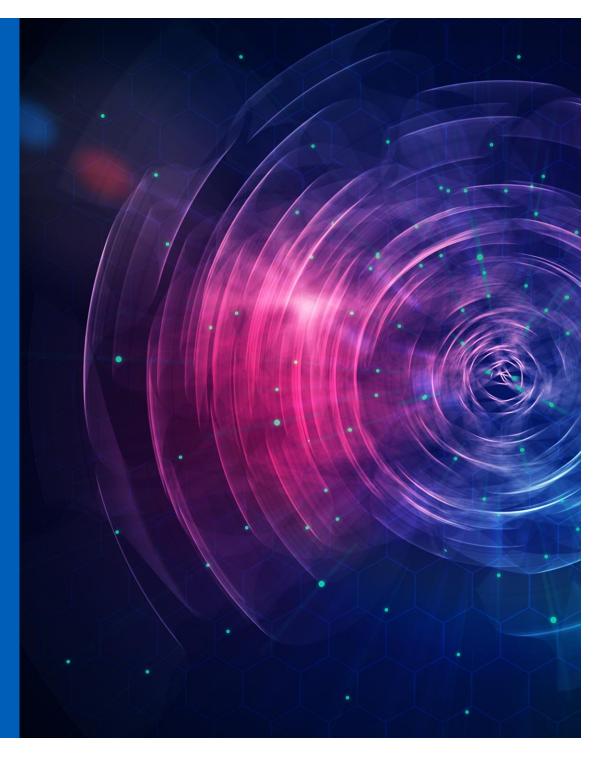
Appendix: Other required communications

Appendix: Draft auditors' report

Appendix: Management representation letter(s)

Appendix: Technology in the audit

Appendix: Audit and assurance insights



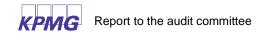
Appendix: Other required communications

Report	Engagement terms						
The conclusion of our audit is set out in our draft auditors' report attached to the draft financial statements.	Unless you inform us otherwise, we understand that you acknowledge and agree to the terms of the engagement set out in the engagement letter and any subsequent amendments as provided by management.						
We have provided our findings report to the Committee.	A copy of the management representation letter is provided by management.						
Audit Quality in Canada	Control deficiencies						
The reports available through the following links were published by the Canadian Public Accountability Board to inform audit committees and other stakeholders about the results of quality inspections conducted over the past year: CPAB Audit Quality Insights Report: 2021 Interim Inspections Results	Other control deficiencies, identified during the audit, that do not rise to the level of a significant deficiency have been, communicated to management.						
CPAB Audit Quality Insights Report: 2020 Annual Inspections Results							

Appendix: Draft auditors' report

See draft FS for auditors' report.

Appendix: Management representation letter(s)



KPMG LLP 120 Victoria Street South Suite 600 Kitchener, ON N2G 2B3

June 21, 2022

We are writing at your request to confirm our understanding that your audit was for the purpose of expressing an opinion on the consolidated financial statements (hereinafter referred to as "financial statements") of The Corporation of the Town of Blue Mountains ("the Entity") as at and for the period ended December 31, 2021.

General:

We confirm that the representations we make in this letter are in accordance with the definitions as set out in **Attachment I** to this letter.

We also confirm that, to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

Responsibilities:

- 1) We have fulfilled our responsibilities, as set out in the terms of the engagement letter dated January 14, 2019, including for:
 - a) the preparation and fair presentation of the financial statements and believe that these financial statements have been prepared and present fairly in accordance with the relevant financial reporting framework.
 - b) providing you with all information of which we are aware that is relevant to the preparation of the financial statements ("relevant information"), such as financial records, documentation and other matters, including:
 - the names of all related parties and information regarding all relationships and transactions with related parties;
 - the complete minutes of meetings, or summaries of actions of recent meetings for which minutes have not yet been prepared, of shareholders, board of directors and committees of the board of directors that may affect the financial statements. All significant actions are included in such summaries.
 - c) providing you with unrestricted access to such relevant information.
 - d) providing you with complete responses to all enquiries made by you during the engagement.
 - e) providing you with additional information that you may request from us for the purpose of the engagement.
 - f) providing you with unrestricted access to persons within the Entity from whom you determined it necessary to obtain audit evidence.
 - g) such internal control as we determined is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or

- error. We also acknowledge and understand that we are responsible for the design, implementation and maintenance of internal control to prevent and detect fraud.
- h) ensuring that all transactions have been recorded in the accounting records and are reflected in the financial statements.
- i) ensuring that internal auditors providing direct assistance to you, if any, were instructed to follow your instructions and that we, and others within the entity, did not intervene in the work the internal auditors performed for you.

Internal control over financial reporting:

2) We have communicated to you all deficiencies in the design and implementation or maintenance of internal control over financial reporting of which we are aware.

Fraud & non-compliance with laws and regulations:

- 3) We have disclosed to you:
 - a) the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
 - b) all information in relation to fraud or suspected fraud that we are aware of that involves:
 - management;
 - employees who have significant roles in internal control over financial reporting; or
 - others

where such fraud or suspected fraud could have a material effect on the financial statements.

- all information in relation to allegations of fraud, or suspected fraud, affecting the financial statements, communicated by employees, former employees, analysts, regulators, or others.
- d) all known instances of non-compliance or suspected non-compliance with laws and regulations, including all aspects of contractual agreements, whose effects should be considered when preparing financial statements.
- e) all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements.

Subsequent events:

4) All events subsequent to the date of the financial statements and for which the relevant financial reporting framework requires adjustment or disclosure in the financial statements have been adjusted or disclosed.

Related parties:

- 5) We have disclosed to you the identity of the Entity's related parties.
- 6) We have disclosed to you all the related party relationships and transactions/balances of which we are aware.
- 7) All related party relationships and transactions/balances have been appropriately accounted for and disclosed in accordance with the relevant financial reporting framework.

Estimates:

8) The methods, the data and the significant assumptions used in making accounting estimates, and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in the context of the applicable financial reporting framework.

Going concern:

9) We have provided you with all information relevant to the use of the going concern assumption in the financial statements.

Misstatements:

10) The effects of the uncorrected misstatements described in <u>Attachment II</u> are immaterial, both individually and in the aggregate, to the financial statements as a whole.

Non-SEC registrants or non-reporting issuers:

- 11) We confirm that the Entity is not a Canadian reporting issuer (as defined under any applicable Canadian securities act) and is not a United States Securities and Exchange Commission ("SEC") Issuer (as defined by the Sarbanes-Oxley Act of 2002).
- 12) We also confirm that the financial statements of the Entity will not be included in the group financial statements of a Canadian reporting issuer audited by KPMG or an SEC Issuer audited by any member of the KPMG organization.

Yours very truly,	
Ms Ruth Prince, Director of Finance & IT Services	

Attachment I - Definitions

Materiality

Certain representations in this letter are described as being limited to matters that are material.

Information is material if omitting, misstating or obscuring it could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Judgments about materiality are made in light of surrounding circumstances, and are affected by perception of the needs of, or the characteristics of, the users of the financial statements and, the size or nature of a misstatement, or a combination of both while also considering the entity's own circumstances.

Fraud & error

Fraudulent financial reporting involves intentional misstatements including omissions of amounts or disclosures in financial statements to deceive financial statement users.

Misappropriation of assets involves the theft of an entity's assets. It is often accompanied by false or misleading records or documents in order to conceal the fact that the assets are missing or have been pledged without proper authorization.

An error is an unintentional misstatement in financial statements, including the omission of an amount or a disclosure.

Attachment II - Summary of Audit Misstatements Schedule(s)

The Town of Blue Mountains Summary of Uncorrected Audit Misstatements For Year Ended

det Mindstements

12/31/2021

Amounts in

Amounts in

Currency unit

Heithod Used to Quantify Audit Misstatements

Fraul Materiality

900,000.00

		Correcting Entry Required at Corrent Period End				Income Statement Effect - Debit(Credit)		edit)		Bala	nce Sheet Effect - Debit (C	redit)		<u>Cash Flor</u>	w Effect - Increase (E	Decrease)	Statement of Comprehensive Income - Debit (Credit)
ID	Description of misstatement	Type of misstatement	Accounts	Debit	(Credit)	Income effect of correcting the balance sheet in prior period (carryforward from prior period)	Income effect of correcting the current period balance sheet		Equity	Current Assets	Noncurrent Assets	Current Liabilities	Noncurrent Liabilities	Operating Activities	Investing Activities	Financing Activities	Comprehensive Income
					A	В	C=A (Only Income Statement accounts)	C-B									
1	Construction Invoice Accrual	Factual	Accounts Payable & Accrued Liabilities		116,746							(116,746.00)					
-	CONSTRUCTION INVOICE ACCIDEN	ructuur	Tangible Capital Assets	116,746							116,746.00						
			Aggregate et	ffect of uncorrected audi	t misstatements (before tax)		0	0	0	0	116,746	(116,746)	0	0	0	0	0
	Aggregate effect of uncorrected audit misstatements (after tax):				0	-			116,746.00	(116,746.00)		-	-		-		
	Financial statement amounts (per final financial statements) (after tax):							(9,147,903.00)	(238,732,856.00)	94,507,668.00	209,144,572.00	(12,982,617.00)	(51,936,767.00)		-	-	-
						0.000/	0.000/	0.000/	0.000/	0.00%	0.000/	#011//01	#DIV/01	#DIV/01	#DD//01		

Appendix: Technology in the audit

As previously communicated in our Audit Planning Report, we have utilized technology to enhance the quality and effectiveness of the audit.

Technology Areas of the audit where Advance Technology routines were used Insights							
Journal Entry Analysis	KPMG utilized IDEA to evaluate the completeness of the journal entry population through a rollforward of all accounts. We further utilized CAATs to analyze journal entries and apply criteria to identify potential high risk journal entries for further testing	Completeness of the detailed information provided was verified. Further, CAATs were used to identify any entries posted by inappropriate/unauthorized users and entries with unexpected account combinations. Evidence was obtained that these entries were appropriate.					

Appendix: Audit and assurance insights

Our latest thinking on the issues that matter most to audit committees, Boards and Management.

Featured insight	Summary	Reference
Accelerate 2022	The key issues driving the audit committee agenda in 2022	Learn more
Audit Committee Guide – Canadian Edition	A practical guide providing insight into current challenges and leading practices shaping audit committee effectiveness in Canada	Learn more
Unleashing the positive in net zero	Real solutions for a sustainable and responsible future	Learn more
KPMG Audit & Assurance Insights	Curated research and insights for audit committees and boards.	Learn more
Board Leadership Centre	Leading insights to help board members maximize boardroom opportunities.	Learn more
KPMG Climate Change Financial Reporting Resource Centre	Our climate change resource centre provides insights to help you identify the potential financial statement impacts to your business.	Learn more
The business implications of coronavirus (COVID 19)	Resources to help you understand your exposure to COVID-19, and more importantly, position your business to be resilient in the face of this and the next global threat.	Learn more
	KPMG Global IFRS Institute - COVID-19 financial reporting resource center.	Learn more
IFRS Breaking News	A monthly Canadian newsletter that provides the latest insights on international financial reporting standards and IASB activities.	Learn more
Momentum	A quarterly Canadian newsletter which provides a snapshot of KPMG's latest thought leadership, audit and assurance insights and information on upcoming and past audit events – keeping management and board members abreast on current issues and emerging challenges within audit.	Sign-up now
Current Developments	Series of quarterly publications for Canadian businesses including Spotlight on IFRS, Canadian Securities & Auditing Matters and US Outlook reports.	Learn more
KPMG Learning Academy	Technical accounting and finance courses designed to arm you with leading-edge skills needed in today's disruptive environment.	Learn more











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Consolidated Financial Statements of

THE CORPORATION OF THE TOWN OF THE BLUE MOUNTAINS

Year ended December 31, 2021

Consolidated Financial Statements

Year ended December 31, 2021

	Page
Consolidated Financial Statements	
Independent Auditors' Report	
Consolidated Statement of Financial Position	1
Consolidated Statement of Operations and Accumulated Surplus	2
Consolidated Statement of Changes in Net Financial Assets	3
Consolidated Statement of Cash Flows	4
Summary of Significant Accounting Policies	5-7
Notes to Consolidated Financial Statements	8-23



KPMG LLP 115 King Street South 2nd Floor Waterloo ON N2J 5A3 Canada Tel 519 747-8800 Fax 519 747-8830

INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of The Corporation of the Town of The Blue Mountains:

We have audited the consolidated financial statements of The Corporation of the Town of The Blue Mountains (the Entity), which comprise:

- the consolidated statement of financial position as at December 31, 2021
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of changes in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Entity as at December 31, 2021, and its results of consolidated operations, its changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to



the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Waterloo, Canada

DATE

Consolidated Statement of Financial Position

December 31, 2021, with comparative information for 2020

		2021		2020
Financial assets:				
Cash (note 2)	\$	14,698,073	\$	14,475,613
Temporary investments (note 3)		72,845,660		67,113,338
Taxes receivable		2,826,062		3,465,565
Trade and other receivables		3,788,025		3,820,997
Long-term receivables (note 4)		2,496,709		2,908,834
		96,654,529		91,784,347
Liabilities:				
Accounts Payable and accrued liabilities (note 5)		12,982,617		13,731,718
Solid waste closure and post-closure liabilities (note 7)		7,170,333		6,208,960
Deferred revenue (note 19)		37,938,359		31,656,531
Long-term liabilities (note 6)		6,828,075		3,414,516
	1	64,919,384	1	55,011,725
Net financial assets	 ,	31,735,145		36,772,622
Non-financial assets:				
Inventory of supplies		95,312		97,601
Prepaid expenses		254,536		254,449
Tangible capital assets (note 8)		206,647,863		192,460,281
	Ī	206,997,711	ı	192,812,331
Accumulated surplus (note 9)	\$	238,732,856	\$	229,584,953

Consolidated Statement of Operations and Accumulated Surplus

Year ended December 31, 2021, with comparative information for 2020

		2021		2021		2020
		Budget (note 10)		Actual		Actual
Revenue:						
Taxation	\$	17,432,926	\$	18,142,373	\$	17,283,131
Fees and user charges		10,588,413		10,552,055		9,809,345
Grants (note 12)		1,516,439		3,818,920		2,677,691
Other income (note 11)		2,304,035		8,399,011		9,433,248
Obligatory reserve fund (note 19)		6,014,030		4,127,548		4,060,469
Total revenue	\$	37,855,843	\$	45,039,907	\$	43,263,884
Expenses:						
General government		5,782,899		5,060,001		5,289,073
Protection services		7,440,258		7,169,496		6,638,097
Transportation services		7,062,062		6,898,990		6,537,181
Waste management		2,553,704		3,594,334		2,512,600
Water and wastewater		6,201,798		6,795,670		6,332,648
Health services		90,059		95,708		95,433
Recreation and cultural services		4,204,645		4,066,298		3,932,679
Planning and development		2,085,108		2,211,507		2,071,864
Total expenses	ı	35,420,533	Ī	35,892,004	Ī	33,409,575
Annual surplus		2,435,310		9,147,903		9,854,309
Accumulated surplus, beginning of year (note 9)		229,584,953		229,584,953		219,730,644
Accumulated surplus, end of year (note 9)	\$	232,020,263	\$	238,732,856	\$	229,584,953

Consolidated Statement of Changes in Net Financial Assets

Year ended December 31, 2021, with comparative information for 2020

	2021	2021	2020
	Budget	Actual	Actual
	(note 10)		
Annual surplus	\$ 2,435,310	\$ 9,147,903	\$ 9,854,309
Acquisition of tangible capital assets	(18,186,000)	(21,778,601)	(13,880,681)
Amortization of tangible capital assets	6,613,307	7,096,571	6,744,254
Loss/(gain) on disposal of tangible capital assets	-	438,375	(16,316)
Proceeds on disposal of tangible capital assets	-	56,073	200,071
	(11,572,693)	(14,187,582)	(6,952,672)
Change in inventory of supplies	-	2,289	(15,838)
Change in prepaid expenses	-	(87)	(21,874)
	-	2,202	(37,712)
Increase (decrease) in net financial assets	(9,137,383)	(5,037,477)	2,863,925
Net financial assets, beginning of year	36,772,622	36,772,622	33,908,697
Net financial assets, end of year	\$ 27,635,239	\$ 31,735,145	\$ 36,772,622

Consolidated Statement of Cash Flows

Year ended December 31, 2021, with comparative information for 2020

	ı	2021	1	2020
Cash provided by (used in):				
Operating activities:				
Annual surplus	\$	9,147,903	\$	9,854,309
Items not involving cash:				
Change in solid waste closure and post-closure liabilities		961,373		32,021
Change in post-employment benefit liability		-		-
Amortization of tangible capital assets		7,096,571		6,744,254
Contributed tangible capital assets		(4,977,740)		(6,171,516)
Loss/(gain) on disposal of tangible capital assets		438,375		(16,316)
	·	12,666,482		10,442,752
Change in non-cash working capital balances:				
Taxes receivable		639,503		(152,113)
Trade and other receivables		32,972		(404,165)
Prepaid expenses		(87)		(21,874)
Inventory of supplies		2,289		(15,838)
Accounts payable and accrued liabilities		(749,101)		1,187,934
Deferred revenue		6,281,828		7,153,103
Net change in cash from operating activities		18,873,886		18,189,799
Capital transactions:				
Cash used to acquire tangible capital assets		(16,800,861)		(7,709,165)
Proceeds on disposal of tangible capital assets		56,073		200,071
Net change in cash from capital transactions		(16,744,788)		(7,509,094)
Investing activities:				
Increase in temporary investments		(5,732,322)		(7,349,728)
Collection of long-term receivables		412,125		471,194
Net change from investing activities		(5,320,197)		(6,878,534)
Financing activities:				
Long-term inssuance		3,780,821		-
Repayment of long-term liabilities		(367,262)		(362,073)
Net change from financing activities		3,413,559		(362,073)
Net change in cash		222,460		3,440,098
Cash, beginning of year		14,475,613		11,035,515
Cash, end of year	\$	14,698,073	\$	14,475,613

Summary of Significant Accounting Policies

Year ended December 31, 2021

1. Significant accounting policies:

a) Basis of accounting:

The consolidated financial statements of The Corporation of the Town of The Blue Mountains (the "Town") are representations of management. They have been prepared in accordance with the Canadian public sector accounting standards as recommended by the Public Sector Accounting Board (PSAB).

Revenues and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

b) Use of estimates:

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Estimates are used when accounting for items such as accrued grant receivables, accrued liabilities, post-employment benefits and solid waste landfill closure and post-closure costs. By their nature, these estimates are subject to measurement uncertainty and actual results could differ from management's best estimates as additional information becomes available in the future.

c) Basis of consolidation:

The consolidated statements reflect the assets, liabilities, revenues and expenses of all municipal organizations, committees, and boards which are owned or controlled by Council. All interfund assets and liabilities and revenues and expenses have been eliminated on consolidation.

The Blue Mountains Public Library Board	100%
Thornbury Business Improvement Area	100%
The Blue Mountains Attainable Housing Corporation (BMAHC)	100%

d) Cash and cash equivalents:

Cash and cash equivalents include all cash balances and short-term highly liquid investments that are readily convertible into cash.

e) Temporary investments:

Temporary investments are recorded at the lower of cost or market.

Summary of Significant Accounting Policies (continued)

Year ended December 31, 2021

1. Significant accounting policies (continued):

f) Long-term receivables:

Long-term receivables are recorded at cost.

g) Inventory of supplies:

Inventory held for consumption is recorded at the lower of cost and replacement cost.

h) Tangible capital assets are recorded at cost less accumulated amortization. Costs include all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Amortization is provided over the estimated useful life of the assets, using the straightline method. The useful life of the assets is based on estimates made by Council. The following rates are used:

Asset	Useful Life - Years
Land improvements	10 to 50 years
Buildings	15 to 50 years
Machinery, equipment and vehicles	5 to 50 years
Water systems	20 to 100 years
Sewer systems	20 to 100 years
Roads	10 to 75 years

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and are also recorded as revenue.

i) Post-employment benefits:

The municipality provides post-employment health and life insurance benefits to eligible retired employees. The benefits earned by employees are determined using management's best estimate of expected benefit costs and are expensed as services are rendered.

The contributions to the Ontario Municipal Employee's Retirement System ("OMERS"), a multiemployer defined benefit plan are expensed when contributions are due.

j) County and school board:

The municipality collects taxation revenue on behalf of the school boards and the County of Grey. The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards and the County of Grey are not reflected in these financial statements.

k) Trust funds:

Funds held in trust by the municipality, and their related operations, are not included in these financial statements. The financial activity and position of the trust funds are reported separately on the trust funds statement of continuity and balance sheet.

Summary of Significant Accounting Policies (continued)

Year ended December 31, 2021

1. Significant accounting policies (continued):

I) Revenue recognition:

Revenues are recognized as follows:

- a. Tax levies are recognized as revenue when the amounts are levied on the municipality's ratepayers.
- b. Fines and donations are recognized when collected.
- c. Other revenues are recorded upon sale of goods or provision of service when collection is reasonably assured.
- d. Investment income earned on surplus funds (other than obligatory reserve funds) are reported as revenue in the period earned. Investment income earned on obligatory reserve funds is recorded directly to each fund balance.
- e. Government transfers are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized and eligibility criteria have been met and reasonable estimates of the amounts can be made.
- f. Revenue restricted by legislation, regulation or agreement and not available for general municipal purposes is reported as deferred revenue on the consolidated statement of financial position. The revenue is reported on the consolidated statement of operations in the year in which it is used for the specified purpose.

m) Liability for Contaminated Sites:

PS 3260 requires that a liability for a contaminated site be recognized when, as at the financial reporting date, all of the following criteria are met with respect to a site or partial site:

- a. An environmental standard exists;
- b. Contamination exceeds the environmental standard;
- c. The government:
 - I. is directly responsible; or
 - II. accepts responsibility;
- d. it is expected that future economic benefits will be given up; and
- e. a reasonable estimate of the amount can be made.

Notes to Consolidated Financial Statements

Year ended December 31, 2021

2. Cash:

		2021	2020
Unrestricted	'	\$ 14,698,273	\$ 14,475,613
		\$ 14,698,273	\$ 14,475,613

The Town has established segregated interest-bearing bank accounts pursuant to agreements with developers and these funds are for the sole purpose of paying capital costs relating to specific developments.

Cash balances are earning interest at a rate of prime less 1.85%.

The municipality has an available operating facility of \$1,000,000 which was not drawn upon at December 31, 2021. The operating facility is due on demand and bears interest at the bank's prime rate less 0.75%.

3. Temporary investments:

	· 	2021	2020
High Interest Savings Account, 0.715% Guaranteed Investment Certificates, 0.58% to 1% due 2021 to 2022	\$	54,727,177 18,118,483	\$ 29,298,655 37,814,683
	\$	72,845,660	\$ 67,113,338

Investments have a market value of \$72,845,660 (2020 - \$67,113,338) as at December 31, 2021.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

4. Long-term receivables:

-		
	2021	2020
ı		1
Water and sewer loans, 5.5% to 18%, due to 2029	\$ 2,436,709	\$ 2,830,834
Loan receivable, North East Grey Health Clinics Inc.,		
interest free, due in full on or before September 30, 2021	-	78,000
Loan receivable, Marsh Street Centre, interest calculated at	60,000	-
lenders cost of funds plus 100 basis points		
	\$ 2,496,709	\$ 2,908,834

5. Accounts payable and accrued liabilities:

	·	2021		2020
	ŗ		1	
Trade accounts payable	\$	5,810,931	\$	5,333,880
Accrued liabilities		613,187		623,687
Developer and other deposits		6,555,677		7,771,329
Post-employment benefits liabilities		2,822		2,822
	\$	12,982,617	\$	13,731,718

6. Long-term liabilities:

The balance of long-term liabilities reported on the consolidated statement of financial position is made up of the following:

	 2021	2020
Loan payable, 5.11%, repayable in semi-annual principal instalments of \$40,000 plus interest, due 2031	\$ 800,000	\$ 880,000
Loan payable, 2.00%, repayable in blended semi-annual payments of \$128,000, due 2027	1,325,827	1,551,661
Loan payable, 3.58%, repayable in blended semi-annual payments of \$18,687, due 2037	452,235	472,863
Loan payable, 3.21% repayable in blended semi-annual payments of \$30,141, due 2033	469,192	509,992
Loan payable, 2.74% repayable in blended semi-annual payments of \$19,700, due 2046	985,000	-
Loan payable, 2.61% repayable in blended semi-annual payments of \$55,916, due 2046	 2,795,821	 -
	\$ 6,828,075	\$ 3,414,516

The interest expense included on the consolidated statements of operations and accumulated surplus totals \$103,804 (2020 - \$114,573).

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

6. Long-term liabilities (continued):

Principal payments estimated for the next 5 fiscal years, and thereafter if not demanded, are as follows:

2022	523,773
2023	529,174
2024	534,690
2025	540,348
2026	546,119
Thereafter	4,153,971
	\$ 6,828,075

7. Solid waste closure and post-closure liabilities:

Solid waste closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, ongoing environmental monitoring, site inspection and maintenance.

The landfill post closure liability is based on the estimated remaining capacity of the site's opened cells. The remaining capacity of the site's opened cells are estimated at 173,440 cubic meters, which will be filled in 26 years (2047). Post-closure care is estimated to continue for a period of 50 years.

Site closure costs in 2047 are estimated at \$1,522,978. Post closure costs including monitoring and maintenance are estimated at approximately \$247,070 per year, or \$12,473,500 over the 50 year monitoring period. The liability for the landfill site is recorded at \$7,170,333 (2020 - \$6,208,960) and represents the present value of closure and post-closure costs for 70% of the site's capacity, using the municipality's average long-term borrowing rate of 3.21%.

The Town has a landfill reserve to help fund a portion of the liability. During 2021, there was \$212,000 transferred to this reserve. The balance of this reserve at December 31, 2021 is \$618,858.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

8. Tangible capital assets

		Land		Machinery,	Water	Cower		Work in	
2021	Land	Improvements	Buildings	equipment and vehicles	System	Sewer System	Roads	progress	Total
Cost, beginning of									
year	\$25,159,337	11,227,681	29,750,317	33,819,714	48,716,486	63,856,402	98,058,636	5,511,019	316,099,592
Additions	3,586,574	18,640	158,672	3,499,477	2,773,983	3,482,528	3,120,913	5,137,814	21,778,601
Disposals	-	-	(33,525)	(812,337)	(85,358)	-	(224,930)	(421,402)	(1,577,552)
Transfers	<u>-</u>	812,655	1,349,911	2,881,783	90,681	1,687,827	<u>-</u> _	(6,822,857)	-
Cost, end of year	28,745,911	12,058,976	31,225,375	39,388,637	51,495,792	69,026,757	100,954,619	3,404,574	336,300,641
Accumulated amortization,									
beginning of year	-	5,674,754	13,504,362	17,681,351	16,846,710	16,462,911	53,469,223	-	123,639,311
Amortization	-	486,732	807,508	1,937,586	637,463	800,951	2,426,331	-	7,096,571
Disposals	-	-	(33,525)	(762,338)	(62,311)	(224,930)	-	_	(1,083,104)
Accumulated amortization, end									
of year	-	6,161,486	14,278,345	18,856,599	17,421,862	17,038,932	55,895,554	-	129,652,778
Net carrying amount, end of year	28,745,911	5,897,490	16,947,030	20,532,038	34,073,930	51,987,825	45,059,065	3,404,574	206,647,863

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

8. Tangible capital assets (continued):

				Machinery,					
2020	Land	Land Improvements	Buildings	equipment and vehicles	Water System	Sewer System	Roads	Work in	Total
Cost, beginning of	Lanu	improvements	Dullulings	and venicles	System	System	Noaus	progress	TOtal
year	\$23,781,606	\$10,901,026	\$29,302,878	\$32,772,647	\$47,465,438	\$62,872,765	\$93,477,803	\$2,242,603	\$302,816,766
Additions	1,458,244	212,375	445,072	1,400,692	1,251,048	983,637	4,605,184	3,524,429	13,880,681
Disposals	(80,513)	(103,200)	-	(378,875)	-	-	(35,267)	-	(597,855)
Transfers	<u>-</u>	217,480	2,367	25,250			10,916	(256,013)	
Cost, end of year	25,159,337	11,227,681	29,750,317	33,819,714	48,716,486	63,856,402	98,058,636	5,511,019	316,099,592
Accumulated amortization,									
beginning of year	-	5,219,316	12,730,502	16,346,442	16,237,768	15,694,283	51,080,846	-	117,309,157
Amortization	-	475,046	773,860	1,697,730	608,942	768,628	2,420,048	-	6,744,254
Disposals	<u>-</u>	(19,608)	-	(362,821)	-		(31,671)		(414,100)
Accumulated amortization, end of year	_	5,674,754	13,504,362	17,681,351	16,846,710	16,462,911	53,469,223	_	123,639,311
Net carrying amount,		0,017,107	10,007,002	17,001,001	10,040,110	10,402,311	50,705,225		120,000,011
end of year	\$25,159,337	\$5,552,927	\$16,245,955	\$16,138,363	\$31,869,776	\$47,393,491	\$44,589,413	\$5,511,019	\$192,460,281

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

8. Tangible capital assets (continued):

The net book value of tangible capital assets, not being amortized because they are under construction, is \$3,404,574 (2020 - \$5,511,019).

The Town holds various works of art and historical treasures. These items are not recognized as tangible capital assets in the financial statements because a reasonable estimate of the future benefits associated with such property cannot be made.

In 2021, NIL interest (2020 - NIL) was capitalized to tangible capital assets during the year.

9. Accumulated surplus:

Accumulated surplus consists of individual fund surplus and reserves as follows:

		2021	2020
Invested in tangible capital assets:			
Tangible capital assets at cost less accumulated amortization	\$	206,647,863	\$ 192,460,281
Unfinanced tangible capital assets		(3,107,641)	(4,150,366)
Tangible capital assets financed by long-term liabilities and to			
be funded in future years (note 6)		(6,828,075)	 (3,414,516)
Total invested in tangible capital assets		196,712,147	184,895,399
Unfunded vacation and post-employment benefits		(180,597)	(215,412)
Unfunded projects		(134,157)	(116,362)
Unfunded solid waste closure and post-closure costs		(7,170,333)	(6,208,960)
General surplus		(263,232)	(75,457)
Attainable Housing Corporation		(178,858)	21,470
	•	188,784,970	178,300,678
Reserves and reserve funds		49,947,886	51,284,275
Accumulated surplus	\$	238,732,856	\$ 229,584,953

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

9. Accumulated surplus (continued):

	·	2021	2020
Reserves:			
Working funds	\$	3,094,511	\$ 3,428,725
Insurance, sick leaves and WSIB		607,878	563,076
Current purposes		4,398,793	4,060,375
Capital purposes		1,545,846	2,262,438
		9,647,028	10,314,614
Reserve Funds:			
Capital purposes		40,300,858	40,969,661
	\$	49,947,886	\$ 51,284,275

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

10. Budgets:

Under Canadian public sector accounting principles, budget amounts are to be reported on the consolidated statement of operations and changes in net debt for comparative purposes. The 2021 budget amounts approved by Council have been reclassified to conform to the presentation of the consolidated statements of operations and changes in net debt. The following is a reconciliation of the budget approved by Council.

		2021	2021
	·	Budget	 Actual
Annual surplus	\$	2,435,310	\$ 9,147,903
Amortization of tangible capital assets		6,613,307	7,096,571
Change in unfunded liabilities		-	926,558
Change in unfunded operating expenses		-	17,795
Change in other surpluses		-	200,328
		9,048,617	17,389,155
Net transfers to reserves		6,403,883	1,336,389
Tangible capital asset acquisitions, disposals and write-downs	(18,196,000)	(21,284,153)
Capital projects not funded		-	(1,042,725)
Long-term liabilities issuance		3,125,000	3,780,821
Long-term liabilities principal repayments		(381,500)	(367,262)
		-	(187,775)
Prior year general surplus		-	(75,457)
General surplus (note 9)	\$	-	\$ (263,232)
Revenues		-	45,039,907
Expenses		-	35,892,004
Annual surplus	\$	-	\$ 9,147,903

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

11. Other income:

	·	2021		2020
Tax penalty and interest	\$	285.886	\$	195,588
Other fines and penalties	Ψ	105,696	Ψ	75,084
Investment		454,852		799,534
Licenses, permits and rents		1,907,389		1,525,846
Donations		15,098		11,611
Developer contributions		-		60,587
Contributed tangible capital assets		4,977,740		6,171,516
Gain/(loss) on disposal of tangible capital assets		(438,375)		16,316
Other		1,090,725		577,166
	\$	8,399,011	\$	9,433,248

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

12. Grants:

			2021		2020
Operating:					
Province of Ontari	0				
Unconditional (Grants	\$	1,291,987	\$	1,302,300
Conditional	Roads	·	28,190	•	28,688
	Other		568,725		1,130,391
			1,888,902		2,461,379
Government of Ca	anada				
Other			94,878		140,671
Other municipalitie	es				
Conditional	Other		1,645		13,166
Total operating grant	S	\$	1,985,425	\$	2,615,216
Capital:					
Province Ontario					
Conditional	Roads		560,316		-
Conditional	Other		46,993	\$	62,475
Government of Ca	nada				
Conditional	Other		86,340		-
Total capital grants		\$	693,649	\$	62,475
Other Municipalities:					
Conditional – C	Other		1,139,846		_
Total municipal grant		\$	1,139,846		-
Total grants		\$	3,818,920	\$	2,677,691

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

13. Pension agreements:

The municipality makes contributions to the Ontario Municipality Employees Retirement Systems Fund (OMERS), which is a multi-employer plan, on behalf of its staff. This plan is a defined benefit plan which specifies the amount of the retirement benefits to be received by the employees based on the length of service and rates of pay. Employees and employers contribute jointly to the plan. The employer amount contributed to OMERS on behalf of 153 members of staff for 2021 current service was \$994,973 (2020 - \$979,603). The contribution rate for 2021 was 9.0% to 14.6% and 9.2% to 15.8% for firefighters depending on age and income level (2020 –9.0% to 14.6% and 9.2% to 15.8%).

OMERS is a multi-employer plan, therefore, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the municipality does not recognize any share of the OMERS pension surplus or deficit. The last available report for the OMERS plan was December 31, 2021. At that time, the plan reported a \$3.1 billion actuarial deficit (2020 - \$3.2 billion actuarial deficit).

14. Trust funds:

The trust funds administered by the municipality amounting to \$444,612 (2020 - \$412,647) have not been included in the consolidated statement of financial position nor have the operations been included in the consolidated statement of financial activities. At December 31, 2020 the trust fund balances are as follows:

	2021	2020
Cemetery Care and Maintenance funds	\$ 444,612	\$ 412,647

15. Contractual commitments:

- (a) The Town has entered into contracts totaling \$16,495,105 to upgrade and extend road, sewer and water services and purchase equipment. A total of \$9,338,264 remains to be spent. These commitments will be funded by municipal reserve funds, development charges, local improvement charges, government grants and long-term debt.
- (c) The Town has entered into lease agreements with various vendors for equipment for the following amounts:

2022	100,787
2023	102,541
2024	93,396
2025	95,252
2026	97,079
Total	\$ 489,055

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

16. Subdivision agreements:

As part of various subdivision agreements, the Town has received letters of credit to cover developers' responsibilities in completing the projects as well as covering unpaid municipal levies. Letters of credit held by the Town at December 31, 2021 amount to \$16,767,221 (2020 - \$16,833,279).

17. Claims and Lawsuits:

From time to time, the Town is subject to claims and other lawsuits that arise in the ordinary course of business, some of which may seek damages in substantial amounts.

These claims may be covered by the Town's insurance up to a maximum of \$50 million in coverage for any one occurrence and in the annual aggregate for products and completed operations during the policy period.

Liability for these claims and lawsuits are recorded to the extent that the probability of a loss is likely and it is estimable.

18. Segmented information:

The Town is a diversified municipal government institution that provides a wide range of services to its citizens such as police, fire, sewer, water, waste collection, disposal and recycling, recreational, library and planning. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

(a) General government:

This item relates to the revenues and expense that relate to the governance and operation of the municipality itself and cannot be directly attributed to a specific segment.

(b) Protection to persons and property services:

Protection is comprised of police services, fire protection, conversation authority, emergency measures, animal control and building and structural inspection. The police services work is to ensure the safety and protection of the citizens and their property. The fire department is responsible to provide fire suppression services, fire prevention program training and education. The members of the fire department consist of full time firefighters and volunteers. Building and By-law services provides a number of services including By-law enforcement, maintenance and enforcement of building and construction codes and review of all property development plans through its application process.

(c) Transportation services:

Transportation is responsible for construction and maintenance of the municipality's roadways, bridges, parking areas and streetlighting.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

18. Segmented information (continued):

(d) Waste management:

Waste management consists of providing solid waste collection, landfill and disposal services. It also consists of environmental initiatives.

(e) Water and wastewater:

Water and wastewater consist of providing collection, distribution and treatment services. It also ensures the municipality's water system meets all Provincial standards.

(f) Health services:

Health services include contributions to the operations of local cemeteries.

(g) Recreational and cultural services:

This service area provides services meant to improve the health and development of the Town's citizens. The Town operates and maintains parks and arenas. The municipality also provides library services and recreational programs.

(h) Planning and development:

This department is responsible for planning and zoning, including the Official Plan. This service area also includes tourist information and promotion, business improvement area, weed control and drainage.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. Amounts that are directly attributable to a number of segments have been allocated on a reasonable basis as follows:

• Taxation, payments-in-lieu, penalties and interest:

Allocated to those segments that are funded by these amounts based on the actual for the year.

Unconditional grants:

Allocated to segments based on the actuals for the year.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

18. Segmented information (continued):

2021	General government	Protection services	Transportation services	Waste management	Water and wastewater	Health Services	Recreation and cultural services	Planning and development	Total
Revenue									
Taxation	\$ 3,356,213	\$ 4,029,661	4,575,985	2,376,539	-	63,481	2,455,892	1,284,602	18,142,373
Fees and user charges	46,914	311,682	213,727	493,685	7,634,747	28,401	878,810	944,089	10,552,055
Grants	1,415,435	573,717	942,050	344,333	-	4,502	444,034	94,849	3,818,920
Other	329,304	1,960,988	2,855,014	3,460	2,214,533	28,971	1,006,112	629	8,399,011
Transfers from Obligatory reserve	1,641,191	126,708	554,822	9,221	1,334,028	-	461,578	-	4,127,548
	\$ 6,789,057	\$ 7,002,756	9,141,598	3,227,238	11,183,308	125,355	5,246,426	2,324,169	45,039,907
Expenses									
Salaries and benefits	\$ 2,608,867	\$ 3,175,660	2,036,617	514,017	2,012,481	41,159	2,428,650	1,812,093	14,629,544
Interest on long-term liabilities	90,230	16,689	-	-	42,062	-	15,501	-	164,482
Materials and supplies	649,086	344,246	1,365,705	210,890	1,749,590	29,445	724,735	138,667	5,212,364
Contracted services	1,017,248	2,855,498	666,666	1,521,216	310,188	1,796	149,684	169,678	6,691,974
Other transfers	50	436,543	1,199	-	-	20,000	-	27,665	485,457
Rent and financials	79,111	49,508	93,597	1,001,296	178,888	1,677	149,096	58,442	1,611,615
Amortization of tangible capital asset	615,409	291,352	2,735,206	346,915	2,502,461	1,631	598,632	4,962	7,096,568
	\$ 5,060,001	\$ 7,169,496	6,898,990	3,594,334	6,795,670	95,708	4,066,298	2,211,507	35,892,004
Total Annual surplus (deficit)	\$ 1,729,056	\$ (166,740)	2,242,608	(367,096)	4,387,638	29,647	1,180,128	112,662	9,147,903

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

18. Segmented information (continued):

2020	General government	-	Protection services	Т	ransportation services	Waste nanagement	•	Water and wastewater	Health Services	Recreation and cultural services	Planning and development	
Revenue												
Taxation	\$ 3,548,860	\$	3,790,090	\$	4,386,315	\$ 1,685,904	\$	-	\$ 64,034	\$ 2,430,736	\$ 1,377,192	\$17,283,131
Fees and user charges	40,678		236,726		81,583	434,435		7,440,372	20,742	728,767	826,042	9,809,345
Grants	494,998		493,262		676,440	388,801		-	8,080	442,336	173,774	2,677,691
Other	1,104,722		1,533,707		4,015,687	4,294		2,230,627	30,166	512,529	1,516	9,433,248
Transfers from Obligatory reserve	105,902		49,317		1,430,970	65,696		2,243,783	-	164,801	-	4,060,469
	\$ 5,295,160	\$	6,103,102	\$	10,590,995	\$ 2,579,130	\$	11,914,782	\$ 123,022	\$ 4,279,169	\$ 2,378,524	\$43,263,884
Expenses												
Salaries and benefits	\$ 3,080,539	\$	2,685,372	\$	1,944,856	\$ 370,425	\$	1,893,400	\$ 23,765	\$ 2,304,203	\$ 1,573,579	\$13,876,139
Interest on long-term liabilities	34,028		17,410		-	-		46,278	-	16,857	-	114,573
Materials and supplies	688,601		343,945		1,333,048	211,954		1,765,781	19,412	719,171	117,490	5,199,402
Contracted services	801,912		2,842,057		456,091	1,497,705		199,342	4,814	191,683	301,930	6,295,534
Other transfers	4,581		411,871		-	-		-	43,000	-	32,653	492,105
Rent and financials	151,070		37,677		71,465	87,804		171,535	2,810	123,958	41,250	687,569
Amortization of tangible capital	528,342		299,765		2,731,721	344,712		2,256,312	1,632	576,807	4,962	6,744,253
	\$ 5,289,073	\$	6,638,097	\$	6,537,181	\$ 2,512,600	\$	6,332,648	\$ 95,433	\$ 3,932,679	\$ 2,071,864	\$33,409,575
Total Annual surplus (deficit)	\$ 6,087	\$	(534,995)	\$	4,053,814	\$ 66,530	\$	5,582.134	\$ 27,589	\$ 346,490	\$ 306,660	\$ 9,854,309

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

19. Deferred revenue:

	0	0 4 1 41			D	
	Opening	Contributions	ır	vestment	Revenue	Ending
	balance	received		Income	recognized	balance
Obligatory reserve funds:						
Development Charges	\$25,979,987	\$ 9,179,375	\$	182,384	\$ (2,768,495)	\$32,573,251
Recreational land	1,247,218	1,300		1,401	(1,210,834)	39,085
Parking revenues	34,178	-		183	-	34,361
Federal gas tax	157,195	436,982		1,552	(148,219)	447,510
	\$27,418,579	\$ 9,617,657	\$	185,520	\$ (4,127,548)	\$33,094,208
Other:						
Grants and Other	\$ 2,360,868	\$2,807,797	\$	_	\$ (2,471,521)	\$ 2,697,144
Short Term Accommodation	158,984	89,042		_	-	248,026
Harbour deposits	31,300	15,000		_	(10,150)	36,150
Developer contributions	1,183,389	-		_	-	1,183,389
Engineering fees	381,439	19,866		_	-	401,305
Other	89,467	236,356		-	(92,618)	233,205
ВМАНС	32,505	12,427				44,932
	\$ 4,237,952	\$ 3,180,488	\$	-	\$ (2,574,289)	\$ 4,844,151
	\$31,656,531	\$12,798,145	\$	185,520	\$ (6,701,837)	\$37,938,359

20. Implications due to COVID-19:

On March 11, 2020, the World Health Organization declared the Coronavirus (COVID-19) outbreak a pandemic. This has resulted in significant financial, market and societal impacts in Canada and around the world.

The ultimate duration and magnitude of the COVID-19 pandemic's impact on the Town's operations and financial position is not known at this time. There remains uncertainty for the upcoming year regarding the aforementioned items. These impacts could include a decline in future cash flows, changes to the value of assets and liabilities, and the use of accumulated net assets to sustain operations.